



HUME CITY COUNCIL

**Proposed Annual  
Budget 2023/24**

2023/24 Financial Year

[hume.vic.gov.au](http://hume.vic.gov.au)



**Disclaimer**

The information contained in this document is for general guidance only. It is not professional advice and should not be used, relied upon or treated as a substitute for specific professional advice. Given the changing nature of laws, rules and regulations, and the inherent hazards of electronic communication, there may be delays, omissions or inaccuracies in information contained in this document.

The model budget, including financial statements, has been prepared in accordance with the requirements of the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*. While every effort has been made to ensure that the information contained in this document has been accurate and complies with relevant Victorian legislation, each Council remains responsible to ensure that the budget they prepare is compliant with all statutory requirements.

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## Mayor's Introduction

Hume City Council's commitment to social justice continues to underpin our investment to support our growing community as outlined in the 2023/24 Budget.

As our growing community continues to adapt and thrive, we have made significant investment to ensure our services such as libraries, leisure centres, preschools, maternal and child health and aged and disability programs can thrive with us.

We are investing to put the customer at the heart of everything that we do to continually improve, resolve customer requests faster and decrease waiting times across our customer contact channels.

To ensure a financially sustainable future, we are introducing a Waste Service Charge. This structural change to separate waste charges from the general rates will bring us into line with all other Councils across Victoria.

We will deliver more recycling, sustainability and education initiatives that aim to Keep Hume Clean. Our waste mascot 'Binjamin' will attend schools, community centres and events to encourage responsible waste practices for children and families.

This has been complemented with an investment in city infrastructure. Our 2023/24 capital program continues our strong focus on community facilities, transport infrastructure and parks and reserves as we work to Build a Better Hume. These works alone will create hundreds of jobs and further support the growth of our local economy.

We understand the pressures that the rising cost of living is having on our entire community. In recognition of this we are supporting residents experiencing financial hardship with a range of measures including rate payment plans as detailed in Council's new Rates Financial Hardship Policy.

Given the challenging financial climate we are all facing, our 2023/24 Budget will maintain an economic approach that is based on good governance and sound financial management and is informed by principles of social justice and environmental sustainability.

### Infrastructure for all corners of Hume

More than \$600 million in funding will be invested in community facilities, roads, footpaths, parks and reserves over the next four years, including \$128.25 million in 2023/24. Highlights of the 2023/24 capital works program include:

\$38.03 million to improve, upgrade and develop new buildings including:

- \$9.3 million on continued works for the upgrade of the former Craigieburn Leisure Centre to a new indoor sports facility.
- \$2.6 million to complete the construction of the Kalkallo North Community Hub.
- \$2.6 million to commence the construction of the Greenvale Indoor Cricket Centre.
- \$2.4 million to complete the construction of the Seabrook Reserve Community Hub.

\$20.01 million to construct, upgrade and maintain roads across the City as well as \$6.50 million for footpaths and cycleways and \$18.05 million for car parks, including:

- \$7.98 million on local road resurfacing.
- \$1.2 million to complete the reconstruction of Trade Park Drive in Tullamarine.
- \$0.6 million for continued works on Council's indented parking on narrow streets program.
- \$4.8 million on footpath rehabilitation.
- \$15 million to commence construction of the Evans Street multi-deck carpark in Sunbury.

- \$2.0 million to complete the duplication of Aitken Boulevard between Marathon Boulevard and Grand Boulevard.

\$26.76 million on land improvements, including park and reserve upgrades, construction of sporting fields and more. This includes:

- \$6.28 million to complete the construction of four rugby league and touch football pitches at the Bridges Recreation Reserve in Craigieburn.
- \$1.3 million for the continuation of works for the construction of playing fields at the Grand Boulevard Reserve in Craigieburn.
- \$1.2 million for the commencement of works for the construction of the Eric Boardman Memorial Reserve athletics track.
- \$0.74 million to commence construction of the playing fields at Greenvale Recreation Reserve.
- \$0.59 million on works for the improvement of the sub-surface drainage for sportsground surfaces across the municipality.

Please refer to Section 4.5 for an entire listing of the four-year capital works program.

### **Services for everyone**

We will provide \$188.91 million to meet the growing demand for a variety of day-to-day services. Over the next 12 months we will:

- Collect more than 92,000 tonnes of kerbside waste, recycling and organics;
- Provide 21,000 hard waste collections;
- Undertake more than 43,725 kilometres of street sweeping;
- Remove more than 5,995 square metres of graffiti;
- Deliver more than 100,000 hours of services for aged residents;
- Deliver more than 20,000 meals for people in need;
- Host more than 1.2 million visits to our leisure centres;
- Loan more than a million library items to more than 18,000 Hume library members;
- Deliver more than 26,000 immunisations;
- Coordinate 46,000 maternal and child health consultations;
- Register more than 26,000 dogs and cats;
- Deliver more than 1,200 food safety assessments; and
- Educate approximately 4,000 three and four year old children in our preschools program.

### **We're listening to you**

This budget was informed through consultation with our community and key stakeholders. This includes our annual community survey, input from stakeholders such as resident and stakeholder requests and general feedback.

Our Councillors have worked tirelessly to determine what the community's priorities are for the coming year and beyond. The Victorian Government established the Fair Go Rates System (FGRS), which is a framework setting the maximum amount councils may increase rates in any given year without seeking additional approval.

The Minister for Local Government has set a rate cap of 3.50% for all councils for the 2023/24 year, and Hume is working within this rate cap to expand its facilities while delivering quality services to our community.

Council has had a strong focus on maintaining expenditure levels where possible, and on achieving efficiency gains to help ensure the very best outcomes for our growing community. This commitment allows us to focus on efficiently delivering a thriving, inclusive and sustainable Hume for everyone.

I look forward to seeing the progress this budget brings for our community and the many benefits it will have for the people of Hume.

**Cr Joseph Haweil**  
**Mayor**

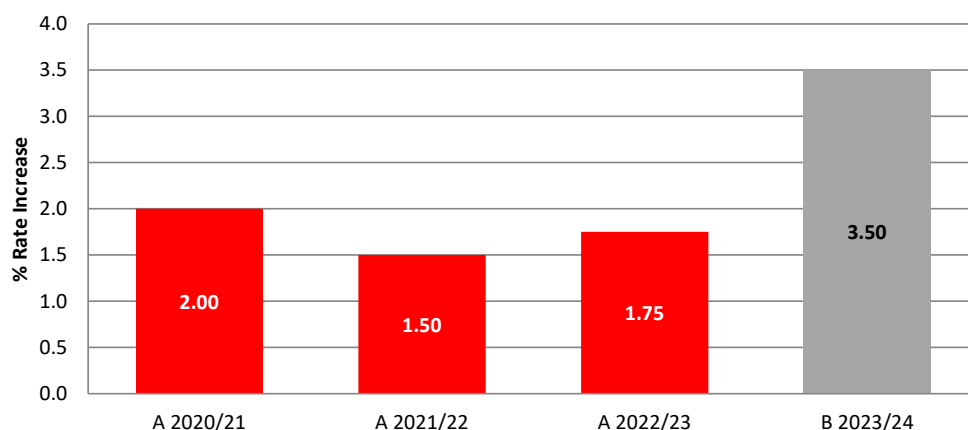
## Chief Executive Officer's Summary

Council has prepared a budget for the 2023/24 financial year which seeks to balance the demand for services and infrastructure with the community's capacity to pay.

The 2023/24 Budget presented in this report has been developed through a rigorous process of consultation and review with Councillors, Council officers and the Hume community. It will deliver improved services, increased maintenance and an upgrade of Council owned assets and infrastructure.

Key budget information is provided below about the rate increase, comprehensive result, service levels, cash and investments, capital works, financial position, financial sustainability and the strategic objectives of Council.

### 1. Rates

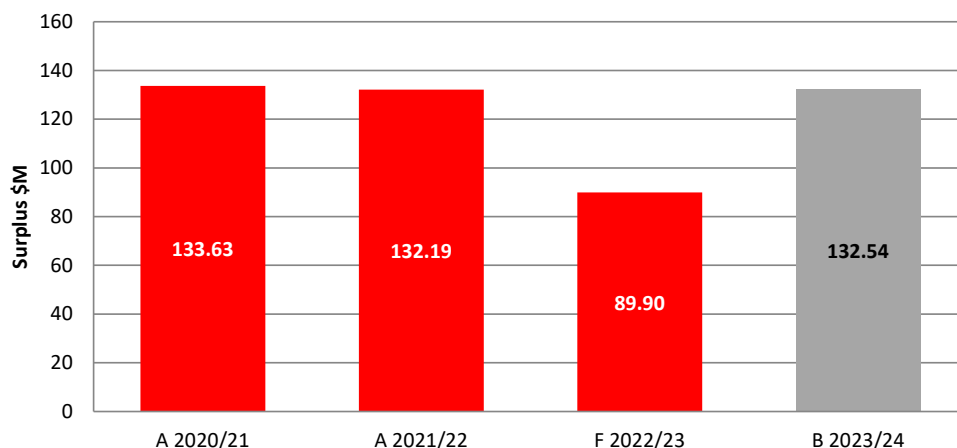


Council's rate increase for 2022/23 is in accordance with the Victorian Government's Fair Go Rates System (FGRS). (see section 4.1.1 for further information on the application of the FGRS).

Rates and charges collected are expected to be \$238.07 million and include rates in lieu from Commonwealth properties of \$15.49 million, \$4 million generated from supplementary rates, the recoupment of \$25.6 million for the kerbside waste collection and \$21.9m for public waste management. The level of total rates also reflects an expected growth rate of approximately 3.72% per annum.

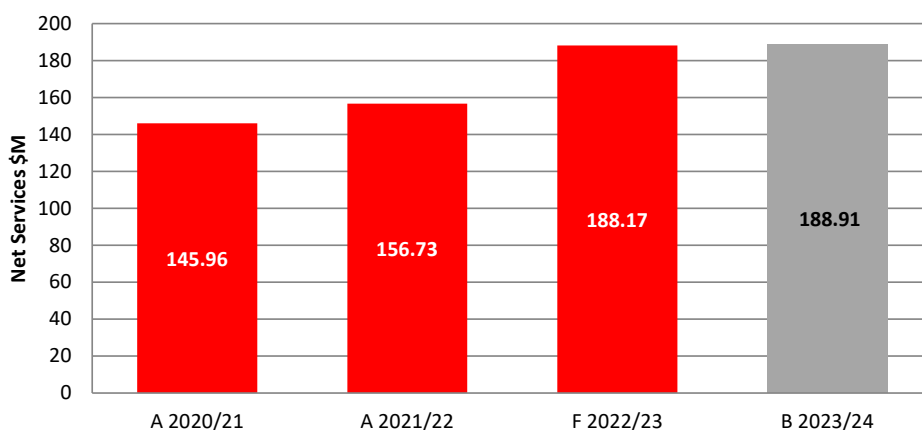
This rate increase will go towards maintaining service levels, meeting the cost of a number of internal and external influences affecting the operating Budget and towards capital works to address the asset renewal needs of the City. (The rate increase for the 2022/23 year was 1.75%).

## 2. Comprehensive result



The expected surplus for the 2023/24 year is \$132.54 million which is an increase of \$42.64 million over the forecast result for 2022/23 predominately due to the timing of grants received in previous years including the Victorian Grants Commission (VGC), a number of one-off grants received in 2021/22 which related to 2022/23 and an increase in capital grants for capital projects in 2023/24 linked to Capital Works. (The forecast result for the 2022/23 year is a surplus of \$89.90 million).

## 3. Services

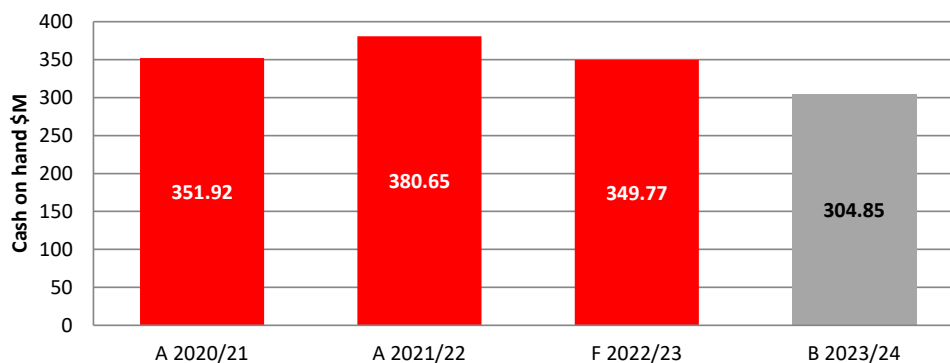


The net cost of services delivered to the community for the 2023/24 year is expected to be \$188.91 million which is an increase of \$0.74 million over the 2022/23 forecast. The 2022/23 forecast includes expenditure relating to programs that were expected to be delivered in previous years (the income for these programs was received in previous years).

A key factor influencing the development of the 2023/24 Budget has been information compiled through consultation with key stakeholders including: community satisfaction surveys, telephone surveys, along with other issues arising from resident and stakeholder requests and feedback.

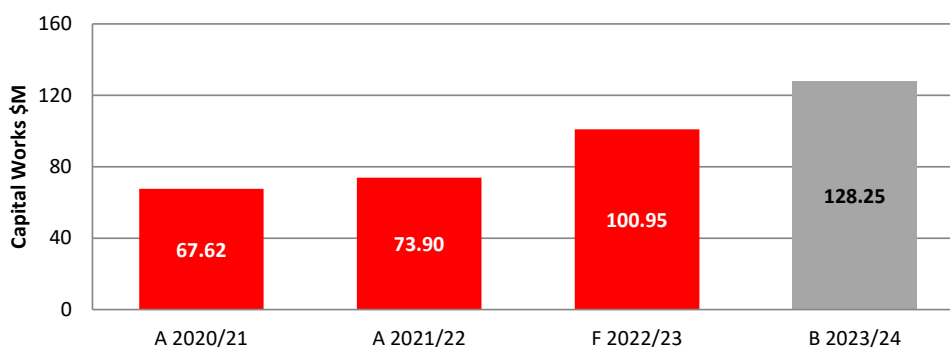
For the 2023/24 year, service levels have been maintained and a number of new activities and initiatives proposed to cater for our growing community. (The forecast net cost for the 2022/23 year is \$188.17 million).

#### 4. Cash and investments



Cash and investments are expected to decrease by \$44.92 million to \$304.85 million as at 30 June 2024. The decrease in cash and investments is in line with Council's increasing capital works program and payments to developers for the Infrastructure Contribution Plan for Land Equalisation. (Cash and investments are forecast to be \$349.77 million as at 30 June 2023).

#### 5. Capital works



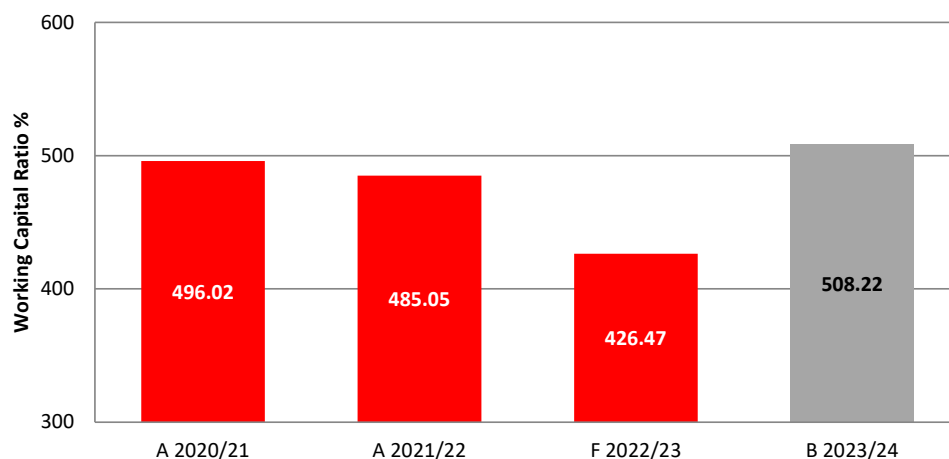
The capital works program for the 2023/24 year is expected to be \$128.25 million. Of the \$128.25 million in capital funding required, \$94.83 million will come from Council cash and reserves and \$33.42 million from external capital grants.

The 2023/24 Budget has been prepared with the future social, environmental and economic sustainability of the City in mind. Council acknowledges the need to fund new community and organisational initiatives to meet the expectations of its rapidly growing population. The program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project.

Please refer to section 4.5 for the entire listing of the 2023/24 capital works program.

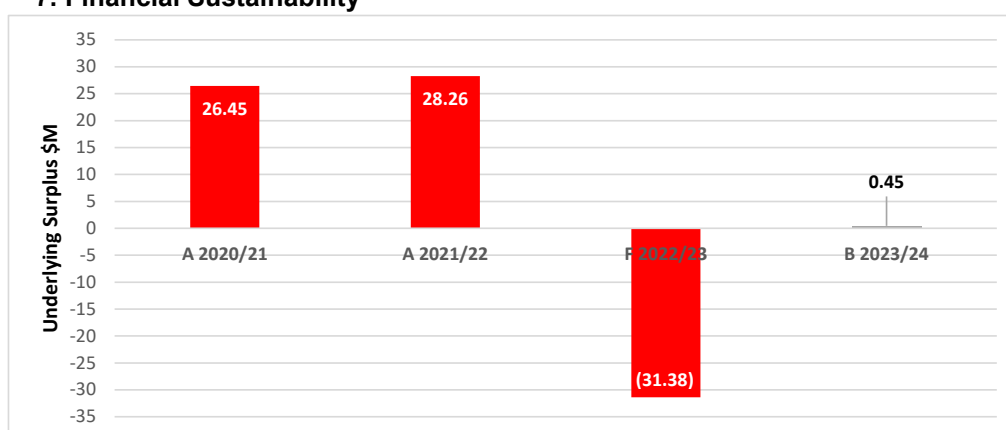


## 6. Financial position



The working capital ratio (net current assets) will increase from 426.47% to 508.22% at 30 June 2024 due to a decrease associated with the recognition of revenue while the financial position is expected to increase with ratepayer's equity (net worth) to increase by \$217.96 million to \$5.3 billion. (Total equity is forecast to be \$5.1 billion as at 30 June 2023). The decrease in cash and investments is in line with Council's projections.

## 7. Financial Sustainability



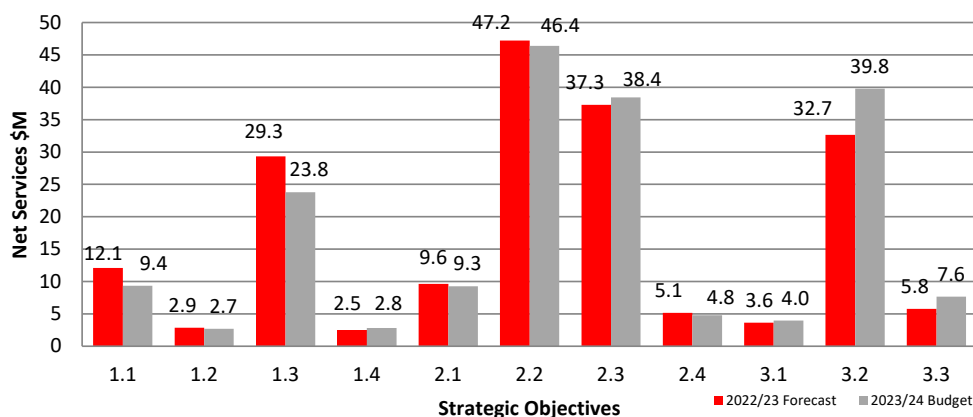
Financial projections for 2023/24 to 2026/27 have been developed with the key objective focusing on financial sustainability, whilst still achieving Council's strategic objectives as specified in the Council Plan.

It is projected that Council's operating result will be \$132.54 million and the underlying result will be a surplus of \$0.45 million in 2023/24.

The forecast has been impacted by organisational realignment costs, projected spending of grants received in previous years and an accounting entry relating to the net present value of Council's future liabilities for the landfill rehabilitation and aftercare costs primarily due to the increase in the inflation rate.

The underlying result, which is a measure of financial sustainability, is steady over the four year period.

### 8. Strategic objectives



- 1.1 Create learning opportunities for everyone
- 1.2 Provide opportunities, & support business growth
- 1.3 Promote a healthy, inclusive & respectful community
- 1.4 Strengthen community connections through local events
- 2.1 Facilitate appropriate urban development
- 2.2 Demonstrate environmentally sustainable leadership
- 2.3 Design & maintain our City with accessible spaces
- 2.4 Connect our City through efficient & effective walking & cycling
- 3.1 Empower & engage our community through advocacy
- 3.2 Deliver responsible & transparent governance
- 3.3 Advance organisational high-performance

The Annual Budget includes a range of services and initiatives to be funded that will contribute to achieving the strategic objectives specified in the Council Plan. The above graph shows the level of funding allocated in the Budget to achieve the strategic objectives as set out in the Council Plan for the 2023/24 year.

This Budget has been developed through a rigorous process of consultation and review and management endorses it as financially responsible. More detailed Budget information is available throughout this document.

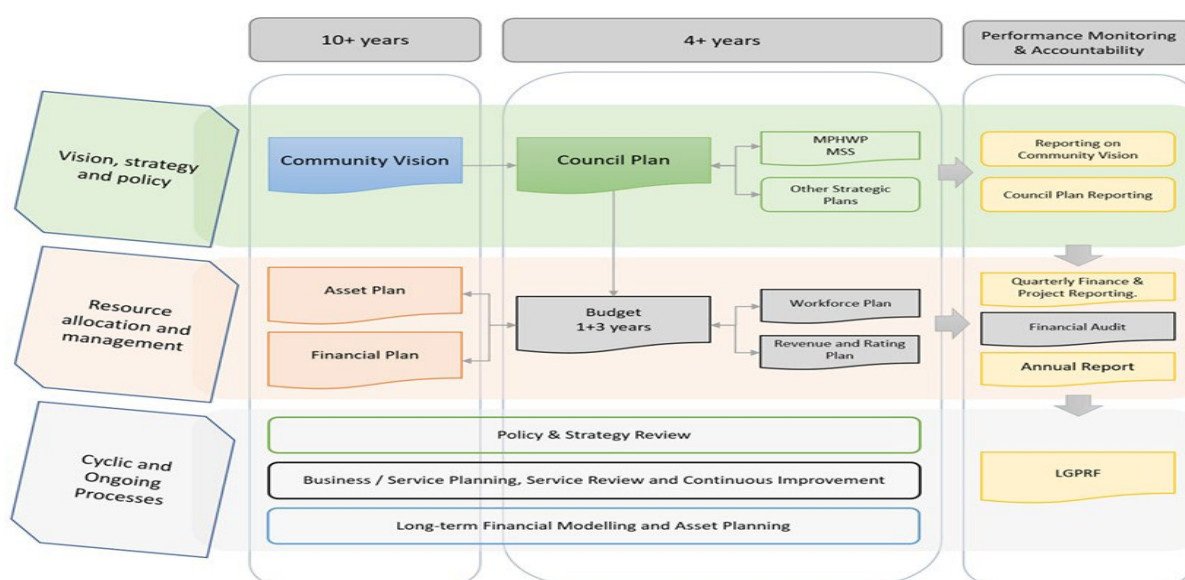
**Sheena Frost**  
**Chief Executive Officer**

## 1. Link to the Integrated Planning and Reporting Framework

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within our Strategic Planning Framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget) and then holding itself accountable (Annual Report).

### 1.1 Legislative Planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated planning and reporting framework that applies to local government in Victoria. At each stage of the integrated planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



Source: Department of Jobs, Precincts and Regions

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes.

### 1.1.2 Key planning considerations

#### Service level planning

Although councils have a legal obligation to provide some services such as animal management, local roads, food safety and statutory planning most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works. Community consultation needs to be in line with a councils adopted Community Engagement Policy and Public Transparency Policy.

## **1.2 Our purpose**

### **VISION**

Hume City Council will be recognised as a leader in achieving social, environmental and economic outcomes with a common goal of connecting our proud community and celebrating the diversity of Hume.

### **MISSION**

To enhance the social, economic and environmental prosperity of our community through vision, leadership, excellence and inclusion.

### **WE VALUE**

#### **Our Citizens**

We will promote democratic representation and genuinely engage our citizens to promote a sense of belonging within a healthy, safe, strong and diverse community.

We will lead the way to identify community needs and best practice service delivery models and advocate for an integrated approach to service provision.

Our services and facilities will be high quality and we will pursue efficiency and continuous improvement through customer focus and innovation.

#### **Our Staff**

We will demonstrate this by encouraging, supporting and developing our employees to achieve service excellence and a sense of unity, pride and fulfilment.

#### **Partnerships with the Federal and State Governments**

We will work together to achieve the equitable provision of services and infrastructure to meet current and future community needs.

#### **Our Community Organisations**

We will work in partnership with them to build community wellbeing, resilience and capacity.

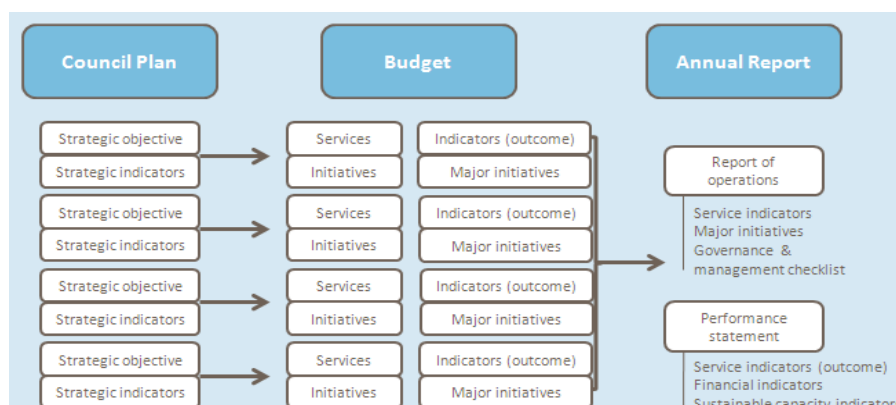
### 1.3 Strategic objectives

Council delivers services and initiatives under 25 service areas, and over 100 programs and activities. Each contributes to the achievement of one of the 11 Strategic Objectives as set out in the Council Plan for the years 2021-2025. The following table lists the three Themes and the 11 Strategic Objectives as described in the Council Plan.

Theme	Description
<p><b>1. A Community that is resilient, inclusive and thriving</b></p>	<p><b>1.1. Strategic Objective</b> - Create learning opportunities for everyone to reach their potential, through all stages of life.</p> <p><b>1.2. Strategic Objective</b> - Provide opportunities, and support business growth and visitor economy to create accessible local jobs for our diverse community.</p> <p><b>1.3. Strategic Objective</b> - Promote a healthy, inclusive and respectful community that fosters community pride and safety.</p> <p><b>1.4. Strategic Objective</b> - Strengthen community connections through local events, festivals and the arts.</p>
<p><b>2. A City that cares about our planet, is appealing and connected</b></p>	<p><b>2.1. Strategic Objective</b> - Facilitate appropriate urban development and enhancing natural environment, heritage, landscapes and rural places.</p> <p><b>2.2. Strategic Objective</b> - Demonstrate environmentally sustainable leadership and adapt to climate change.</p> <p><b>2.3. Strategic Objective</b> - Design and maintain our City with accessible spaces and a strong sense of place.</p> <p><b>2.4. Strategic Objective</b> - Connect our City through efficient and effective walking, cycling and public transport and road networks.</p>
<p><b>3. A Council that inspires leadership, is accountable and puts the community first</b></p>	<p><b>3.1. Strategic Objective</b> - Empower and engage our community through advocacy and community engagement.</p> <p><b>3.2. Strategic Objective</b> - Deliver responsible and transparent governance, services and sustainable assets that respond to community needs.</p> <p><b>3.3. Strategic Objective</b> - Advance organisational high-performance through innovation and partnerships.</p>

## 2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2023/24 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Jobs, Precincts and Regions

### 2.1 Strategic Objective 1.1: Create learning opportunities for everyone to reach their potential, through all stages of life.

#### Services

Service area	Description of services provided		2021/22 Actual \$'000	2022/23 Forecast \$'000	2023/24 Budget \$'000
Facility Management / Facilities Hire	Manages and maintains Council facilities for internal and external use including Council's office, community halls, leisure facilities, sports stadiums and function/training rooms at Learning Centres.	<i>Inc</i>	-	-	-
		<i>Exp</i>	1,702	-	-
		<b>Surplus / (deficit)</b>	<b>(1,702)</b>	-	-
Lifelong Learning	Inspires learning in Hume through the provision of public libraries, accessible computers and WiFi, educational programs and support to Neighbourhood Houses.	<i>Inc</i>	2,176	2,379	2,395
		<i>Exp</i>	10,427	10,813	11,977
		<b>Surplus / (deficit)</b>	<b>(8,251)</b>	<b>(8,434)</b>	<b>(9,582)</b>
Family Support and Health	Provides programs and support in the areas of wellbeing, child safety, socialisation and connection to their community. The service offers Maternal and Child Health consultations, case management, immunisation, parenting education, in-home support and physical development assessments.	<i>Inc</i>	514	535	533
		<i>Exp</i>	486	523	528
		<b>Surplus / (deficit)</b>	<b>28</b>	<b>12</b>	<b>5</b>
Early Childhood Education and Care	Provides preschool, day care, three year old activity groups and occasional care. It also supports children with additional needs, learning difficulties and developmental concerns to access and participate in education.	<i>Inc</i>	21,835	28,825	35,434
		<i>Exp</i>	23,820	32,493	35,209
		<b>Surplus / (deficit)</b>	<b>(1,985)</b>	<b>(3,668)</b>	<b>225</b>

## Major Initiatives

1) Working in partnership with the Victorian Government to expand kindergarten services and infrastructure.

### Service Performance Outcome Indicators

Service	Indicator	2021/22 Actual
Libraries	Participation	7.89%

\* refer to table at end of section 2.11 for information on the calculation of Service Performance Outcome Indicators

## 2.2 Strategic Objective 1.2: Provide opportunities, and support business growth and visitor economy to create accessible local jobs for our diverse community.

### Services

Service area	Description of services provided		2021/22 Actual \$'000	2022/23 Forecast \$'000	2023/24 Budget \$'000
Facility Management / Facilities Hire	Manages and maintains Council facilities for internal and external use including Council's office, community halls, leisure facilities, sports stadiums and function/training rooms at Learning Centres.	<i>Inc</i>	-	-	-
		<i>Exp</i>	7	-	-
		<b>Surplus / (deficit)</b>	<b>(7)</b>	<b>-</b>	<b>-</b>
Economic Development	Economic Development supports existing business growth and encourages new business investment to promote jobs growth within Hume City. This includes attracting new and diverse business to the City, business training, promotion and networking events, job creation programs, tourism support and development and management of the Sunbury Visitors Information Centre.	<i>Inc</i>	999	661	333
		<i>Exp</i>	3,682	3,518	3,036
		<b>Surplus / (deficit)</b>	<b>(2,683)</b>	<b>(2,857)</b>	<b>(2,703)</b>

## Major Initiatives

2) In partnership with the Victorian Government and business, progress the revitalisation of Broadmeadows and Hume Central, including the Hume Global Learning Centre – Broadmeadows.

### 2.3 Strategic Objective 1.3: Promote a healthy, inclusive and respectful community that fosters community pride and safety.

#### Services

Service area	Description of services provided		2021/22 Actual \$'000	2022/23 Forecast \$'000	2023/24 Budget \$'000
Transport, Roads and Drainage	Is responsible for asphalt repairs, engineering investigations, civil and traffic design and underground drainage cleaning and stormwater drainage maintenance. In addition, the service manages transport planning and contracts with external service providers for road line marking. This service is also responsible for Council's Road Management Plan and compliance and enforcement of government regulations.	<i>Inc</i>	(40)	1,545	1,000
		<i>Exp</i>	353	1,643	20
		<b>Surplus / (deficit)</b>	<b>(393)</b>	<b>(98)</b>	<b>980</b>
Community Development	Fosters community strength and resilience within the context of the Social Justice Charter and provides funding for community projects which build community capacity and enhance community wellbeing. The service delivers events and festivals which celebrate the cultural diversity of the City and environmental educational programs under the Live Green banner.	<i>Inc</i>	(7)	6	-
		<i>Exp</i>	897	679	740
		<b>Surplus / (deficit)</b>	<b>(904)</b>	<b>(673)</b>	<b>(740)</b>
Council and Service Planning	Manages Council planning and reporting and legislative requirements under the Local Government Act. It develops and reports on progress and achievements of the Council Plan and Community Plan and supports Council's Audit Committee and Internal Audit contract. The service also provides strategic advice on emerging social issues and policy matters to inform Council's decision making and service planning processes and to advocate for improved community outcomes.	<i>Inc</i>	6	5	-
		<i>Exp</i>	582	603	656
		<b>Surplus / (deficit)</b>	<b>(576)</b>	<b>(598)</b>	<b>(656)</b>
Facility Management / Facilities Hire	Manages and maintains Council facilities for internal and external use including Council's office, community halls, leisure facilities, sports stadiums and function/training rooms at Learning Centres.	<i>Inc</i>	2	6	6
		<i>Exp</i>	1,319	7	7
		<b>Surplus / (deficit)</b>	<b>(1,317)</b>	<b>(1)</b>	<b>(1)</b>
Human Resources	Ensures that staff pay and conditions are in accordance with the Enterprise Agreement and Awards. The service also provides Organisational Development and Workplace Health, Safety and Wellbeing. It facilitates a positive workplace culture through training and development opportunities, staff reward and recognition, employee support schemes and industrial relations.	<i>Inc</i>	-	-	-
		<i>Exp</i>	698	712	760
		<b>Surplus / (deficit)</b>	<b>(698)</b>	<b>(712)</b>	<b>(760)</b>
Youth Services	Address the needs of young people (aged 12 – 24) across the municipality. Services including counselling, outreach activities and youth development programs and events are provided from Youth Centres, schools and community locations.	<i>Inc</i>	92	123	113
		<i>Exp</i>	1,473	2,005	2,083
		<b>Surplus / (deficit)</b>	<b>(1,381)</b>	<b>(1,882)</b>	<b>(1,970)</b>
Indigenous Support	Provides assistance for the Aboriginal and Torres Strait Islander community through disability respite, holiday programs, planned activity groups, parent engagement programs and community engagement and recognition activities.	<i>Inc</i>	121	89	68
		<i>Exp</i>	210	189	183
		<b>Surplus / (deficit)</b>	<b>(89)</b>	<b>(100)</b>	<b>(115)</b>



Leisure, Health and Wellbeing	Manages leisure centres, aquatic facilities, sports stadiums and provides a range of activities and programs at these locations. This service is also responsible for initiatives targeting obesity, physical activity, nutrition, tobacco and alcohol through delivery of the Municipal Public Health and Wellbeing Plan.	<i>Inc</i>	8,598	14,177	15,277
		<i>Exp</i>	18,261	21,795	22,637
		<b>Surplus / (deficit)</b>	<b>(9,663)</b>	<b>(7,618)</b>	<b>(7,360)</b>
Aged Support Services	Provides support and maintenance services to assist the elderly and those with special needs through care and social inclusion programs. This includes active ageing activities, senior citizens groups, dementia support, a community safety register and personal care to assist older people to remain living in their own homes.	<i>Inc</i>	8,617	10,991	13,539
		<i>Exp</i>	10,955	14,873	16,959
		<b>Surplus / (deficit)</b>	<b>(2,338)</b>	<b>(3,882)</b>	<b>(3,420)</b>
Family Support and Health	Provides programs and support in the areas of wellbeing, child safety, socialisation and connection to their community. The service offers Maternal and Child Health consultations, case management, immunisation, parenting education, in-home support and physical development assessments.	<i>Inc</i>	6,934	6,404	6,426
		<i>Exp</i>	9,070	12,987	9,966
		<b>Surplus / (deficit)</b>	<b>(2,136)</b>	<b>(6,583)</b>	<b>(3,540)</b>
Community Safety	Provides a safe municipality through the provision of school crossing supervision, emergency response and recovery and enforcing City Laws and State Government legislation. This includes regulations for parking, litter, animal management, fire prevention, road rules, environmental protection and pollution.	<i>Inc</i>	5,979	6,661	7,397
		<i>Exp</i>	13,180	13,845	13,596
		<b>Surplus / (deficit)</b>	<b>(7,201)</b>	<b>(7,184)</b>	<b>(6,199)</b>

### Major Initiatives

3) Continue to provide high quality active sporting facilities in response to population growth, including the construction of four rugby pitches at Bridges Recreation Reserve and sports stadium upgrades in Craighieburn.

### Service Performance Outcome Indicators

Service	Indicator	2021/22 Actual
Aquatic Facilities	Utilisation	3.15
Food safety	Health and safety	100.00%
Maternal and Child Health	Participation	73.66%
		76.50% (Aboriginal)

\* refer to table at end of section 2.11 for information on the calculation of Service Performance Outcome Indicators

## 2.4 Strategic Objective 1.4: Strengthen community connections through local events, festivals and the arts.

### Services

Service area	Description of services provided		2021/22 Actual \$'000	2022/23 Forecast \$'000	2023/24 Budget \$'000
Arts and Culture	Provides a range of programs and activities at leisure centres and community facilities including dance programs, active movement activities and an all abilities disco. This service also supports local artists by providing access to exhibition space and secures funding and partnerships for arts initiatives.	<i>Inc</i>	3	43	-
		<i>Exp</i>	608	614	603
		<b>Surplus / (deficit)</b>	<b>(605)</b>	<b>(571)</b>	<b>(603)</b>
Community Development	Fosters community strength and resilience within the context of the Social Justice Charter and provides funding for community projects which build community capacity and enhance community wellbeing. The service delivers events and festivals which celebrate the cultural diversity of the City and environmental educational programs under the Live Green banner.	<i>Inc</i>	290	193	71
		<i>Exp</i>	1,521	2,149	2,297
		<b>Surplus / (deficit)</b>	<b>(1,231)</b>	<b>(1,956)</b>	<b>(2,226)</b>
Facility Management / Facilities Hire	Manages and maintains Council facilities for internal and external use including Council's office, community halls, leisure facilities, sports stadiums and function/training rooms at Learning Centres.	<i>Inc</i>	-	-	-
		<i>Exp</i>	35	-	-
		<b>Surplus / (deficit)</b>	<b>(35)</b>	-	-

### Service Performance Outcome Indicators

Service	Indicator	2021/22 Actual
Animal Management	Health and safety	100%

\* refer to table at end of section 2.11 for information on the calculation of Service Performance Outcome Indicators

## 2.5 Strategic Objective 2.1: Facilitate appropriate urban development and enhancing natural environment, heritage, landscapes and rural places.

### Services

Service area	Description of services provided		2021/22 Actual \$'000	2022/23 Forecast \$'000	2023/24 Budget \$'000
City Development	Ensures that statutory planning, open space infrastructure assets and urban design of the City are conducted in accordance with legal specifications and responsible land management planning schemes. The service ensures social justice and environmental sustainability principles are embedded in Council's planning processes.	<i>Inc</i>	11,130	8,641	8,712
		<i>Exp</i>	15,547	18,268	17,980
		<b>Surplus / (deficit)</b>	<b>(4,417)</b>	<b>(9,627)</b>	<b>(9,268)</b>
Community Safety	Provides a safe municipality through the provision of school crossing supervision, emergency response and recovery and enforcing City Laws and State Government legislation. This includes regulations for parking, litter, animal management, fire prevention, road rules, environmental protection and pollution.	<i>Inc</i>	-	-	-
		<i>Exp</i>	6	11	11
		<b>Surplus / (deficit)</b>	<b>(6)</b>	<b>(11)</b>	<b>(11)</b>

## 2.6 Strategic Objective 2.2: Demonstrate environmentally sustainable leadership and adapt to climate change.

### Services

Service area	Description of services provided		2021/22 Actual \$'000	2022/23 Forecast \$'000	2023/24 Budget \$'000
Transport, Roads and Drainage	Is responsible for asphalt repairs, engineering investigations, civil and traffic design and underground drainage cleaning and stormwater drainage maintenance. In addition, the service manages transport planning and contracts with external service providers for road line marking. This service is also responsible for Council's Road Management Plan and compliance and enforcement of government regulations.	<i>Inc</i>	-	-	-
		<i>Exp</i>	2,844	3,121	3,335
		<b>Surplus / (deficit)</b>	<b>(2,844)</b>	<b>(3,121)</b>	<b>(3,335)</b>
Community Development	Fosters community strength and resilience within the context of the Social Justice Charter and provides funding for community projects which build community capacity and enhance community wellbeing. The service delivers events and festivals which celebrate the cultural diversity of the City and environmental educational programs under the Live Green banner.	<i>Inc</i>	-	-	-
		<i>Exp</i>	174	182	132
		<b>Surplus / (deficit)</b>	<b>(174)</b>	<b>(182)</b>	<b>(132)</b>
Council and Service Planning	Manages Council planning and reporting and legislative requirements under the Local Government Act. It develops and reports on progress and achievements of the Council Plan and Community Plan and supports Council's Audit Committee and Internal Audit contract. The service also provides strategic advice on emerging social issues and policy matters to inform Council's decision making and service planning processes and to advocate for improved community outcomes.	<i>Inc</i>	-	-	-
		<i>Exp</i>	169	362	158
		<b>Surplus / (deficit)</b>	<b>(169)</b>	<b>(362)</b>	<b>(158)</b>
Facility Management / Facilities Hire	Manages and maintains Council facilities for internal and external use including Council's office, community halls, leisure facilities, sports stadiums and function/training rooms at Learning Centres.	<i>Inc</i>	-	-	-
		<i>Exp</i>	36	-	-
		<b>Surplus / (deficit)</b>	<b>(36)</b>	-	-
Waste Management	Provides household waste collection including garbage, recycling and green waste and supports local businesses with responsible waste disposal and litter management. It also includes community education and engagement programs through schools, anti-litter campaigns, hard waste collection and waste diversion from landfill or dumping.	<i>Inc</i>	3,374	4,044	4,331
		<i>Exp</i>	38,067	46,555	46,384
		<b>Surplus / (deficit)</b>	<b>(34,693)</b>	<b>(42,511)</b>	<b>(42,053)</b>
City Development	Ensures that statutory planning, open space infrastructure assets and urban design of the City are conducted in accordance with legal specifications and responsible land management planning schemes. The service ensures social justice and environmental sustainability principles are embedded in Council's planning processes.	<i>Inc</i>	600	528	568
		<i>Exp</i>	3,126	1,586	1,290
		<b>Surplus / (deficit)</b>	<b>(2,526)</b>	<b>(1,058)</b>	<b>(722)</b>

## 2.7 Strategic Objective 2.3: Design and maintain our City with accessible spaces and a strong sense of place.

### Services

Service area	Description of services provided		2021/22 Actual \$'000	2022/23 Forecast \$'000	2023/24 Budget \$'000
Parks and Open Space	Provides maintenance and provision of parks, sports fields, forests, conservation reserves, play spaces and open spaces. In doing so, the service ensures Council is complying with legislation and risk management procedures for these public areas.	<i>Inc</i>	1,274	238	12
		<i>Exp</i>	29,242	37,053	38,021
		<b>Surplus / (deficit)</b>	<b>(27,968)</b>	<b>(36,815)</b>	<b>(38,009)</b>
Facility Management / Facilities Hire	Manages and maintains Council facilities for internal and external use including Council's office, community halls, leisure facilities, sports stadiums and function/training rooms at Learning Centres.	<i>Inc</i>	-	-	-
		<i>Exp</i>	745	356	410
		<b>Surplus / (deficit)</b>	<b>(745)</b>	<b>(356)</b>	<b>(410)</b>
City Development	Ensures that statutory planning, open space infrastructure assets and urban design of the City are conducted in accordance with legal specifications and responsible land management planning schemes. The service ensures social justice and environmental sustainability principles are embedded in Council's planning processes.	<i>Inc</i>	-	-	-
		<i>Exp</i>	30	132	-
		<b>Surplus / (deficit)</b>	<b>(30)</b>	<b>(132)</b>	<b>-</b>

### Major Initiatives

4) Implement the Waste Strategy including reducing illegal dumping and supporting the introduction of Food Organics/Green Organics services to residents, and implement the Waste Services Charge to provide greater transparency on the costs associated with waste services.

### Service Performance Outcome Indicators

Service	Indicator	2021/22 Actual
Waste collection	Waste diversion	35.13%
Statutory planning	Service standard	41.73%

\* refer to table at end of section 2.11 for information on the calculation of Service Performance Outcome Indicators

## 2.8 Strategic Objective 2.4: Connect our City through efficient and effective walking, cycling and public transport and road networks.

### Services

Service area	Description of services provided		2021/22 Actual \$'000	2022/23 Forecast \$'000	2023/24 Budget \$'000
Transport, Roads and Drainage	Is responsible for asphalt repairs, engineering investigations, civil and traffic design and underground drainage cleaning and stormwater drainage maintenance. In addition, the service manages transport planning and contracts with external service providers for road line marking. This service is also responsible for Council's Road Management Plan and compliance and enforcement of government regulations.	<i>Inc</i>	1,568	4,442	4,232
		<i>Exp</i>	9,269	9,591	9,011
		<b><i>Surplus / (deficit)</i></b>	<b>(7,701)</b>	<b>(5,149)</b>	<b>(4,779)</b>

### Major Initiatives

5) Improve parking and access to public transport in Sunbury by continuing construction of the multi-deck car park at Evans Street – in partnership with the Victorian Government

## 2.9 Strategic Objective 3.1: Empower and engage our community through advocacy and community engagement.

### Services

Service area	Description of services provided		2021/22 Actual \$'000	2022/23 Forecast \$'000	2023/24 Budget \$'000
Community Development	Fosters community strength and resilience within the context of the Social Justice Charter and provides funding for community projects which build community capacity and enhance community wellbeing. The service delivers events and festivals which celebrate the cultural diversity of the City and environmental educational programs under the Live Green banner.	<i>Inc</i>	(4)	4	-
		<i>Exp</i>	47	128	236
		<b><i>Surplus / (deficit)</i></b>	<b>(51)</b>	<b>(124)</b>	<b>(236)</b>
Organisation and Community Intelligence	Provides an internal records management service to ensure organisational knowledge is maintained through the archiving, retrieval and storage of information in accordance with the Public Records, Freedom of Information and Information Privacy Acts. The Geographic Information System provides mapping and spatial assistance in undertaking social research and community consultation to inform service planning and strategy development.	<i>Inc</i>	-	-	-
		<i>Exp</i>	699	864	871
		<b><i>Surplus / (deficit)</i></b>	<b>(699)</b>	<b>(864)</b>	<b>(871)</b>

Council and Service Planning	Manages Council planning and reporting and legislative requirements under the Local Government Act. It develops and reports on progress and achievements of the Council Plan and Community Plan and supports Council's Audit Committee and Internal Audit contract. The service also provides strategic advice on emerging social issues and policy matters to inform Council's decision making and service planning processes and to advocate for improved community outcomes.	<i>Inc</i>	-	-	-
		<i>Exp</i>	10	-	-
		<b>Surplus / (deficit)</b>	<b>(10)</b>	-	-
Communications and advocacy	Provides support to the organisation in delivering information to Hume residents, businesses, visitors and employees through a range of communication channels. The service supports Councils advocacy and grants, print and digital media communications and is responsible for Council's corporate branding and reputation management.	<i>Inc</i>	-	-	-
		<i>Exp</i>	2,003	2,630	2,845
		<b>Surplus / (deficit)</b>	<b>(2,003)</b>	<b>(2,630)</b>	<b>(2,845)</b>

### Service Performance Outcome Indicators

Service	Indicator	2021/22 Actual
Roads	Satisfaction	61

\* refer to table at end of section 2.11 for information on the calculation of Service Performance Outcome Indicators

## 2.10 Strategic Objective 3.2: Strategic Objective - Deliver responsible and transparent governance, services and sustainable assets that respond to community needs.

### Services

Service area	Description of services provided		2021/22 Actual \$'000	2022/23 Forecast \$'000	2023/24 Budget \$'000
Finance and Procurement Services	Ensures Council's procurement is undertaken in accordance with legislation and contract works and services provided meet best practice. This service also levies and collects general rates and special charge schemes. Accounting services analyse, review, monitor and report information about financial activity within Council, for use in planning, performance evaluation and operational control.	<i>Inc</i>	5,626	13,274	12,347
		<i>Exp</i>	5,268	6,130	6,646
		<b>Surplus / (deficit)</b>	<b>358</b>	<b>7,144</b>	<b>5,701</b>
Community Development	Fosters community strength and resilience within the context of the Social Justice Charter and provides funding for community projects which build community capacity and enhance community wellbeing. The service delivers events and festivals which celebrate the cultural diversity of the City and environmental educational programs under the Live Green banner.	<i>Inc</i>	66	25	75
		<i>Exp</i>	41	120	105
		<b>Surplus / (deficit)</b>	<b>25</b>	<b>(95)</b>	<b>(30)</b>

Organisation and Community Intelligence	Provides an internal records management service to ensure organisational knowledge is maintained through the archiving, retrieval and storage of information in accordance with the Public Records, Freedom of Information and Information Privacy Acts. The Geographic Information System provides mapping and spatial assistance in undertaking social research and community consultation to inform service planning and strategy development.	<i>Inc</i>	-	-	-
		<i>Exp</i>	1,848	1,755	1,768
		<b><i>Surplus / (deficit)</i></b>	<b>(1,848)</b>	<b>(1,755)</b>	<b>(1,768)</b>
Council and Service Planning	Manages Council planning and reporting and legislative requirements under the Local Government Act. It develops and reports on progress and achievements of the Council Plan and Community Plan and supports Council's Audit Committee and Internal Audit contract. The service also provides strategic advice on emerging social issues and policy matters to inform Council's decision making and service planning processes and to advocate for improved community outcomes.	<i>Inc</i>	16	18	18
		<i>Exp</i>	2,286	2,888	3,248
		<b><i>Surplus / (deficit)</i></b>	<b>(2,270)</b>	<b>(2,870)</b>	<b>(3,230)</b>
Facility Management / Facilities Hire	Manages and maintains Council facilities for internal and external use including Council's office, community halls, leisure facilities, sports stadiums and function/training rooms at Learning Centres.	<i>Inc</i>	2,382	2,447	2,346
		<i>Exp</i>	5,841	9,809	10,667
		<b><i>Surplus / (deficit)</i></b>	<b>(3,459)</b>	<b>(7,362)</b>	<b>(8,321)</b>
Human Resources	Ensures that staff pay and conditions are in accordance with the Enterprise Agreement and Awards. The service also provides Organisational Development and Workplace Health, Safety and Wellbeing. It facilitates a positive workplace culture through training and development opportunities, staff reward and recognition, employee support schemes and industrial relations.	<i>Inc</i>	1,559	1,200	1,300
		<i>Exp</i>	2,210	2,166	2,259
		<b><i>Surplus / (deficit)</i></b>	<b>(651)</b>	<b>(966)</b>	<b>(959)</b>
Asset Management and Infrastructure Development	Is responsible for monitoring and management of Council assets (roads, drains, bridges etc.) to ensure infrastructure is maintained to appropriate standards. This includes efficient management, supply and control of Council fleet vehicles, plant and equipment and the development and delivery of Council's annual Capital Works Program.	<i>Inc</i>	365	377	325
		<i>Exp</i>	6,945	8,250	8,540
		<b><i>Surplus / (deficit)</i></b>	<b>(6,580)</b>	<b>(7,873)</b>	<b>(8,215)</b>
Lifelong Learning	Inspires learning in Hume through the provision of public libraries, accessible computers and WiFi, educational programs and support to Neighbourhood Houses.	<i>Inc</i>	10	-	-
		<i>Exp</i>	66	2	-
		<b><i>Surplus / (deficit)</i></b>	<b>(56)</b>	<b>(2)</b>	<b>-</b>
Customer Service	Handles enquiries from the public from three Customer Service Centres via face-to-face interactions, telephone, email and web chat. Customer Service Centres receive payments, distribute information and connect people with Council services and activities.	<i>Inc</i>	-	-	-
		<i>Exp</i>	2,519	2,641	3,650
		<b><i>Surplus / (deficit)</i></b>	<b>(2,519)</b>	<b>(2,641)</b>	<b>(3,650)</b>

Aged Support Services	Provides support and maintenance services to assist the elderly and those with special needs through care and social inclusion programs. This includes active ageing activities, senior citizens groups, dementia support, a community safety register and personal care to assist older people to remain living in their own homes.	<i>Inc</i>	353	141	-
		<i>Exp</i>	484	3	-
		<b><i>Surplus / (deficit)</i></b>	<b>(131)</b>	<b>138</b>	<b>-</b>
Communications and advocacy	Provides support to the organisation in delivering information to Hume residents, businesses, visitors and employees through a range of communication channels. The service supports Councils advocacy and grants, print and digital media communications and is responsible for Council's corporate branding and reputation management.	<i>Inc</i>	-	-	-
		<i>Exp</i>	1	46	54
		<b><i>Surplus / (deficit)</i></b>	<b>(1)</b>	<b>(46)</b>	<b>(54)</b>
Governance and Associated Statutory Services	Provides executive oversight and governance of Hume City Council, including divisional management, instruments of delegation and the management of legal and statutory responsibilities. This service ensures the effective and efficient allocation of Council resources, in accordance with the principles of the Local Government Act and legislative requirements.	<i>Inc</i>	157	57	20
		<i>Exp</i>	5,234	6,083	6,458
		<b><i>Surplus / (deficit)</i></b>	<b>(5,077)</b>	<b>(6,026)</b>	<b>(6,438)</b>
Information Technology	Is an internal service that supports efficient and reliable access to information, communications and technology (ICT). This includes service support, maintenance, security and adherence to Council standards and procedures.	<i>Inc</i>	5	2	-
		<i>Exp</i>	7,986	10,306	12,810
		<b><i>Surplus / (deficit)</i></b>	<b>(7,981)</b>	<b>(10,304)</b>	<b>(12,810)</b>

### Major Initiatives

6) Enhance customer experience, service efficiencies and improve transparency and performance accountability by undertaking initiatives to enhance Council's enabling information technology and enterprise resource planning.



## 2.11 Strategic Objective 3.3: Strategic Objective - Advance organisational high-performance through innovation and partnerships.

### Services

Service area	Description of services provided		2021/22 Actual \$'000	2022/23 Forecast \$'000	2023/24 Budget \$'000
Council and Service Planning	Manages Council planning and reporting and legislative requirements under the Local Government Act. It develops and reports on progress and achievements of the Council Plan and Community Plan and supports Council's Audit Committee and Internal Audit contract. The service also provides strategic advice on emerging social issues and policy matters to inform Council's decision making and service planning processes and to advocate for improved community outcomes.	<i>Inc</i>	-	-	-
		<i>Exp</i>	403	467	649
		<b>Surplus / (deficit)</b>	<b>(403)</b>	<b>(467)</b>	<b>(649)</b>
Human Resources	Ensures that staff pay and conditions are in accordance with the Enterprise Agreement and Awards. The service also provides Organisational Development and Workplace Health, Safety and Wellbeing. It facilitates a positive workplace culture through training and development opportunities, staff reward and recognition, employee support schemes and industrial relations.	<i>Inc</i>	1	-	20
		<i>Exp</i>	3,551	4,913	6,180
		<b>Surplus / (deficit)</b>	<b>(3,550)</b>	<b>(4,913)</b>	<b>(6,160)</b>
Customer Service	Handles enquiries from the public from three Customer Service Centres via face-to-face interactions, telephone, email and web chat. Customer Service Centres receive payments, distribute information and connect people with Council services and activities.	<i>Inc</i>	-	-	-
		<i>Exp</i>	34	391	831
		<b>Surplus / (deficit)</b>	<b>(34)</b>	<b>(391)</b>	<b>(831)</b>

### Service Performance Outcome Indicators

Service	Indicator	2021/22 Actual
Governance	Consultation and engagement	57

\* refer to table at end of section 2.11 for information on the calculation of Service Performance Outcome Indicators

**Service Performance Outcome Indicators**

Service	Indicator	Performance Measure	Computation
Libraries	Participation	Library membership (Percentage of the population that are registered library members)	[Number of registered library members / Population] x100
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (The number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
Food Safety	Health and Safety	Critical and major non-compliance outcome notifications (The percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance notifications about food premises] x100
Maternal and Child Health	Participation	Participation in the MCH service (The percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in MCH service by Aboriginal children (The percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100
Animal Management	Health and Safety	Animal management prosecutions (The percentage of successful animal management prosecutions)	[Number of successful animal management prosecutions/ Number of animal management prosecutions]x100
Waste Management	Waste diversion	Kerbside collection waste diverted from landfill (The percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100
Statutory Planning	Service standard	Planning applications decided within required timeframes (percentage of regular and VicSmart planning application decisions made within legislated timeframes)	[Number of planning application decisions made within 60 days for regular permits and 10 days for VicSmart permits / Number of planning application decisions made] x100
Roads	Condition	Sealed local roads below the intervention level (percentage of sealed local roads that are below the renewal intervention level set by Council and not requiring renewal)	[Number of kilometres of sealed local roads below the renewal intervention level set by Council / Kilometres of sealed local roads] x100
Governance	Consultation and engagement	Satisfaction with community consultation and engagement. (Community satisfaction rating out of 100 with the consultation and engagement efforts of Council)	Community satisfaction rating out of 100 with how Council has performed on community consultation and engagement

**2.12 Reconciliation with budgeted operating result**

Strategic Objective	Surplus/ (Deficit) \$'000	Revenue \$'000	Expenditure \$'000
1.1. Strategic Objective - Create learning opportunities for everyone to reach their potential, through all stages of life.	(9,352)	38,362	47,714
1.2. Strategic Objective - Provide opportunities, and support business growth and visitor economy to create accessible local jobs for our diverse community.	(2,703)	333	3,036
1.3. Strategic Objective - Promote a healthy, inclusive and respectful community that fosters community pride and safety.	(23,781)	43,826	67,607
1.4. Strategic Objective - Strengthen community connections through local events, festivals and the arts.	(2,829)	71	2,900
2.1. Strategic Objective - Facilitate appropriate urban development and enhancing natural environment, heritage, landscapes and rural places.	(9,279)	8,712	17,991
2.2. Strategic Objective - Demonstrate environmentally sustainable leadership and adapt to climate change.	(46,400)	4,899	51,299
2.3. Strategic Objective - Design and maintain our City with accessible spaces and a strong sense of place.	(38,420)	12	38,432
2.4. Strategic Objective - Connect our City through efficient and effective walking, cycling and public transport and road networks.	(4,779)	4,232	9,011
3.1. Strategic Objective - Empower and engage our community through advocacy and community engagement.	(3,952)	-	3,952
3.2. Strategic Objective - Deliver responsible and transparent governance, services and sustainable assets that respond to community needs.	(39,774)	16,431	56,205
3.3. Strategic Objective - Advance organisational high-performance through innovation and partnerships.	(7,639)	20	7,659
<b>Total</b>	<b>(188,908)</b>	<b>116,898</b>	<b>305,806</b>
<b>Expenses added in:</b>			
Depreciation and amortisation	65,982		
Finance costs	391		
Other items not attributable to a service	2,007		
<b>Deficit before funding sources</b>	<b>(257,288)</b>		
<b>Funding sources added in:</b>			
Rates and charges	238,065		
Other items not attributable to a service	19,668		
<b>Total funding sources</b>	<b>257,733</b>		
<b>Underlying surplus for the year</b>	<b>445</b>		
<b>Add</b>			
Grants - capital	32,416		
Contributions - developer	22,371		
Contributions - non-monetary	99,424		
Fair value adjustments for investment property	603		
<b>Less</b>			
Payment to ICP developer for land equalization	13,703		
Reimbursement to developers for LIK/WIK projects	5,013		
Capital Works expensed	4,000		
<b>Surplus for the year</b>	<b>132,543</b>		

### **3. Financial statements**

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2023/24 has been supplemented with projections to 2026/27.

This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

**Comprehensive Income Statement**

For the four years ending 30 June 2027

		Forecast Actual 2022/23 \$'000	Budget 2023/24 \$'000	Projections		
	NOTES			2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
<b>Income / Revenue</b>						
Rates and charges	4.1.1 (i)	218,738	238,065	251,768	265,634	280,772
Statutory fees and fines	4.1.2	16,058	17,262	18,009	18,534	18,837
User fees	4.1.3	27,744	29,128	30,693	32,212	33,833
Grants - operating	4.1.4 (a)	59,806	73,073	76,978	80,678	84,724
Grants - capital	4.1.4 (b)	19,838	33,416	22,651	4,104	3,030
Contributions - monetary	4.1.5 (a)	1,388	492	494	227	228
Contributions - developer	4.1.5 (b)	29,140	22,371	36,952	49,317	44,883
Contributions - non-monetary	4.1.5 (c)	98,251	99,424	94,422	100,159	100,566
Net gain on disposal of property, plant, equipment and infrastructure	4.1.6	800	-	-	-	-
Fair value adjustments for investment property		452	603	765	780	799
Other income	4.1.7	17,016	14,811	14,470	14,607	13,747
<b>Total income / revenue</b>		<b>489,231</b>	<b>528,645</b>	<b>547,202</b>	<b>566,252</b>	<b>581,419</b>
<b>Expenses</b>						
Employee costs	4.1.8	143,084	169,056	176,664	183,777	191,128
Materials and services	4.1.9	144,421	131,929	151,745	160,483	165,842
Depreciation and amortisation	4.1.10	63,072	65,982	71,881	77,808	82,482
Finance costs	4.1.11	7,310	391	596	580	564
Other expenses	4.1.12	24,075	10,028	10,591	11,149	11,732
Reimbursement to developers for LIK/WIK projects	4.1.13	17,371	5,013	4,313	1,440	5,246
Payment to ICP developer for land equalization	4.1.14	-	13,703	-	-	-
<b>Total expenses</b>		<b>399,333</b>	<b>396,102</b>	<b>415,790</b>	<b>435,237</b>	<b>456,994</b>
<b>Surplus for the year</b>		<b>89,898</b>	<b>132,543</b>	<b>131,412</b>	<b>131,015</b>	<b>124,425</b>
<b>Other comprehensive income</b>						
<b>Items that will not be reclassified to surplus or deficit in future periods</b>						
Net asset revaluation increment		87,751	85,413	89,902	94,730	99,750
<b>Total other comprehensive income</b>		<b>87,751</b>	<b>85,413</b>	<b>89,902</b>	<b>94,730</b>	<b>99,750</b>
<b>Total comprehensive result</b>		<b>177,649</b>	<b>217,956</b>	<b>221,314</b>	<b>225,745</b>	<b>224,175</b>

**Balance Sheet**

For the four years ending 30 June 2027

	NOTES	Forecast	Budget	Projections		
		Actual 2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
<b>Current assets</b>						
Cash and cash equivalents		349,769	304,852	268,883	234,433	188,737
Trade and other receivables		45,123	46,929	48,860	50,908	53,082
Other assets		6,013	6,221	6,408	6,600	6,798
<b>Total current assets</b>	4.2.1	<b>400,905</b>	<b>358,002</b>	<b>324,151</b>	<b>291,941</b>	<b>248,617</b>
<b>Non-current assets</b>						
Trade and other receivables		1,319	69	69	69	69
Property, plant, equipment and infrastructure		4,753,740	4,995,827	5,254,235	5,512,613	5,782,985
Right-of-use assets	4.2.3	1,124	746	3,486	3,048	2,622
Investment property		30,600	31,203	31,968	32,750	33,547
Intangible assets		12,101	10,589	9,076	7,563	6,051
<b>Total non-current assets</b>	4.2.1	<b>4,798,884</b>	<b>5,038,434</b>	<b>5,298,834</b>	<b>5,556,043</b>	<b>5,825,274</b>
<b>Total assets</b>		<b>5,199,789</b>	<b>5,396,436</b>	<b>5,622,985</b>	<b>5,847,984</b>	<b>6,073,891</b>
<b>Current liabilities</b>						
Trade and other payables		27,847	26,015	28,860	30,506	31,622
Trust funds and deposits		7,210	2,478	5,040	4,518	4,861
Unearned revenue		19,755	3,134	974	-	-
Provisions		38,818	38,458	39,343	38,887	40,511
Lease liabilities	4.2.3	374	356	367	372	369
<b>Total current liabilities</b>	4.2.2	<b>94,004</b>	<b>70,441</b>	<b>74,584</b>	<b>74,283</b>	<b>77,363</b>
<b>Non-current liabilities</b>						
Trust funds and deposits		10,998	13,214	11,083	10,601	9,204
Provisions		42,855	43,248	43,649	44,058	44,475
Lease liabilities	4.2.3	791	436	3,258	2,886	2,518
<b>Total non-current liabilities</b>	4.2.2	<b>54,644</b>	<b>56,898</b>	<b>57,990</b>	<b>57,545</b>	<b>56,197</b>
<b>Total liabilities</b>		<b>148,648</b>	<b>127,339</b>	<b>132,574</b>	<b>131,828</b>	<b>133,560</b>
<b>Net assets</b>		<b>5,051,141</b>	<b>5,269,097</b>	<b>5,490,411</b>	<b>5,716,156</b>	<b>5,940,331</b>
<b>Equity</b>						
Accumulated surplus		2,435,023	2,578,295	2,691,788	2,797,388	2,913,226
Reserves		2,616,118	2,690,802	2,798,623	2,918,768	3,027,105
<b>Total equity</b>		<b>5,051,141</b>	<b>5,269,097</b>	<b>5,490,411</b>	<b>5,716,156</b>	<b>5,940,331</b>

**Statement of Changes in Equity**

For the four years ending 30 June 2027

	NOTES	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
<b>2023 Forecast Actual</b>					
Balance at beginning of the financial year		4,873,492	2,289,984	2,396,107	187,401
Surplus for the year		89,898	89,898	-	-
Net asset revaluation increment		87,751	-	87,751	-
Transfers to other reserves		-	(30,050)	-	30,050
Transfers from other reserves		-	85,191	-	(85,191)
<b>Balance at end of the financial year</b>		<b>5,051,141</b>	<b>2,435,023</b>	<b>2,483,858</b>	<b>132,260</b>
<b>2024 Budget</b>					
Balance at beginning of the financial year		5,051,141	2,435,023	2,483,858	132,260
Surplus for the year		132,543	132,543	-	-
Net asset revaluation increment		85,413	-	85,413	-
Transfers to other reserves	4.3.1	-	(22,371)	-	22,371
Transfers from other reserves	4.3.1	-	33,100	-	(33,100)
<b>Balance at end of the financial year</b>		<b>5,269,097</b>	<b>2,578,295</b>	<b>2,569,271</b>	<b>121,531</b>
<b>2025</b>					
Balance at beginning of the financial year		5,269,097	2,578,295	2,569,271	121,531
Surplus for the year		131,412	131,412	-	-
Net asset revaluation increment		89,902	-	89,902	-
Transfers to other reserves		-	(36,952)	-	36,952
Transfers from other reserves		-	19,033	-	(19,033)
<b>Balance at end of the financial year</b>		<b>5,490,411</b>	<b>2,691,788</b>	<b>2,659,173</b>	<b>139,450</b>
<b>2026</b>					
Balance at beginning of the financial year		5,490,411	2,691,788	2,659,173	139,450
Surplus for the year		131,015	131,015	-	-
Net asset revaluation increment		94,730	-	94,730	-
Transfers to other reserves		-	(49,317)	-	49,317
Transfers from other reserves		-	23,902	-	(23,902)
<b>Balance at end of the financial year</b>		<b>5,716,156</b>	<b>2,797,388</b>	<b>2,753,903</b>	<b>164,865</b>
<b>2027</b>					
Balance at beginning of the financial year		5,716,156	2,797,388	2,753,903	164,865
Surplus for the year		124,425	124,425	-	-
Net asset revaluation increment		99,750	-	99,750	-
Transfers to other reserves		-	(44,883)	-	44,883
Transfers from other reserves		-	36,296	-	(36,296)
<b>Balance at end of the financial year</b>		<b>5,940,331</b>	<b>2,913,226</b>	<b>2,853,653</b>	<b>173,452</b>

**Statement of Cash Flows**

For the four years ending 30 June 2027

	Notes	Forecast	Budget	Projections		
		Actual		2024/25	2025/26	2026/27
		2022/23	2023/24	2024/25	2025/26	2026/27
		\$'000	\$'000	\$'000	\$'000	\$'000
		Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
<b>Cash flows from operating activities</b>						
Rates and charges		212,669	237,143	249,473	263,224	278,238
Statutory fees and fines		16,138	17,342	18,089	18,613	18,916
User fees		27,409	29,414	30,977	32,495	34,114
Grants - operating		52,614	73,073	76,978	80,678	84,724
Grants - capital		21,265	16,795	20,491	3,130	3,030
Contributions - monetary		1,097	492	494	227	228
Contributions - developer		29,140	22,371	36,952	49,317	44,883
Interest received		10,011	9,500	9,000	9,000	8,000
Property rental		3,627	3,670	3,780	3,875	3,971
Other income		3,378	1,641	1,690	1,732	1,776
DCP equalisation trust		1,738	2,216	430	1,558	986
Employee costs		(143,628)	(164,866)	(174,685)	(181,208)	(188,437)
Materials and services		(131,944)	(127,595)	(143,006)	(152,279)	(157,111)
Grants, contributions and donations		(12,854)	(8,158)	(8,609)	(9,068)	(9,557)
Short-term, low value and variable lease payments		(557)	(405)	(421)	(434)	(445)
Utilities		(7,351)	(7,600)	(7,983)	(8,385)	(8,808)
Other payments		(1,397)	(1,464)	(1,560)	(1,647)	(1,730)
DCP equalisation trust payment		(139)	(4,732)	-	(2,562)	(2,040)
<b>Net cash provided by operating activities</b>	4.4.1	<b>81,216</b>	<b>98,837</b>	<b>112,090</b>	<b>108,266</b>	<b>110,738</b>
<b>Cash flows from investing activities</b>						
Payments for property, plant, equipment		(96,947)	(125,419)	(143,947)	(141,488)	(151,417)
Payment to developers for LIK/WIK		(17,371)	(5,013)	(4,313)	(1,440)	(5,246)
Payment to ICP developers for land equalisation		-	(13,703)	-	-	-
Proceeds from sales of property, plant, equipment and infrastructure		2,620	800	800	800	800
Proceeds from sale of financial assets		205,485	-	-	-	-
<b>Net cash used in investing activities</b>	4.4.2	<b>93,787</b>	<b>(143,335)</b>	<b>(147,460)</b>	<b>(142,128)</b>	<b>(155,863)</b>
<b>Cash flows from financing activities</b>						
Proceeds from borrowings		(344)	(374)	(356)	(367)	(372)
Repayment of lease liabilities		(51)	(45)	(243)	(221)	(199)
<b>Net cash used in financing activities</b>	4.4.3	<b>(395)</b>	<b>(419)</b>	<b>(599)</b>	<b>(588)</b>	<b>(571)</b>
<b>Net increase / (decrease) in cash and cash equivalents</b>		<b>174,608</b>	<b>(44,917)</b>	<b>(35,969)</b>	<b>(34,450)</b>	<b>(45,696)</b>
Cash and cash equivalents at the beginning of the financial year		175,161	349,769	304,852	268,883	234,433
<b>Cash and cash equivalents at the end</b>		<b>349,769</b>	<b>304,852</b>	<b>268,883</b>	<b>234,433</b>	<b>188,737</b>



**Statement of Capital Works**

For the four years ending 30 June 2027

	NOTES	Forecast	Budget	Projections		
		Actual 2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
<b>Property</b>						
Land		70	1,589	-	6,376	15,231
Land improvements		22,544	26,761	35,576	27,194	21,926
Buildings		30,536	38,026	40,952	48,667	27,505
<b>Total property</b>		<b>53,150</b>	<b>66,376</b>	<b>76,528</b>	<b>82,237</b>	<b>64,662</b>
<b>Plant and equipment</b>						
Heritage		589	144	146	88	90
Plant and equipment		6,217	5,443	4,600	4,181	4,184
Furniture and equipment		7,341	10,411	17,415	19,049	19,810
<b>Total plant and equipment</b>		<b>14,147</b>	<b>15,998</b>	<b>22,161</b>	<b>23,318</b>	<b>24,084</b>
<b>Infrastructure</b>						
Roads		23,108	20,008	22,991	40,624	65,364
Bridges		346	532	159	-	-
Footpaths and cycleways		5,397	6,497	6,985	6,438	6,481
Car parks		3,031	18,051	29,709	5,779	5,293
Drainage		1,775	784	3,057	1,942	1,244
<b>Total infrastructure</b>		<b>33,657</b>	<b>45,872</b>	<b>62,901</b>	<b>54,783</b>	<b>78,382</b>
<b>Total capital works expenditure</b>	4.5.1	<b>100,954</b>	<b>128,246</b>	<b>161,590</b>	<b>160,338</b>	<b>167,128</b>
<b>Represented by:</b>						
New asset expenditure		39,267	56,055	67,962	41,472	64,479
Asset renewal expenditure		35,958	44,879	46,428	53,806	54,630
Asset upgrade expenditure		18,363	19,431	35,318	43,397	37,967
Asset expansion expenditure		7,366	7,881	11,882	21,663	10,052
<b>Total capital works expenditure</b>	4.5.1	<b>100,954</b>	<b>128,246</b>	<b>161,590</b>	<b>160,338</b>	<b>167,128</b>
<b>Funding sources represented by:</b>						
Grants		19,838	33,416	22,651	4,104	3,030
Contributions		828	-	-	-	-
Council cash and reserves		80,288	94,830	138,939	156,234	164,098
<b>Total capital works expenditure</b>	4.5.1	<b>100,954</b>	<b>128,246</b>	<b>161,590</b>	<b>160,338</b>	<b>167,128</b>

Please note an amount of \$38.42m has been included in the capital works budget over the next 5 years (\$1.35m in 2023/24, \$11.85m in 2024/25, \$13.84m in 2025/26 and \$11.38m in 2026/27) for an Enterprise Resource Planning Technology solution subject to a further Council report to confirm the final scope and allocation in the budget.

**Statement of Human Resources**

For the four years ending 30 June 2027

	Forecast	Budget	Projections		
	Actual*				
	2022/23	2023/24	2024/25	2025/26	2026/27
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Staff expenditure</b>					
Employee costs	143,084	169,056	176,664	183,777	191,128
Employee costs - capital	3,394	6,027	6,238	6,488	6,715
<b>Total staff expenditure</b>	<b>146,478</b>	<b>175,083</b>	<b>182,902</b>	<b>190,265</b>	<b>197,843</b>
	FTE	FTE	FTE	FTE	FTE
<b>Staff numbers</b>					
Employees	1,238	1,503	1,518	1,530	1,537
<b>Total staff numbers*</b>	<b>1,238</b>	<b>1,503</b>	<b>1,518</b>	<b>1,530</b>	<b>1,537</b>

\* Forecast total staff numbers for 2022/23 do not include vacancies.

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Comprises		
	Budget	Permanent	Casual
	2023/24	Full/Part time	
	\$'000	\$'000	\$'000
Assets	8,612	8,597	16
CEO	784	784	-
Chief Financial Officer	449	449	-
Chief People Officer	440	440	-
City Design	2,581	2,518	62
City Life	26,753	19,788	6,966
City Parks and Open Spaces	8,271	8,271	-
City Safety	4,646	4,646	-
City Strategy	1,868	1,868	-
Climate Action Integration	876	857	18
Community Health and Wellbeing	15,638	15,579	58
Customer Experience	4,091	4,091	-
Director City Planning and Places	448	448	-
Director City Services and Living	623	623	-
Director Customer and Strategy	451	451	-
Director Infrastructure and Assets	489	459	30
Economic Development	2,246	2,225	21
Family Youth and Children	41,008	40,530	478
Finance	4,361	4,270	92
Governance Risk and Property	3,426	3,426	-
Grants and Projects	313	313	-
Information Technology	4,908	4,908	-
Infrastructure Delivery	1,098	1,098	-
Organisational Capability	1,110	1,110	-
Organisational Performance and Strategy	1,216	1,216	-
People and Culture	5,647	5,647	-
Planning and Development	11,004	10,984	20
Project Management Office	1,048	1,048	-
Strategic Communications and Advocacy	2,284	2,283	1
Strategic Projects and Places	313	313	-
Waste and Sustainability	12,054	12,016	38
<b>Total staff expenditure - operating</b>	<b>169,056</b>	<b>161,256</b>	<b>7,800</b>
<b>Total staff expenditure - capital</b>	<b>6,027</b>	<b>6,027</b>	<b>-</b>
<b>Total expenditure</b>	<b>175,083</b>	<b>167,283</b>	<b>7,800</b>

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included

Department	Budget 2023/24	Comprises	
		Permanent Full/Part time	Casual
Assets	83.90	83.64	0.26
CEO	3.00	3.00	-
Chief Financial Officer	2.00	2.00	-
Chief People Officer	2.00	2.00	-
City Design	25.60	25.00	0.60
City Life	239.00	163.60	75.40
City Parks and Open Spaces	72.20	72.20	-
City Safety	39.70	39.70	-
City Strategy	13.60	13.60	-
Climate Action Integration	7.30	7.10	0.20
Community Health and Wellbeing	144.00	142.90	1.10
Customer Experience	36.90	36.90	-
Director City Planning and Places	2.00	2.00	-
Director City Services and Living	3.00	3.00	-
Director Customer and Strategy	2.00	2.00	-
Director Infrastructure and Assets	2.20	2.00	0.20
Economic Development	16.80	16.60	0.20
Family Youth and Children	419.00	413.90	5.10
Finance	34.50	33.50	1.00
Governance Risk and Property	23.00	23.00	-
Grants and Projects	2.00	2.00	-
Information Technology	35.90	35.90	-
Infrastructure Delivery	35.00	35.00	-
Organisational Capability	5.00	5.00	-
Organisational Performance and Strategy	8.50	8.50	-
People and Culture	27.40	27.40	-
Planning and Development	86.00	85.80	0.20
Project Management Office	7.00	7.00	-
Strategic Communications and Advocacy	17.60	17.60	-
Strategic Projects and Places	4.50	4.50	-
Waste and Sustainability	102.40	102.00	0.40
<b>Total staff*</b>	<b>1,503.00</b>	<b>1,418.34</b>	<b>84.66</b>

\*Note total staff includes 49 FTE relating to delivery of the capital works program.

**Summary of Planned Human Resources Expenditure**

For the four years ended 30 June 2027

	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
<b>Chief Executive Officer</b>				
Permanent - Full time & Part time	784.46	819.76	852.77	886.88
Women	784.46	819.76	852.77	886.88
Men	-	-	-	-
Persons of self-described gender	-	-	-	-
Casuals	-	-	-	-
<b>Total Chief Executive Officer</b>	<b>784.46</b>	<b>819.76</b>	<b>852.77</b>	<b>886.88</b>
<b>Customer and Strategy</b>				
Permanent - Full time & Part time	13,997.13	14,627.05	15,215.97	15,824.60
Women	8,752.70	9,146.60	9,514.87	9,895.46
Men	5,244.43	5,480.44	5,701.10	5,929.14
Persons of self-described gender	-	-	-	-
Casuals	0.73	0.76	0.79	0.83
<b>Total Customer and Strategy</b>	<b>13,997.86</b>	<b>14,627.81</b>	<b>15,216.77</b>	<b>15,825.43</b>
<b>City Services and Living</b>				
Permanent - Full time & Part time	81,166.16	84,818.90	88,233.95	91,763.27
Women	68,505.97	71,588.96	74,471.34	77,450.16
Men	12,319.74	12,874.16	13,392.51	13,928.21
Persons of self-described gender	340.45	355.77	370.10	384.90
Casuals	7,501.95	7,839.56	8,155.21	8,481.41
<b>Total City Services and Living</b>	<b>88,668.11</b>	<b>92,658.46</b>	<b>96,389.15</b>	<b>100,244.68</b>
<b>Infrastructure and Assets</b>				
Permanent - Full time & Part time	31,296.93	32,705.39	34,022.21	35,383.08
Women	6,121.06	6,396.53	6,654.07	6,920.23
Men	25,175.87	26,308.86	27,368.13	28,462.84
Persons of self-described gender	-	-	-	-
Casuals	102.99	107.62	111.96	116.44
<b>Total Infrastructure and Assets</b>	<b>31,399.92</b>	<b>32,813.02</b>	<b>34,134.16</b>	<b>35,499.52</b>
<b>City Planning and Places</b>				
Permanent - Full time & Part time	18,356.51	19,182.61	19,954.96	20,753.15
Women	9,997.01	10,446.91	10,867.53	11,302.22
Men	8,359.50	8,735.71	9,087.43	9,450.92
Persons of self-described gender	-	-	-	-
Casuals	102.88	107.51	111.84	116.31
<b>Total City Planning and Places</b>	<b>18,459.39</b>	<b>19,290.12</b>	<b>20,066.80</b>	<b>20,869.46</b>
<b>Finance and Governance</b>				
Permanent - Full time & Part time	8,457.91	8,838.54	9,194.41	9,562.18
Women	5,361.28	5,602.56	5,828.13	6,061.25
Men	3,096.63	3,235.99	3,366.28	3,500.93
Persons of self-described gender	-	-	-	-
Casuals	91.64	95.76	99.62	103.60
<b>Total Finance and Governance</b>	<b>8,549.55</b>	<b>8,934.31</b>	<b>9,294.03</b>	<b>9,665.79</b>
<b>People &amp; Culture</b>				
Permanent - Full time & Part time	7,196.69	7,520.56	7,823.36	8,136.29
Women	6,179.96	6,458.08	6,718.10	6,986.82
Men	1,016.73	1,062.48	1,105.26	1,149.47
Persons of self-described gender	-	-	-	-
Casuals	-	-	-	-
<b>Total People &amp; Culture</b>	<b>7,196.69</b>	<b>7,520.56</b>	<b>7,823.36</b>	<b>8,136.29</b>
<b>Total staff expenditure - operating</b>	<b>169,055.98</b>	<b>176,664.04</b>	<b>183,777.04</b>	<b>191,128.04</b>
<b>Capitalised labour costs</b>	<b>6,027.12</b>	<b>6,238.00</b>	<b>6,488.00</b>	<b>6,715.00</b>
<b>Total staff expenditure</b>	<b>175,083.10</b>	<b>182,902.04</b>	<b>190,265.04</b>	<b>197,843.04</b>

## Summary of Planned Human Resources Expenditure

For the four years ended 30 June 2026

	2023/24 FTE	2024/25 FTE	2025/26 FTE	2026/27 FTE
<b>Chief Executive Officer</b>				
Permanent - Full time & Part time	3.00	3.03	3.05	3.07
Women	3.00	3.03	3.05	3.07
Men	-	-	-	-
Persons of self-described gender	-	-	-	-
Casuals	-	-	-	-
<b>Total Chief Executive Officer</b>	<b>3.00</b>	<b>3.03</b>	<b>3.05</b>	<b>3.07</b>
<b>Customer and Strategy</b>				
Permanent - Full time & Part time	107.90	108.98	109.80	110.35
Women	67.47	68.15	68.66	69.00
Men	40.43	40.83	41.14	41.34
Persons of self-described gender	-	-	-	-
Casuals	-	-	-	-
<b>Total Customer and Strategy</b>	<b>107.90</b>	<b>108.98</b>	<b>109.80</b>	<b>110.35</b>
<b>City Services and Living</b>				
Permanent - Full time & Part time	763.10	770.83	776.61	780.49
Women	644.07	650.61	655.49	658.77
Men	115.83	116.98	117.86	118.45
Persons of self-described gender	3.20	3.23	3.26	3.27
Casuals	81.60	82.42	83.03	83.45
<b>Total City Services and Living</b>	<b>844.70</b>	<b>853.25</b>	<b>859.65</b>	<b>863.94</b>
<b>Infrastructure and Assets</b>				
Permanent - Full time & Part time	301.94	304.96	307.25	308.78
Women	59.05	59.64	60.09	60.39
Men	242.89	245.32	247.16	248.39
Persons of self-described gender	-	-	-	-
Casuals	1.06	1.07	1.08	1.08
<b>Total Infrastructure and Assets</b>	<b>303.00</b>	<b>306.03</b>	<b>308.33</b>	<b>309.87</b>
<b>City Planning and Places</b>				
Permanent - Full time & Part time	147.50	148.98	150.09	150.84
Women	80.33	81.13	81.74	82.15
Men	67.17	67.84	68.35	68.69
Persons of self-described gender	-	-	-	-
Casuals	1.00	1.01	1.02	1.02
<b>Total City Planning and Places</b>	<b>148.50</b>	<b>149.99</b>	<b>151.11</b>	<b>151.87</b>
<b>Finance and Governance</b>				
Permanent - Full time & Part time	60.50	61.11	61.56	61.87
Women	38.35	38.73	39.02	39.22
Men	22.15	22.37	22.54	22.65
Persons of self-described gender	-	-	-	-
Casuals	1.00	1.01	1.02	1.02
<b>Total Finance and Governance</b>	<b>61.50</b>	<b>62.12</b>	<b>62.58</b>	<b>62.89</b>
<b>Casuals and temporary staff</b>				
<b>People &amp; Culture</b>				
Permanent - Full time & Part time	34.40	34.74	35.00	35.18
Women	29.54	29.84	30.06	30.21
Men	4.86	4.91	4.95	4.97
Persons of self-described gender	-	-	-	-
Casuals	-	-	-	-
<b>Total People &amp; Culture</b>	<b>34.40</b>	<b>34.74</b>	<b>35.00</b>	<b>35.18</b>
<b>Total staff numbers</b>	<b>1,503.00</b>	<b>1,518.13</b>	<b>1,529.52</b>	<b>1,537.16</b>

## 4. Notes to the financial statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

### 4.1 Comprehensive Income Statement

#### 4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

As per the *Local Government Act 2020*, Council is required to have a Revenue and Rating Plan which is a four year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2023/24 the FGRS cap has been set at 3.50%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 3.50% in line with the rate cap.

In 2023/24 Council will introduce a separate waste service rate and charge.

This will raise total rates and charges for 2023/24 to \$238.9m (excluding rebates).

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast Actual 2022/23 \$'000	Budget 2023/24 \$'000	Change	
			\$'000	%
General rates*	196,634	167,275	(29,359)	(14.93%)
Kerbside waste management charge	-	25,642	25,642	100.00%
Public waste service rates and charges (refer 4.1.1(h))	-	21,854	21,854	100.00%
Service rates and charges (refer 4.1.1(h))	4,421	4,538	117	2.65%
Special rates and charges (refer 4.1.1(h))	5	5	-	-
Supplementary rates	4,125	4,000	(125)	(3.03%)
Interest on rates and charges	-	95	95	100.00%
Rates in lieu	14,694	15,486	792	5.39%
<b>Total rates and charges</b>	<b>219,879</b>	<b>238,895</b>	<b>19,016</b>	<b>8.65%</b>

\*These items are subject to the rate cap established under the FGRS.

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the *Local Government Act 1989* for each type or class of land compared with the previous financial year.

Type or class of land	2022/23 cents/\$CIV*	2023/24 cents/\$CIV*	Change
Uniform General rate for all rateable properties	0.29513	0.23143	(21.58%)

\* Subject to Valuer General certification.

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year.

Type or class of land	2022/23 \$'000	2023/24 \$'000	Change	
			\$'000	%
Residential	150,314	128,095	(22,219)	(14.78%)
Commercial	10,512	8,607	(1,905)	(18.12%)
Industrial	25,580	21,880	(3,700)	(14.46%)
Rural	10,228	8,693	(1,535)	(15.01%)
<b>Total amount to be raised by general rates</b>	<b>196,634</b>	<b>167,275</b>	<b>(29,359)</b>	<b>(14.93%)</b>

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type or class of land	2022/23	2023/24	Change	
	Number	Number	\$'000	%
Residential	88,024	90,901	2,877	3.27%
Commercial	2,885	2,962	77	2.67%
Industrial	5,470	5,615	145	2.65%
Rural	1,421	1,398	(23)	(1.62%)
<b>Total number of assessments</b>	<b>97,800</b>	<b>100,876</b>	<b>3,076</b>	<b>3.15%</b>

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year.

Type or class of land	2022/23	2023/24	Change	
	\$'000	\$'000	\$'000	%
Residential	50,773,788	55,348,582	4,574,794	9.01%
Commercial	3,413,381	3,719,041	305,660	8.95%
Industrial	8,992,780	9,454,200	461,420	5.13%
Rural	3,445,673	3,756,142	310,469	9.01%
<b>Total value of land</b>	<b>66,625,622</b>	<b>72,277,965</b>	<b>5,652,343</b>	<b>8.48%</b>

4.1.1(g) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year.

#### Kerbside waste management charge

Type of Charge	Per Rateable Property	Per Rateable Property	Change	
	2022/23	2023/24	\$	%
Rate for all rateable properties	N/A	295.74	295.74	100.00%

#### Public waste service rates and charges (refer 4.1.1(h))

Type of Charge/Rate	Per Rateable Property	Per Rateable Property	Change	
	2022/23	2023/24	\$	%
Residential	N/A	200.35	200.35	100.00%
Residential - pension concession charge (\$50 discount)	N/A	150.35	150.35	100.00%
Uniform service rate for all rateable Non-Residential properties	N/A	0.0302357	0.0302357	100.00%

Type of Charge	Per Rateable Property	Per Rateable Property	Change	
	2022/23	2023/24	\$	%
<b>Optional Garbage Charges</b>				
Garbage (upgrade from 140L to 240L)	117.00	121.00	4.00	3.42%
Garbage (additional service 240L)	270.10	279.50	9.40	3.48%
Garbage (additional service 140L)	156.00	161.40	5.40	3.46%
Garbage (additional 80L)	89.90	93.00	3.10	3.45%
Garbage discount (80L first service)	20.90 discount	21.60 discount	0.70	3.35%
<b>Optional Recycling Charges</b>				
Recycle (additional 140L or 240L)	71.10	73.50	2.40	3.38%
Recycle (upgrade from 140L to 360L)	34.70	35.90	1.20	3.46%
Recycle (additional 360L)	106.40	110.10	3.70	3.48%
<b>Optional Organics Charges</b>				
Organics 140L service	86.60	89.60	3.00	3.46%
Organics 240L service	110.20	114.00	3.80	3.45%
Organics 140L additional service	86.60	89.60	3.00	3.46%
Organics 240L additional service	110.20	114.00	3.80	3.45%

4.1.1(h) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year.

Type of Charge	2022/23	2023/24	Change	
	\$'000	\$'000	\$'000	%
Kerbside waste service charge	-	25,642	25,642	100.00%

Type of Charge	2022/23	2023/24	Change	
	\$'000	\$'000	\$'000	%
Public waste service rates and charges	-	21,854	21,854	100.00%

Type of Charge	2022/23	2023/24	Change	
	\$'000	\$'000	\$'000	%
Garbage	411	398	(13)	(3.16%)
Organic	4,010	4,140	130	3.24%
<b>Total</b>	<b>4,421</b>	<b>4,538</b>	<b>117</b>	<b>2.65%</b>

4.1.1(i) The estimated total amount to be raised by all rates and charges compared with the previous financial year.

Type of Charge	2022/23	2023/24	Change	
	\$'000	\$'000	\$'000	%
General rates and service charges	204,044	222,578	18,534	9.08%

Type of Charge	2022/23	2023/24	Change	
	\$'000	\$'000	\$'000	%
General rates	196,634	167,275	(29,359)	(14.93%)
Less primary producer rebate	(600)	(277)	323	(53.83%)
Less Councils pension rebate	(540)	(554)	(14)	2.59%
Total general rates	195,494	166,444	(29,050)	(14.86%)
Kerbside waste service charge	-	25,642	25,642	100.00%
Public waste service rates and charges	-	21,854	21,854	100.00%
Add service charge - recycling and garbage	411	398	(13)	(3.16%)
Add service charge - organics	4,009	4,140	131	3.27%
Add special rates and charges	5	5	-	-
Add projected supplementary rate income	4,125	4,000	(125)	(3.03%)
Add interest on rates and charges	-	95	95	100.00%
Total general rates and service charges	204,044	222,578	18,534	9.08%
Add rates in lieu from Commonwealth properties	14,694	15,487	793	5.40%
<b>Total</b>	<b>218,738</b>	<b>238,065</b>	<b>19,327</b>	<b>8.84%</b>



4.1.1(j) Fair Go Rates System Compliance

Hume City Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2022/23	2023/24
Total general rates	\$ 196,634,332	\$ 167,274,852
Number of rateable properties	97,800	100,876
Base average rates	\$ 1,976.00	\$ 2,004.80
Maximum rate increase (set by the State Government)	1.75%	3.50%
Capped average rate (pre separation of waste from general rates)	\$ 2,010.58	\$ 2,074.97
Maximum general rates revenue	\$ 196,634,724	\$ 209,314,338
Budgeted general rates revenue	\$ 196,634,332	\$ 167,274,852
Capped average rate (post separation of waste from general rates)	\$ -	\$ 1,658.22
Comprising of:		
General Rates*	\$ 196,634,332	\$ 167,274,852
Kerbside waste management charge^	\$ -	\$ 25,642,449
Public waste management rates and charges^	\$ -	\$ 21,853,778
Budgeted supplementary rates	\$ 4,250,000	\$ 4,000,000
<b>Budgeted total rates and waste revenue</b>	<b>\$ 200,884,332</b>	<b>\$ 218,771,079</b>

\* Note variance to amount 4.1.1 (c) is due to rounding and subject to Valuer General certification.

^These items are not subject to the rate cap established under the FGRS.

4.1.1(k) Any significant changes that may affect the estimated amounts to be raised by rates and charges.

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The raising of supplementary valuations (2022/23: \$4.13m and 2023/24: estimated \$4m);
- The variation of returned levels of value (e.g. valuation appeals);
- Changes of use of land such that rateable land becomes non-rateable land and vice versa; and
- Changes of use of land such that residential land becomes business land and vice versa.

#### 4.1.2 Statutory fees and fines

	Forecast Actual	Budget	Change	
	2022/23	2023/24	\$'000	%
	\$'000	\$'000	\$'000	%
Building	1,510	1,634	124	8.21%
Town planning	2,225	2,278	53	2.38%
Subdivisions	4,000	4,150	150	3.75%
City laws - animal/traffic	3,936	4,872	936	23.78%
Asset protection	1,830	1,790	(40)	(2.19%)
Health registrations	1,413	1,492	79	5.59%
Land information certificates	235	230	(5)	(2.13%)
Other / miscellaneous	909	816	(93)	(10.23%)
<b>Total statutory fees and fines</b>	<b>16,058</b>	<b>17,262</b>	<b>1,204</b>	<b>7.50%</b>

Statutory fees mainly relate to fees and fines levied in accordance with legislation and include animal registrations, Food Act registrations and parking fines. Changes in statutory fees are made in accordance with legislative requirements.

Statutory fees and fines are forecast to increase by 7.50% or \$1.20 million compared to 2022/23. This is due to an increase in the level of traffic, animal control and litter enforcement .

#### 4.1.3 User fees

	Forecast Actual	Budget	Change	
	2022/23	2023/24	\$'000	%
	\$'000	\$'000	\$'000	%
Recreational facilities	14,176	15,347	1,171	8.26%
Landfill / Waste	3,917	4,049	132	3.37%
Community services	4,210	4,850	640	15.20%
Asset protection	1,791	1,710	(81)	(4.52%)
Town planning	392	477	85	21.68%
Community facilities	1,797	1,887	90	5.01%
Building	135	142	7	5.19%
Other / miscellaneous	1,326	666	(660)	(49.77%)
<b>Total user fees</b>	<b>27,744</b>	<b>29,128</b>	<b>1,384</b>	<b>4.99%</b>

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of leisure, community facilities, landfill operations and the provision of human services such as family day care and home help services.

User fees are projected to increase by 4.99% or \$1.38 million over 2022/23. The main reason is due to increased utilisation across Council leisure centres primarily in aquatic fees (learn to swim) and fitness fees, the continued growth in home and community support whilst childcare services will return to normal levels after lower than expected utilisation in 2022/23. Partially offsetting the increases are Free Kinder which will be available for all Victorian three and four year old children hence a subsidy will be received in lieu of user fees and Council ceasing being able to sell revaluation data to the SRO (now conducted by the Valuer General). Also contributing to the increase is landfill income, directly as a result of the on-charging of the increase in the EPA levy.

In addition, Council plans to increase user fees for all areas with at least expected inflationary trends over the Budget period to maintain parity of user fees with the costs of service delivery.

#### 4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

	Forecast Actual	Budget	Change	
	2022/23 \$'000	2023/24 \$'000	\$'000	%
<b>Grants were received in respect of the following:</b>				
Summary of grants				
Commonwealth funded grants	26,890	31,190	4,300	15.99%
State funded grants	52,754	75,299	22,545	42.74%
<b>Total grants received</b>	<b>79,644</b>	<b>106,489</b>	<b>26,845</b>	<b>33.71%</b>
<b>(a) Operating Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Victorian Grants Commission - general purpose	961	3,170	2,209	229.86%
Victorian Grants Commission - local roads	4,906	15,678	10,772	219.57%
Home and community support	8,272	5,255	(3,017)	(36.47%)
Community capacity building	76	27	(49)	(64.47%)
Population health and social policy	37	37	-	-
City safety	2	-	(2)	(100.00%)
Libraries	60	30	(30)	(50.00%)
Arts, culture and events	40	-	(40)	(100.00%)
Early years operations	3,057	3,197	140	4.58%
Maternal child health	127	-	(127)	(100.00%)
Economic development	240	240	-	-
<b>Recurrent - State Government</b>				
City service and living	37	-	(37)	(100.00%)
Health and community wellbeing	141	-	(141)	(100.00%)
Home and community support	5,540	5,948	408	7.37%
Population health and social policy	438	151	(287)	(65.55%)
City safety	194	254	60	30.93%
City laws	727	740	13	1.79%
Public health	26	28	2	7.69%
Libraries	1,437	1,436	(1)	(0.07%)
Community centres and venues	168	163	(5)	(2.98%)
Arts, culture and events	150	-	(150)	(100.00%)
Leisure centres	45	-	(45)	(100.00%)
Early years operations	20,779	27,268	6,489	31.23%
Maternal and child health	7,974	5,973	(2,001)	(25.10%)
Youth engagement and pathways	283	287	4	1.41%
Inclusion and service planning	2,971	2,967	(4)	(0.13%)
City parks and open spaces	22	12	(10)	(45.07%)
Economic development	352	-	(352)	(100.00%)
Planning and development	407	212	(195)	(47.91%)
City strategy	150	-	(150)	(100.00%)
City design	187	-	(187)	(100.00%)
<b>Total recurrent grants</b>	<b>59,806</b>	<b>73,073</b>	<b>13,267</b>	<b>22.18%</b>
<b>(b) Capital Grants</b>				
<b>Non-recurrent - Commonwealth Government</b>				
Infrastructure delivery	9,112	3,556	(5,556)	(60.97%)
<b>Non-recurrent - State Government</b>				
Infrastructure delivery	10,726	29,860	19,134	178.39%
<b>Total non-recurrent grants</b>	<b>19,838</b>	<b>33,416</b>	<b>13,578</b>	<b>68.44%</b>
<b>Total Grants</b>	<b>79,644</b>	<b>106,489</b>	<b>26,845</b>	<b>33.71%</b>

Grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers.

Operating grants are expected to increase by 22.18% or \$13.27 million compared to the 2022/23 forecast. This is primarily due to the Victorian Grants Commission advance payment of the 2022/23 allocation in 2021/22 of \$12.8 million and \$6.5m in early years operations subsidy (Free Kinder) in lieu of user fees.

Offsetting this are a number of one-off grants received in 2021/22 which related to 2022/23 and a number of one-off grants received in 2022/23 including: the Culturally and Linguistically Diverse (CALD) Communities Taskforce grant, Shared Services Environmentally Sustainable Development grant, Victorian Planning Authority (VPA) grant for Cloverton Metropolitan Activity Centre (MAC), COVID relief program grant from DJPR and the Winter Lights Festival grant.

Capital grants are expected to increase by 68.44% or \$13.58 million compared to the 2022/23 forecast due to specific funding for capital works projects in 2022/23.

#### 4.1.5 Contributions

	Forecast Actual	Budget	Change	
	2022/23	2023/24	\$'000	%
	\$'000	\$'000	\$'000	%
Monetary - operating	560	492	(68)	(12.14%)
Monetary - capital	828	-	(828)	(100.00%)
(a) Total monetary	1,388	492	(896)	(64.55%)
(b) Developer	29,140	22,371	(6,769)	(23.23%)
(c) Non-monetary	98,251	99,424	1,173	1.19%
<b>Total contributions</b>	<b>128,779</b>	<b>122,287</b>	<b>(6,492)</b>	<b>(5.04%)</b>

This includes all cash contributions received by Council from developers, State, Federal and community sources and contributions from other parties towards property development costs.

Contributions monetary are expected to decrease by 64.55% or \$0.9 million compared to the 2022/23 forecast due to specific funding for capital works projects received in 2022/23.

Contributions developer includes all monies received from developers for the purposes of funding development costs. They are expected to decrease by 23.23% or \$6.8 million compared to 2022/23 due to the expected timing of the receipt of contributions.

Contributions non-monetary include roads, footpaths, drainage and land contributed by developers as part of the developer contribution scheme. They are expected to increase by 1.19% or \$1.17 million due to the timing of when infrastructure assets will be transferred to Council from developers.

#### 4.1.6 Net gain on disposal of property, plant, equipment and infrastructure

	Forecast Actual	Budget	Change	
	2022/23	2023/24	\$'000	%
	\$'000	\$'000	\$'000	%
Land	800	-	(800)	(100%)
<b>Total net gain on disposal of property, plant, equipment and infrastructure</b>	<b>800</b>	<b>-</b>	<b>(800)</b>	<b>(100%)</b>

This includes the amount of any asset proceeds greater than the book value or carrying value of the asset at the time of the sale. The decrease is due to the sale of parcels related to the Craigieburn Road duplication project and the compulsory acquisition of two Road in Tullamarine by Melbourne Airport in the 2022/23 year.

#### 4.1.7 Other income

	Forecast Actual	Budget	Change	
	2022/23	2023/24	\$'000	%
	\$'000	\$'000	\$'000	%
Interest	10,011	9,500	(511)	(5.10%)
Investment property rental	1,143	1,083	(60)	(5.25%)
Other rent	2,484	2,587	103	4.15%
Recoupment	3,167	1,413	(1,754)	(55.38%)
Other	211	228	17	8.06%
<b>Total other income</b>	<b>17,016</b>	<b>14,811</b>	<b>(2,205)</b>	<b>(12.96%)</b>

Other income predominately includes interest on investments, property rental and the recoupments of costs.

The expected decrease is due to a number of one off recoupments in 2022/23 relating to emergency damages and investment interest income which has decreased as cash reduces and in line with anticipated future interest rates.

#### 4.1.8 Employee costs

	Forecast Actual	Budget	Change	
	2022/23	2023/24	\$'000	%
	\$'000	\$'000	\$'000	%
Salaries and wages	107,237	127,042	(19,805)	(18.47%)
Superannuation	11,958	14,763	(2,805)	(23.46%)
Workcover	3,807	6,132	(2,325)	(61.07%)
Annual leave and long service leave	10,783	11,682	(899)	(8.34%)
Fringe benefits tax	90	102	(12)	(13.33%)
Other employee related expenses	9,209	9,335	(126)	(1.37%)
<b>Total employee costs</b>	<b>143,084</b>	<b>169,056</b>	<b>(25,972)</b>	<b>(18.15%)</b>

Employee costs include all labour related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements, employer superannuation, etc.

Employee costs are expected to increase by 18.15% or \$25.97 million compared to the 2022/23 forecast. This increase relates to the following key factors:

- The implementation of the terms of the EBA which will result in an increase on 1 July 2023;
- Anticipated non-EBA wages growth to keep pace with the growing demands in service delivery, maintenance of open space, roads and infrastructure needs and the free kindergarten policy and early years expansion. Additional funding will be available to cover some of these costs;
- The fulfilment of current unfilled advertised positions which has resulted in expected savings of \$3.1 million in the 2022/23 forecast when compared to the 2022/23 Budget. Budget on budget employee benefits are expected to increase by \$22.85 million;
- Superannuation Guarantee Contribution (SGC) increases from 10.5% to 11%;
- Workcover premium increase;
- Hume City Council has undergone an organisational realignment that aims to create an uplift in capability of Council including resources to deliver the future needs of our community including the expansion of the free three and four year old kinder program and for the appearance of the City and improve customer service to deliver a thriving, inclusive and sustainable Hume; and
- In accordance with Australian Accounting Standards \$6.03 million of salary costs for staff who are directly attributable to the construction of a project will be capitalised, these costs are included in Councils Capital works program.

#### 4.1.9 Materials and services

	Forecast Actual	Budget	Change	
	2022/23	2023/24	\$'000	%
	\$'000	\$'000	\$'000	%
Materials	19,402	19,224	178	0.92%
Capital works expended	4,000	4,000	-	-
Fleet expenses	3,500	3,559	(59)	(1.69%)
Contractors and consultants	107,347	94,239	13,108	12.21%
Insurance	2,821	3,307	(486)	(17.23%)
Building and utility charges	7,351	7,600	(249)	(3.39%)
<b>Total materials and services</b>	<b>144,421</b>	<b>131,929</b>	<b>12,492</b>	<b>8.65%</b>

Materials and services include the purchase of consumables and payments to contractors for the provision of services and are forecast to decrease by 8.65% or \$12.5 million compared to 2022/23.

Included within contractors and consultants are agency staff expenses which are expected to decrease by 60% or \$7.60 million as a full complement of staff is budgeted for in 2023/24. Also contributing to the decrease are once off payments relating to waste services in 2022/23, costs associated with the October storm damage and expenditure related to unbudgeted grants and grants carried forward from previous years.

Partially offsetting this is an increase in costs associated with software purchases and upgrades, waste related expenditure, growth in Home and community support packages, Parks maintenance growth, an increase in Council insurances and an increase in utility charges.

#### 4.1.10 Depreciation and amortisation

	Forecast Actual	Budget	Change	
	2022/23	2023/24	\$'000	%
	\$'000	\$'000	\$'000	%
<b>Depreciation</b>				
Property	15,897	17,223	(1,326)	(8.34%)
Plant and equipment	8,592	9,652	(1,060)	(12.34%)
Infrastructure	36,711	37,215	(504)	(1.37%)
<b>Total depreciation</b>	<b>61,200</b>	<b>64,090</b>	<b>(2,890)</b>	<b>(4.72%)</b>
<b>Amortisation - intangible assets</b>				
Intangible assets (landfill restoration assets)	1,513	1,513	-	-
<b>Total amortisation - intangible assets</b>	<b>1,513</b>	<b>1,513</b>	<b>-</b>	<b>-</b>
<b>Amortisation - right of use assets</b>				
Property	305	305	-	-
Plant and equipment	54	73	(19)	(36.14%)
<b>Total amortisation - right of use assets</b>	<b>359</b>	<b>378</b>	<b>(19)</b>	<b>(5.41%)</b>
<b>Total depreciation and amortisation</b>	<b>63,072</b>	<b>65,982</b>	<b>(2,910)</b>	<b>(4.61%)</b>

Depreciation is an accounting charge which attempts to measure the usage of Council's property, plant, equipment and infrastructure assets such as roads and drains. The increase of 4.72% or \$2.89 million for 2023/24 is due to the completion of the 2022/23 capital works program during the year and expected developer contributed assets.

Amortisation of intangibles is the process of expensing the cost of Council's intangible assets over the projected life of the asset. Council's intangible assets of landfill airspace with finite lives are amortised as an expense on a systematic basis over the asset's useful life. Amortisation is generally calculated on a straight-line basis, at a rate that allocates the asset value, less any estimated residual value over its estimated useful life.

A right-of-use asset is a lessee's right to use an asset over the life of a lease. Rather than being shown as rent, or as leasing costs, it will be recognised as amortisation on the 'right-of-use' asset, and an interest charge on the lease liability. The interest charge will be calculated using the effective interest method, which will result in a gradual reduction of interest expense over the lease term. Amortisation - right of use assets are projected to increase by 5.41%.

**4.1.11 Finance costs**

	Forecast Actual	Budget	Change	
	2022/23	2023/24	\$'000	%
	\$'000	\$'000	\$'000	%
Employee benefits - leave provision interest	(1,240)	146	(1,386)	(111.77%)
Landfill interest	8,499	200	8,299	97.65%
Leases	51	45	6	11.76%
<b>Total finance costs</b>	<b>7,310</b>	<b>391</b>	<b>6,919</b>	<b>94.65%</b>

The decrease of 94.65% or \$6.92 million for 2023/24 is primarily due to a non-cash book entry associated with the net present value (NPV) of its future liabilities for employee benefits and landfill rehabilitation and aftercare costs.

**4.1.12 Other expenses**

	Forecast Actual	Budget	Change	
	2022/23	2023/24	\$'000	%
	\$'000	\$'000	\$'000	%
Grants, contributions and donations	12,854	8,158	4,696	36.53%
Auditors' remuneration	233	263	(30)	(12.88%)
Councillors' allowances	514	532	(18)	(3.50%)
Operating rentals	557	405	152	27.29%
Bank charges	650	670	(20)	(3.08%)
Written down value of infrastructure assets renewed	9,267	-	9,267	100.00%
<b>Total other expenses</b>	<b>24,075</b>	<b>10,028</b>	<b>14,047</b>	<b>58.35%</b>

Other expenses relate to a range of expenses including contributions to community groups, bank charges, operating leases and councillor allowances. Other expenses are expected to decrease by 58.35% or \$14.05 million compared to the 2022/23 forecast. This is mainly due to additional EPA levy in 2022/23 relating to daily cover material required for the Sunbury landfill.

Also contributing is the written down value of infrastructure assets, such as roads which were renewed during 2022/23. No amount had been budgeted for in 2023/24 as these amounts cannot be reliably predicted.

**4.1.13 Reimbursement to developers for LIK/WIK projects**

	Forecast Actual	Budget	Change	
	2022/23 \$'000	2023/24 \$'000	\$'000	%
Land-in-kind/work-in-kind	17,371	5,013	12,358	71.14%
<b>Total reimbursement to developers for LIK/WIK projects</b>	<b>17,371</b>	<b>5,013</b>	<b>12,358</b>	<b>71.14%</b>

Under the Developer Contribution Plan (DCP) regime, developers can contribute Land-in-kind (LIK) or Work-in-kind (WIK) items to Council in lieu of paying the developer levies in cash. In some cases, the value of the LIK or WIK items are more than the levies the developer is obliged to pay Council. When this occurs, Council is required to reimburse the developer the difference between the total value of the LIK or WIK items and the liability of the development contribution levies owed to Council.

**4.1.14 Payment to ICP developers for land equalization**

	Forecast Actual	Budget	Change	
	2022/23 \$'000	2023/24 \$'000	\$'000	%
Payment to ICP developers for land equalization	-	13,703	(13,703)	100.00%
<b>Loss on disposal of financial assets</b>	<b>-</b>	<b>13,703</b>	<b>(13,703)</b>	<b>100.00%</b>

The Infrastructure Contribution Plan (ICP) sets a target percentage for public purpose land contributions for each property in the ICP. Developers that provide a lower percentage of public purpose land must pay an equalisation contribution to Council and conversely a compensation payment is required to be made by Council to the developer(s) that provide a higher percentage of public purpose land than the target specified in the ICP.



## 4.2 Balance Sheet

### 4.2.1 Assets

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. These balances are projected to decrease by \$44.92 million in line with spending of the 2023/24 capital works program.

Other assets include items such as prepayments for expenses that Council has paid in advance of service delivery and other revenues due to be received in the next 12 months.

Property, plant, equipment and infrastructure is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc. which has been built up by the Council over many years. The increase in this balance includes the net result of the capital works program, developer contributed assets, the revaluation of Council's assets, the disposal of property, plant and equipment and the depreciation of non-current assets.

### 4.2.2 Liabilities

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to decrease in line with the decrease in materials and services expenditure.

Provisions include accrued long service leave, annual leave, rostered days off owing to employees and landfill rehabilitation works. Employee entitlements are expected to decrease marginally due to more active management of entitlements.

Grants in advance are expected to decrease in line with the recognition of revenue in accordance with the new accounting standards AASB15 (Revenue from Contracts with Customers) and AASB1058 (Income of Not-for-Profit Entities). These grant payments will be recognised as revenue in future years after Council fulfils its performance obligations under the funding agreements.

### 4.2.3 Leases by category

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast Actual 2022/23 \$'000	Budget 2023/24 \$'000
<b>Right-of-use assets</b>		
Property	868	563
Plant and equipment	256	183
<b>Total right-of-use assets</b>	<b>1,124</b>	<b>746</b>
<b>Lease liabilities</b>		
<b>Current lease Liabilities</b>		
Land and buildings	304	294
Plant and equipment	70	62
<b>Total current lease liabilities</b>	<b>374</b>	<b>356</b>
<b>Non-current lease liabilities</b>		
Land and buildings	601	307
Plant and equipment	190	129
<b>Total non-current lease liabilities</b>	<b>791</b>	<b>436</b>
<b>Total lease liabilities</b>	<b>1,165</b>	<b>791</b>

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 6.5%.

### 4.2.4 Borrowings

Council has no planned borrowings in 2023/24.

### **4.3 Statement of changes in Equity**

#### **4.3.1 Equity**

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations;
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the accumulated surplus of the Council to be separately disclosed; and
- Accumulated surplus which is the value of all net assets less reserves that have accumulated over time.

### **4.4 Statement of Cash Flows**

#### **4.4.1 Net cash flows from operating activities**

Operating activities refers to the cash generated or used in the normal service delivery functions of Council. The decrease in cash provided from operating activities is mainly due an increase in employee costs as a result of the EBA increase, Superannuation Guarantee Contribution (SGC) increases and new positions created to cater for growth and a reduction in developer contributions.

The net cash provided by operating activities does not equal the surplus for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. These include items such as depreciation and non-monetary developer contributions.

#### **4.4.2 Net cash flows from investing activities**

Investing activities refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of financial assets and other assets such as vehicles, property, equipment, etc. The increase in payments for investing activities is due to the expected completion of the carried forward component of the 2022/23 capital works program.

Capital works expenditure is disclosed in Section 4.5 of this report.

#### **4.4.3 Net cash flows from financing activities**

Financing activities refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. The increase is due the repayment of lease liabilities.

#### 4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2023/24 year, classified by expenditure type and funding source.

##### 4.5.1 Summary

	Forecast	Budget	Change	
	Actual	2023/24	\$'000	%
	2022/23	\$'000		
Property	53,150	66,376	13,226	24.88%
Plant and equipment	14,147	15,998	1,851	13.08%
Infrastructure	33,657	45,872	12,215	36.29%
<b>Total</b>	<b>100,954</b>	<b>128,246</b>	<b>27,292</b>	<b>27.03%</b>

The capital works program for the 2023/24 year is expected to be \$128.25 million.

##### Property \$66.38 million

The property class comprises land, land improvements including playground equipment, playing surfaces, buildings and building improvements including community centres, Council offices, sports facilities and pavilions. Highlights for the 2023/24 budget include the construction of 4 Rugby Pitches at Bridges Recreation Reserve, Craigieburn, the continuation of works at the Craigieburn Sports Stadium, the Greenvale Recreation Reserve - Indoor Cricket Centre, Valley Park Community Centre, Bridges Recreation Reserve pavilion and the Public toilets program. In addition, the planned completion of the Kalkallo North community hub, the Seabrook Reserve Community Hub, the Mickleham South Community Centre, the Maffra Street Depot expansion and the Greenvale Recreation Reserve Pavilion at Oval 4.

##### Plant and Equipment \$15.99 million

The plant and equipment class includes scheduled replacement of Councils fleet and plant items, furniture and equipment including computers and telecommunications, library books and additional kerbside bins and items purchased or constructed which are of historical or cultural significance.

##### Infrastructure \$45.87 million

The Infrastructure class includes roads, bridges, footpaths and cycleways, drainage, recreation, leisure and community facilities, parks, open space and streetscapes, off street car parks and other structures. Highlights of the 2023/24 budget include the multi-deck carpark on the corner of Station Street and Evans Street in Sunbury, the Broadmeadows Town Centre - Carpark Construction, the duplication of Aitken Boulevard between Marathon Boulevard and Grand Boulevard in Craigieburn, Trade Park Drive reconstruction in Tullamarine, local road resurfacing and resealing across the City, footpath rehabilitation works, new footpath works and construction of walking and cycling paths across the city, new indented parking bays on narrow streets and resurfacing of existing car parks across the City and the upgrade and rehabilitation of drainage infrastructure at various locations across the city.

	Project Cost	Asset Expenditure Types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council Cash/Reserves	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property	66,376	31,075	15,025	15,238	5,038	(15,645)	-	(50,729)	-
Plant and Equipment	15,998	4,646	8,733	2,620	-	(30)	-	(15,969)	-
Infrastructure	45,872	20,334	21,121	1,573	2,843	(17,741)	-	(28,132)	-
<b>Total</b>	<b>128,246</b>	<b>56,055</b>	<b>44,879</b>	<b>19,431</b>	<b>7,881</b>	<b>(33,416)</b>	<b>-</b>	<b>(94,830)</b>	<b>-</b>

Of the \$128.25 million in capital funding required, \$94.83 million will come from Council cash and reserves and \$33.42 million from external capital grants.

4.5.2 Current Budget

Capital Works Area	Ward	Locality	Project Cost	Asset expenditure types				Summary of Funding Sources				
				New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council Cash/Reserves	Borrowings	
				\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
<b>PROPERTY</b>												
<b>Land</b>												
Land purchase (0.02 ha Property 1) for Somerton Rd and Section Rd signalised T-intersection	Meadow Valley	Greenvale	89	89	-	-	-	-	-	-	(89)	-
Merlynston Creek Crossing (land and civil works)	Meadow Valley	Broadmeadows	1,500	1,500	-	-	-	-	-	-	(1,500)	-
	<b>Land</b>		<b>1,589</b>	<b>1,589</b>	-	-	-	-	-	-	<b>(1,589)</b>	-
<b>Land Improvements</b>												
Broadmeadows Valley Park Management Plan Implementation	Meadow Valley	Broadmeadows	60	60	-	-	-	-	-	-	(60)	-
Jack Roper Reserve Master Plan Implementation	Meadow Valley	Broadmeadows	53	53	-	-	-	-	-	-	(53)	-
Integrated Water Management Plan Actions(2020-2025)	Citywide	Citywide	182	-	182	-	-	-	(201)	-	19	-
Sports Ground Lighting Audit and Upgrade Program (18/19-23/24)	Citywide	Citywide	586	-	586	-	-	-	-	-	(586)	-
Open Space and Play Space Upgrades	Citywide	Citywide	1,000	-	-	1,000	-	-	-	-	(1,000)	-
Hume's Places	Citywide	Citywide	78	-	-	78	-	-	-	-	(78)	-
Irrigation Installation and Upgrade	Citywide	Citywide	422	-	-	422	-	-	-	-	(422)	-
Sportsground Surfaces - Sub-Surface Drainage	Citywide	Citywide	588	588	-	-	-	-	-	-	(588)	-
Children's Services Yard Refurbishment and Redevelopment	Citywide	Citywide	184	-	184	-	-	-	-	-	(184)	-
Tennis Facility Surface Replacement Program	Citywide	Citywide	300	-	300	-	-	-	-	-	(300)	-
Annual Sportsground Fence Upgrade Program	Citywide	Citywide	210	-	210	-	-	-	-	-	(210)	-
Parks Drainage	Citywide	Citywide	250	250	-	-	-	-	-	-	(250)	-
Hume Central Public Realm Works	Meadow Valley	Broadmeadows	231	231	-	-	-	-	-	-	(231)	-
Fencing upgrade at Dallas Tennis Hall	Meadow Valley	Broadmeadows	282	-	-	282	-	-	-	-	(282)	-
Mt Aitken District Recreation Reserve AC01(LSP) - Highlands	Aitken	Craigieburn	1,226	1,226	-	-	-	-	-	-	(1,226)	-
Sunbury Park Master Plan Implementation	Jacksons	Sunbury	338	-	-	338	-	-	(101)	-	(237)	-
Gladstone Park Bowling Club - 2nd green construction	Meadow Valley	Gladstone Park	10	10	-	-	-	-	-	-	(10)	-
Bradford Avenue Sports Ground Upgrade-Greenvale Central AR05	Meadow Valley	Greenvale	135	-	-	135	-	-	-	-	(135)	-
Greenvale Recreation Reserve Playing Field (Greenvale Recreation Reserve)	Meadow Valley	Greenvale	735	735	-	-	-	-	-	-	(735)	-
Tennis Courts Greenvale Recreation Reserve	Meadow Valley	Greenvale	246	246	-	-	-	-	-	-	(246)	-
Construct 4 Rugby Pitches at Bridges Recreation Reserve	Aitken	Craigieburn	6,277	6,277	-	-	-	-	-	-	(6,277)	-
Progress Reserve Master Plan Review and Implementation	Meadow Valley	Coolaroo	200	-	-	200	-	-	-	-	(200)	-
Derby Street Reserve Site Development	Jacksons	Tullamarine	1,114	-	-	1,114	-	-	-	-	(1,114)	-
Construction of Playing Field 2 in South-Western Area - Merrifield West	Aitken	Mickleham	100	100	-	-	-	-	-	-	(100)	-
Grand Blvd Reserve AOS (construction of fields)	Aitken	Craigieburn	1,289	1,289	-	-	-	-	(2,000)	-	711	-
Fencing upgrade at Dallas Tennis Hall	Meadow Valley	Dallas	63	-	-	63	-	-	-	-	(63)	-
Riddell Road Landfill Leachate Management Upgrade	Jacksons	Sunbury	2,106	-	-	2,106	-	-	-	-	(2,106)	-
Sports Reserves Car Park Lighting Program (OSP)	Citywide	Citywide	219	-	-	219	-	-	-	-	(219)	-
Hume Tennis & Community Centre - Stage 2 (OSP)	Aitken	Craigieburn	20	-	-	-	20	-	-	-	(20)	-
Hume Hockey Centre - second pitch (OSP)	Aitken	Craigieburn	100	-	-	-	-	100	-	-	(100)	-
Kalkallo Grassland Restoration Project	Aitken	Kalkallo	237	237	-	-	-	-	-	-	(237)	-
SALC Water Play Area	Jacksons	Sunbury	62	-	-	62	-	-	(231)	-	169	-
Jacksons Creek Regional Park	Jacksons	Sunbury	50	50	-	-	-	-	(50)	-	-	-
Merri Creek Regional Park	Citywide	Citywide	100	-	-	100	-	-	(50)	-	(50)	-
Public toilet, shade shelter & drinking fountain Tulsa Reserve Sunbury (OSP)	Jacksons	Sunbury	271	271	-	-	-	-	-	-	(271)	-
Public toilet, shade shelter & drinking fountain Jack Roper Reserve Broadmeadow (OSP)	Meadow Valley	Broadmeadows	271	271	-	-	-	-	-	-	(271)	-
Skate, scooter, BMX strategy Implementation (outside current adopted plan)	Citywide	Citywide	284	284	-	-	-	-	-	-	(284)	-
Construction of Jacksons Creek sports fields (Capitol)	Jacksons	Sunbury	60	60	-	-	-	-	-	-	(60)	-
Maffra St Depot Renewal Works Including Truck Wash	Meadow Valley	Coolaroo	750	-	750	-	-	-	-	-	(750)	-
Aitken Creek Master Plan	Aitken	Craigieburn	100	-	100	-	-	-	-	-	(100)	-
Johnstone Street Reserve Site Redevelopment	Meadow Valley	Jacana	320	-	320	-	-	-	-	-	(320)	-
Merlynston Creek Masterplan	Meadow Valley	Dallas	99	-	-	99	-	-	-	-	(99)	-
Parks Landscape Enhancements	Citywide	Citywide	250	-	-	250	-	-	-	-	(250)	-
Conservation Fencing Mt Ridley Nature Reserve	Aitken	Mickleham	165	165	-	-	-	-	-	-	(165)	-
Seniors Exercise Equipment and path at Ardlie Street	Meadow Valley	Westmeadows	95	95	-	-	-	-	-	-	(95)	-
Athletics Track, lighting and associated amenities at Boardman Reserve	Jacksons	Sunbury	1,190	1,190	-	-	-	-	(2,000)	-	810	-
Cues to care - Conservation Reserve Fencing Program-Stage 1	Citywide	Citywide	101	-	101	-	-	-	-	-	(101)	-
Conservation restoration program-Stage 1	Citywide	Citywide	67	67	-	-	-	-	-	-	(67)	-
Tullamarine Tennis Club Court Renewal	Jacksons	Tullamarine	640	-	640	-	-	-	-	-	(640)	-

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Capital Works Area	Ward	Locality	Project Cost \$ '000	Asset expenditure types				Summary of Funding Sources			
				New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council Cash/Reserves	Borrowings
				\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
Tullamarine Reserve Masterplan	Jacksons	Tullamarine	80	-	-	80	-	-	-	(80)	-
Artwork for Sports Courts at Seabrook Reserve and Meadowlink	Meadow Valley	Broadmeadows	74	74	-	-	-	-	-	(74)	-
Barry Road Shopping Centre streetscape design and upgrade	Meadow Valley	Dallas	100	100	-	-	-	-	-	(100)	-
Westmeadows Public Space Plan	Meadow Valley	Westmeadows	94	-	-	94	-	-	-	(94)	-
Broadmeadows town square	Meadow Valley	Broadmeadows	359	-	-	359	-	-	-	(359)	-
Seabrook Reserve residential development(site preparation)	Meadow Valley	Broadmeadows	115	115	-	-	-	-	-	(115)	-
Gibb Reserve Development	Meadow Valley	Dallas	165	-	165	-	-	-	-	(165)	-
John Coutts Reserve Open Space Development - Design	Meadow Valley	Gladstone Park	125	125	-	-	-	-	-	(125)	-
Boardman Reserve Outdoor Netball Court Project (Election Commitment)	Jacksons	Sunbury	88	88	-	-	-	-	-	(88)	-
Employee costs capitalised under Land Improvements			1,847	1,057	262	519	9	-	-	(1,847)	-
<b>Land Improvements</b>			<b>26,761</b>	<b>15,314</b>	<b>3,799</b>	<b>7,518</b>	<b>129</b>	<b>(4,633)</b>	<b>-</b>	<b>(22,129)</b>	<b>-</b>
<b>Buildings</b>											
Public Toilet Program (based on 2017 strategy)	Citywide	Citywide	1,468	-	-	1,468	-	-	-	(1,468)	-
Disability Action Plan (2019-2023)	Citywide	Citywide	301	-	-	301	-	-	-	(301)	-
Climate Action Plan (to be adopted by Council)	Citywide	Citywide	455	-	-	455	-	-	-	(455)	-
Leisure Centre Pool Plant and Capital Projects Upgrade	Citywide	Citywide	350	-	350	-	-	-	-	(350)	-
Greenvale Recreation Reserve Pavilion Oval 4 - Craigieburn community centre	Meadow Valley	Greenvale	817	817	-	-	-	-	-	(817)	-
Construct a pavilion at Bridges Recreation Reserve	Aitken	Craigieburn	643	643	-	-	-	-	-	(643)	-
Craigieburn Youth Centre Upgrade	Aitken	Craigieburn	1,066	1,066	-	-	-	-	-	(1,066)	-
Gladstone Park Reserve Sports Pavilion Upgrade	Meadow Valley	Gladstone Park	69	-	69	-	-	-	-	(69)	-
Progress Reserve Sports and Community Centre Upgrade	Meadow Valley	Coolaroo	100	-	-	-	100	-	-	(100)	-
Construct Pavilion 1&2 on Active Playing Field 2 - Merrifield West	Aitken	Mickleham	167	-	-	167	-	-	-	(167)	-
Vic Foster Reserve Pavilion Upgrade	Aitken	Mickleham	150	150	-	-	-	-	-	(150)	-
Ginifer Reserve Pavilion	Aitken	Craigieburn	150	-	-	150	-	-	-	(150)	-
Gladstone Park Tennis Club Pavilion	Meadow Valley	Gladstone Park	439	-	-	439	-	-	-	(439)	-
Leo Dineen Reserve Pavilions and social room	Meadow Valley	Gladstone Park	459	-	-	459	-	-	-	(459)	-
Tullamarine Tennis Club Pavilion	Jacksons	Tullamarine	636	-	-	636	-	(50)	-	(586)	-
Greenvale tennis club pavilion	Jacksons	Tullamarine	145	-	-	145	-	-	-	(145)	-
Jacana Reserve Pavilion and social room	Meadow Valley	Greenvale	145	-	-	145	-	-	-	(145)	-
Bradford Avenue Reserve Pavilion (Secondary)	Meadow Valley	Jacana	19	-	-	19	-	-	-	(19)	-
Tullamarine Reserve Pavilion and change rooms (Secondary)	Meadow Valley	Greenvale	7	-	-	7	-	-	-	(7)	-
Grand Blvd Reserve AOS (construction of pavilion)	Jacksons	Tullamarine	6	-	-	6	-	-	-	(6)	-
Construct Pavilion 1&2 on Central Active Open Space at Dwyer St Reserve	Aitken	Craigieburn	461	461	-	-	-	-	-	(461)	-
Kalkallo North community hub-Lockerbie	Aitken	Kalkallo	728	728	-	-	-	-	-	(728)	-
Mickleham South Community Centre -Merrifield West	Aitken	Kalkallo	2,585	2,585	-	-	-	(2,899)	-	314	-
Construct Pavilion 1&2 on northern sports ground - Merrifield West	Aitken	Mickleham	1,488	1,488	-	-	-	(433)	-	(1,055)	-
Jacksons Hill Arts and Cultural Precinct	Aitken	Mickleham	481	481	-	-	-	-	-	(481)	-
Sunbury Youth Centre Hub upgrade	Jacksons	Sunbury	500	-	500	-	-	-	-	(500)	-
Macedon Street Office Upgrade	Jacksons	Sunbury	68	-	-	68	-	-	-	(68)	-
Youth Central Broadmeadow Courtyard upgrade	Jacksons	Sunbury	169	-	-	169	-	-	-	(169)	-
Highgate Recreation Reserve - main	Meadow Valley	Broadmeadows	49	-	-	49	-	-	-	(49)	-
Hume Hockey Centre - pavilion extension (OSP)	Aitken	Craigieburn	13	-	-	-	13	-	-	(13)	-
Construction of Jacksons Creek community centre (Capitol)	Aitken	Craigieburn	20	-	-	-	20	-	-	(20)	-
Construct Jacksons Creek sports & recreation pavilion & playing areas	Jacksons	Sunbury	225	225	-	-	-	-	-	(225)	-
Craigieburn Sports Stadium	Jacksons	Sunbury	60	60	-	-	-	-	-	(60)	-
Broadmeadows GLC Redevelopment	Aitken	Craigieburn	9,300	-	9,300	-	-	(4,000)	-	(5,300)	-
Valley Park Community Centre	Meadow Valley	Broadmeadows	1,425	-	-	-	1,425	-	-	(1,425)	-
Greenvale Recreation Reserve - Indoor Cricket Centre	Meadow Valley	Westmeadows	1,304	1,304	-	-	-	(941)	-	(363)	-
Sunbury Aquatic and Leisure Centre - Pool Concourse Renewal	Meadow Valley	Greenvale	2,642	2,642	-	-	-	(1,229)	-	(1,413)	-
Elizabeth Drive Child and Family Centre Expansion	Jacksons	Sunbury	110	-	110	-	-	-	-	(110)	-
DDA Toilet at Town Hall Broadmeadows	Jacksons	Sunbury	65	-	65	-	-	-	-	(65)	-
Rotunda at DS Aitken Reserve	Meadow Valley	Broadmeadows	257	257	-	-	-	-	-	(257)	-
Solar array installation on Council buildings	Aitken	Craigieburn	65	65	-	-	-	-	-	(65)	-
Sunbury GLC - Customer Service	Citywide	Citywide	150	150	-	-	-	-	-	(150)	-
Seabrook Reserve Community Hub	Jacksons	Sunbury	60	60	-	-	-	-	-	(60)	-
Sunbury Senior Citizens Centre (Redevelopment)	Meadow Valley	Broadmeadows	2,435	-	-	-	2,435	(1,461)	-	(974)	-
Former Learmonth Preschool - Decommission and Design Planning	Jacksons	Sunbury	100	-	-	100	-	-	-	(100)	-
Homestead Community & Learning Centre Upgrade Study	Jacksons	Sunbury	50	-	-	50	-	-	-	(50)	-
Kalkallo Regional Library Planning	Aitken	Roxburgh Park	160	-	-	160	-	-	-	(160)	-
Willowbrook Recreation Reserve Pavilion Expansion	Aitken	Kalkallo	100	100	-	-	-	-	-	(100)	-
	Jacksons	Westmeadows	170	-	-	-	170	-	-	(170)	-

Capital Works Area	Ward	Locality	Project Cost \$ '000	Asset expenditure types				Summary of Funding Sources			
				New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council Cash/Reserves	Borrowings
				\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
SPLASH - Pool Tile Replacement & Balance Tank Painting	Aitken	Craigieburn	55	-	55	-	-	-	-	(55)	-
Maffra Street Depot expansion	Meadow Valley	Coolaroo	1,450	-	-	1,450	-	-	-	(1,450)	-
Scoping study for CW actions of the endorsed Libraries and Learning Service Plan	Citywide	Citywide	70	70	-	-	-	-	-	(70)	-
Gibb Reserve Pavilion Upgrade	Meadow Valley	Dallas	250	-	-	250	-	-	-	(250)	-
Gladstone Park Bowling Club - Green Gutter Replacement	Meadow Valley	Gladstone Park	66	-	66	-	-	-	-	(66)	-
Seabrook Reserve - Curator Maintenance Shed	Meadow Valley	Broadmeadows	110	110	-	-	-	-	-	(110)	-
Lakeside Drive Reserve Changeroom Upgrade (Election Commitment Project)	Aitken	Roxburgh Park	149	-	149	-	-	-	-	(149)	-
3Y Kinder program - Expansion at Craigieburn Child and Family Centre	Aitken	Craigieburn	100	-	-	-	100	-	-	(100)	-
3Y Kinder program - Stage 1 of expansion and upgrade at Bluebird Way Child and Community Centre	Aitken	Roxburgh Park	100	-	-	-	100	-	-	(100)	-
3Y Kinder program - Double modular building additional works at Aitken Hill Community Centre	Aitken	Craigieburn	100	-	-	-	100	-	-	(100)	-
3Y Kinder program - Expansion at Kalkallo Central community hub	Aitken	Mickleham	100	-	-	-	100	-	-	(100)	-
3Y Kinder program - Expansion at Mickleham South community Centre	Aitken	Mickleham	100	-	-	-	100	-	-	(100)	-
HGLC-Sunbury (Heritage Storage Upgrade)	Jacksons	Sunbury	55	-	-	55	-	-	-	(55)	-
Design and manufacture of the signage project (endorsed in the Libraries and Learning Service Plan)	Citywide	Citywide	119	-	-	119	-	-	-	(119)	-
Consultancy - Noise attenuation study for the libraries in the Hume Global Learning Centres	Citywide	Citywide	33	-	-	33	-	-	-	(33)	-
Community Infrastructure Plan actions with Capital Works planning	Citywide	Citywide	435	-	-	435	-	-	-	(435)	-
Employee costs capitalised under Buildings			1,904	710	562	387	246	-	-	(1,904)	-
<b>Buildings</b>			<b>38,026</b>	<b>14,172</b>	<b>11,225</b>	<b>7,720</b>	<b>4,909</b>	<b>(11,012)</b>	<b>-</b>	<b>(27,014)</b>	<b>-</b>
<b>TOTAL PROPERTY</b>			<b>66,375</b>	<b>31,075</b>	<b>15,025</b>	<b>15,238</b>	<b>5,038</b>	<b>(15,645)</b>	<b>-</b>	<b>(50,731)</b>	<b>-</b>
<b>PLANT AND EQUIPMENT</b>											
<b>Heritage</b>											
Public Art Project	Citywide	Citywide	84	84	-	-	-	-	-	(84)	-
Mural Program for art installations/sculptures	Citywide	Citywide	60	60	-	-	-	-	-	(60)	-
<b>Heritage</b>			<b>144</b>	<b>144</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(144)</b>	<b>-</b>
<b>Plant and Equipment</b>											
Fleet Capital Replacement Program	Citywide	Citywide	3,765	-	3,765	-	-	-	-	(3,765)	-
Water Meter Removals	Citywide	Citywide	29	29	-	-	-	-	-	(29)	-
CCTV System Upgrade at Sunbury Town Centre	Jacksons	Sunbury	65	-	65	-	-	-	-	(65)	-
Sports Reserve Community Safety Action Plan	Citywide	Citywide	110	110	-	-	-	-	-	(110)	-
Leisure Centre 24 Hour Gym & Access Gates	Citywide	Citywide	80	-	-	80	-	-	-	(80)	-
SPLASH Pool False Floor	Aitken	Craigieburn	715	-	-	715	-	-	-	(715)	-
Greenvale Recreation Reserve - Oval 3	Aitken	Greenvale	55	55	-	-	-	-	-	(55)	-
BALC Boiler Replacement	Meadow Valley	Broadmeadows	193	-	193	-	-	-	-	(193)	-
Communication Rooms - Ventilation	Citywide	Citywide	15	15	-	-	-	-	-	(15)	-
Track Crawler Elevated Work Platform	Citywide	Citywide	180	180	-	-	-	-	-	(180)	-
All Terrain Mower	Citywide	Citywide	135	135	-	-	-	-	-	(135)	-
Employee costs capitalised under Plant and Equipment			103	-	103	-	-	-	-	(103)	-
<b>Plant and Equipment</b>			<b>5,443</b>	<b>524</b>	<b>4,125</b>	<b>795</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(5,444)</b>	<b>-</b>
<b>Furniture and Equipment</b>											
Kerbside Bins - New and Maintenance	Citywide	Citywide	1,331	-	1,331	-	-	-	-	(1,331)	-
Litter Bin Infrastructure Replacement	Citywide	Citywide	116	-	116	-	-	-	-	(116)	-
Library Stock Replacement	Citywide	Citywide	977	-	977	-	-	-	-	(977)	-
ICT Infrastructure projects	Citywide	Citywide	550	-	550	-	-	-	-	(550)	-
Sports Pavilion Bin Cage program	Citywide	Citywide	15	15	-	-	-	-	-	(15)	-
Basketball Stadium Asset Renewal Program	Citywide	Citywide	35	-	35	-	-	-	-	(35)	-
Premier's Reading Challenge	Citywide	Citywide	30	-	-	30	-	(30)	-	-	-
IS Device Replacement Annual Program	Citywide	Citywide	1,150	-	1,150	-	-	-	-	(1,150)	-
Leisure Centre Gym Equipment Replacement	Citywide	Citywide	392	-	-	392	-	-	-	(392)	-
Installation Tennis Book a Court System	Citywide	Citywide	44	44	-	-	-	-	-	(44)	-

Hume City Council - Proposed Annual Budget 2023/24

Capital Works Area	Ward	Locality	Project Cost \$ '000	Asset expenditure types				Summary of Funding Sources			
				New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council Cash/Reserves	Borrowings
				\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
Infrastructure as a Service Migration to the Cloud	Citywide	Citywide	550	550	-	-	-	-	-	(550)	-
Community Centre Furniture Renewal	Citywide	Citywide	10	-	10	-	-	-	-	(10)	-
Recycling Victoria - Universal FOGO bin rollout	Citywide	Citywide	2,705	2,705	-	-	-	-	-	(2,705)	-
Enterprise Resource Planning (ERP) upgrade (approval is subject to a further Council report)	Citywide	Citywide	1,351	-	-	1,351	-	-	-	(1,351)	-
Greenvale Recreation Reserve - New Sight Screens	Meadow Valley	Greenvale	165	-	165	-	-	-	-	(165)	-
Seabrook Reserve Community Centre Furniture and Fittings	Meadow Valley	Broadmeadows	165	165	-	-	-	-	-	(165)	-
Civic Way/Council Office seating and balustrading	Meadow Valley	Broadmeadows	143	-	143	-	-	-	-	(143)	-
Electronic timesheet system	Citywide	Citywide	350	350	-	-	-	-	-	(350)	-
Broadmeadows Community Hub Furniture Upgrade	Meadow Valley	Broadmeadows	17	-	-	17	-	-	-	(17)	-
Boardman Stadium Works	Jacksons	Sunbury	70	70	-	-	-	-	-	(70)	-
Stadiums - Basketball Backboard Rolling Replacement Program	Citywide	Citywide	90	-	90	-	-	-	-	(90)	-
Pool Inflatables	Citywide	Citywide	40	-	40	-	-	-	-	(40)	-
Group Fitness Area Flooring Upgrades	Citywide	Citywide	35	-	-	35	-	-	-	(35)	-
BALC - Blinds	Meadow Valley	Broadmeadows	30	30	-	-	-	-	-	(30)	-
Sunbury Library - additional shelving	Jacksons	Sunbury	50	50	-	-	-	-	-	(50)	-
<b>Furniture and Equipment</b>			<b>10,411</b>	<b>3,979</b>	<b>4,607</b>	<b>1,825</b>	-	<b>(30)</b>	-	<b>(10,381)</b>	-
<b>TOTAL PLANT AND EQUIPMENT</b>			<b>15,998</b>	<b>4,646</b>	<b>8,733</b>	<b>2,620</b>	-	<b>(30)</b>	-	<b>(15,969)</b>	-
<b>INFRASTRUCTURE</b>											
<b>Roads</b>											
Local Road Spray Reseal	Citywide	Citywide	1,520	-	1,520	-	-	-	-	(1,520)	-
Local Road Asphalt Resurfacing	Citywide	Citywide	6,459	-	6,459	-	-	-	-	(6,459)	-
Kerb and Channel Rehabilitation	Citywide	Citywide	472	-	472	-	-	-	-	(472)	-
Kerb and Channel Rehabilitation Associated with Road	Citywide	Citywide	937	-	937	-	-	-	-	(937)	-
Traffic Management Facilities	Citywide	Citywide	335	335	-	-	-	-	-	(335)	-
Local Area Traffic Management (LATM) Facilities	Citywide	Citywide	420	420	-	-	-	-	-	(420)	-
Annual Road Humps Replacement Program	Citywide	Citywide	41	41	-	-	-	-	-	(41)	-
Trade Park Drive Reconstruction	Jacksons	Tullamarine	1,225	-	1,225	-	-	-	-	(1,225)	-
Aitken Boulevard Duplication	Aitken	Craigieburn	2,000	-	-	-	2,000	(1,181)	-	(819)	-
Yirrangang Road, Jacksons Hill to Watsons Road	Jacksons	Sunbury	188	188	-	-	-	-	-	(188)	-
Beacon Hills Crescent Reconstruction	Aitken	Craigieburn	381	-	381	-	-	(350)	-	(31)	-
Wattleghen Street Reconstruction	Aitken	Craigieburn	842	-	842	-	-	(924)	-	82	-
Roxburgh Park Drive duplication	Aitken	Roxburgh Park	500	-	-	-	500	-	-	(500)	-
Construct pedestrian signals at Mickleham	Meadow Valley	Greenvale	20	-	-	20	-	-	-	(20)	-
Road Rehabilitation for Lee St Craigieburn	Aitken	Craigieburn	778	-	778	-	-	(650)	-	(128)	-
Road Rehabilitation for Cuthbert St	Meadow Valley	Broadmeadows	50	-	50	-	-	-	-	(50)	-
Reconstruction for Mason St Campbellfield	Meadow Valley	Campbellfield	50	-	-	50	-	-	-	(50)	-
Road reconstruction for Hothlyn Dr	Aitken	Craigieburn	50	-	50	-	-	-	-	(50)	-
Road Design for Capital Works Program	Citywide	Citywide	150	-	150	-	-	-	-	(150)	-
Road upgrade - Ligar Street between Gap Rd and and Cornish St	Jacksons	Sunbury	950	-	-	950	-	-	-	(950)	-
Construct a new pedestrian bridge- Knox Court	Jacksons	Sunbury	10	-	-	10	-	-	-	(10)	-
Construction new service road - Elizabeth	Jacksons	Sunbury	304	304	-	-	-	-	-	(304)	-
Sunbury Depot Renewal Works	Jacksons	Sunbury	608	-	608	-	-	-	-	(608)	-
Geach Street Road Reconstruction between King Street	Meadow Valley	Dallas	200	-	200	-	-	-	-	(200)	-
Mitchells Lane Road Reconstruction between Elizabeth Dr	Jacksons	Sunbury	100	-	100	-	-	-	-	(100)	-
Aquila Nature Reserve maintenance track	Jacksons	Sunbury	40	40	-	-	-	-	-	(40)	-
Woodlands Court Road Reconstruction	Aitken	Craigieburn	207	-	207	-	-	(200)	-	(7)	-
Craigieburn Rd, between Mickleham Rd & Oaklands Rd	Aitken	Yuroke	100	-	-	100	-	-	-	(100)	-
Signage replacement	Citywide	Citywide	50	-	50	-	-	-	-	(50)	-
Employee costs capitalised under Roads			1,022	71	755	61	135	-	-	(1,022)	-
<b>Roads</b>			<b>20,008</b>	<b>1,399</b>	<b>14,783</b>	<b>1,191</b>	<b>2,635</b>	<b>(3,305)</b>	-	<b>(16,703)</b>	-

Capital Works Area	Ward	Locality	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
				New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council Cash/Reserves	Borrowings
				\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Bridges</b>											
Riggall Road Bridge - Repair Footpath Retaining	Meadow Valley	Dallas	220	-	220	-	-	-	-	(220)	-
J5 Jettie replacement at Northcorp Industrial Estate Lake	Meadow Valley	Broadmeadows	150	-	150	-	-	-	-	(150)	-
Riggall St Road Bridge, Guard Rail Repairs on the embankment	Meadow Valley	Broadmeadows	132	-	132	-	-	-	-	(132)	-
Pedestrian Bridge Rock Beaching at rear of No. 26	Jacksons	Sunbury	6	-	6	-	-	-	-	(6)	-
Employee costs capitalised under Bridges			24	-	24	-	-	-	-	(24)	-
<b>Bridges</b>			<b>532</b>	<b>-</b>	<b>532</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(532)</b>	<b>-</b>
<b>Footpaths and Cycleways</b>											
Footpath Rehabilitation	Citywide	Citywide	4,804	-	4,804	-	-	-	-	(4,804)	-
Walking & Cycling Strategy Implementation	Citywide	Citywide	302	302	-	-	-	-	-	(302)	-
Annual new footpath construction program	Citywide	Citywide	350	350	-	-	-	-	-	(350)	-
Mt Holden Masterplan	Jacksons	Sunbury	630	630	-	-	-	(453)	-	(177)	-
Malcolm Creek Trail Enhancement Program	Aitken	Craigieburn	66	-	-	66	-	-	-	(66)	-
Broadmeadows Town Park path network upgrade	Meadow Valley	Broadmeadows	40	-	-	40	-	-	-	(40)	-
Employee costs capitalised under Footpaths and Cycleways			304	63	236	5	-	-	-	(304)	-
<b>Footpaths and Cycleways</b>			<b>6,497</b>	<b>1,345</b>	<b>5,040</b>	<b>112</b>	<b>-</b>	<b>(453)</b>	<b>-</b>	<b>(6,044)</b>	<b>-</b>
<b>Car Parks</b>											
Carpark Resurfacing	Citywide	Citywide	303	-	303	-	-	-	-	(303)	-
Indented Parking on Narrow Streets	Citywide	Citywide	599	599	-	-	-	-	-	(599)	-
Broadmeadows Town Centre - Carpark Construction	Meadow Valley	Broadmeadows	500	500	-	-	-	-	-	(500)	-
Greenvale Oval 4 carpark and landscape	Meadow Valley	Greenvale	684	684	-	-	-	-	-	(684)	-
Upgrade Car Park for 2nd Oval at McMahon Recreation Reserve	Jacksons	Sunbury	30	-	-	30	-	-	-	(30)	-
Evans Street, Sunbury - Multi-Deck Carpark	Jacksons	Sunbury	15,000	15,000	-	-	-	(13,982)	-	(1,018)	-
Sunbury Aquatic and Lesuire Centre Car Park	Jacksons	Sunbury	30	30	-	-	-	-	-	(30)	-
Craigieburn Sports Stadium Car Park and access road	Aitken	Craigieburn	200	-	-	-	200	-	-	(200)	-
Employee costs capitalised under Car Parks			705	684	11	1	8	-	-	(705)	-
<b>Car Parks</b>			<b>18,050</b>	<b>17,497</b>	<b>314</b>	<b>31</b>	<b>208</b>	<b>(13,982)</b>	<b>-</b>	<b>(4,069)</b>	<b>-</b>
<b>Drainage</b>											
Drainage Rehabilitation Works	Citywide	Citywide	385	-	385	-	-	-	-	(385)	-
Drainage Infrastructure Upgrade	Citywide	Citywide	155	-	-	155	-	-	-	(155)	-
Craigieburn Golf Course -Drainage System	Aitken	Craigieburn	48	-	-	48	-	-	-	(48)	-
Sports Reserves - External Open Space	Citywide	Citywide	78	78	-	-	-	-	-	(78)	-
Employee costs capitalised under Drainage			117	14	68	36	-	-	-	(117)	-
<b>Drainage</b>			<b>784</b>	<b>92</b>	<b>453</b>	<b>239</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(784)</b>	<b>-</b>
<b>TOTAL INFRASTRUCTURE</b>			<b>45,871</b>	<b>20,334</b>	<b>21,121</b>	<b>1,572</b>	<b>2,843</b>	<b>(17,741)</b>	<b>-</b>	<b>(28,132)</b>	<b>-</b>
<b>TOTAL CAPITAL WORKS 2023/24</b>			<b>128,245</b>	<b>56,055</b>	<b>44,879</b>	<b>19,431</b>	<b>7,881</b>	<b>(33,416)</b>	<b>-</b>	<b>(94,830)</b>	<b>-</b>

\* An amount of \$38.42m has been included in the capital works budget over the next 5 years (\$1.35m in 2023/24, \$11.85m in 2024/25, \$13.84m in 2025/26 and \$11.38m in 2026/27) for an Enterprise Resource Planning Technology solution subject to a further Council report to confirm the final scope and allocation in the budget.



**4.6 Summary of Planned Capital Works Expenditure**  
For the years ending 30 June 2025, 2026 and 2027

TOTAL NEW CAPITAL WORKS 2024/25									
Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council Cash/Reserves \$'000	Borrowings \$'000
<b>PROPERTY</b>									
Land	-	-	-	-	-	-	-	-	-
Land Improvements	35,576	17,441	7,508	10,401	226	(1,832)	-	(33,744)	-
Buildings	40,952	17,321	5,666	7,732	10,233	(7,295)	-	(33,657)	-
<b>Total Property</b>	<b>76,528</b>	<b>34,762</b>	<b>13,174</b>	<b>18,133</b>	<b>10,459</b>	<b>(9,127)</b>	-	<b>(67,401)</b>	-
<b>PLANT AND EQUIPMENT</b>									
Heritage	146	146	-	-	-	-	-	(146)	-
Plant and Equipment	4,600	119	4,118	363	-	-	-	(4,600)	-
Furniture and Equipment	17,415	756	4,367	12,292	-	(30)	-	(17,385)	-
<b>Total Plant and Equipment</b>	<b>22,161</b>	<b>1,021</b>	<b>8,485</b>	<b>12,655</b>	-	<b>(30)</b>	-	<b>(22,131)</b>	-
<b>INFRASTRUCTURE</b>									
Roads	22,991	3,165	17,774	1,928	124	(1,000)	-	(21,991)	-
Bridges	159	-	159	-	-	-	-	(159)	-
Footpaths and Cycleways	6,985	1,220	5,179	586	-	-	-	(6,985)	-
Car Parks	29,709	27,794	333	283	1,299	(12,494)	-	(17,215)	-
Drainage	3,057	-	1,324	1,733	-	-	-	(3,057)	-
<b>TOTAL INFRASTRUCTURE</b>	<b>62,901</b>	<b>32,179</b>	<b>24,769</b>	<b>4,530</b>	<b>1,423</b>	<b>(13,494)</b>	-	<b>(49,407)</b>	-
<b>TOTAL NEW CAPITAL WORKS 2024/25</b>	<b>161,590</b>	<b>67,962</b>	<b>46,428</b>	<b>35,318</b>	<b>11,882</b>	<b>(22,651)</b>	-	<b>(138,939)</b>	-

TOTAL NEW CAPITAL WORKS 2025/26									
Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council Cash/Reserves \$'000	Borrowings \$'000
<b>PROPERTY</b>									
Land	6,376	6,376	-	-	-	-	-	(6,376)	-
Land Improvements	27,194	8,712	5,010	11,876	1,596	(974)	-	(26,220)	-
Buildings	48,667	16,850	4,793	8,365	18,659	(2,100)	-	(46,567)	-
<b>Total Property</b>	<b>82,237</b>	<b>31,938</b>	<b>9,803</b>	<b>20,241</b>	<b>20,255</b>	<b>(3,074)</b>	-	<b>(79,163)</b>	-
<b>PLANT AND EQUIPMENT</b>									
Heritage	88	88	-	-	-	-	-	(88)	-
Plant and Equipment	4,181	-	4,181	-	-	-	-	(4,181)	-
Furniture and Equipment	19,049	754	4,428	13,867	-	(30)	-	(19,019)	-
<b>Total Plant and Equipment</b>	<b>23,318</b>	<b>842</b>	<b>8,609</b>	<b>13,867</b>	-	<b>(30)</b>	-	<b>(23,288)</b>	-
<b>INFRASTRUCTURE</b>									
Roads	40,624	3,519	29,158	7,710	237	(1,000)	-	(39,624)	-
Bridges	-	-	-	-	-	-	-	-	-
Footpaths and Cycleways	6,438	916	5,327	195	-	-	-	(6,438)	-
Car Parks	5,779	4,257	351	-	1,171	-	-	(5,779)	-
Drainage	1,942	-	558	1,384	-	-	-	(1,942)	-
<b>TOTAL INFRASTRUCTURE</b>	<b>54,783</b>	<b>8,692</b>	<b>35,394</b>	<b>9,289</b>	<b>1,408</b>	<b>(1,000)</b>	-	<b>(53,783)</b>	-
<b>TOTAL NEW CAPITAL WORKS 2025/26</b>	<b>160,338</b>	<b>41,472</b>	<b>53,806</b>	<b>43,397</b>	<b>21,663</b>	<b>(4,104)</b>	<b>0</b>	<b>(156,234)</b>	-

TOTAL NEW CAPITAL WORKS 2026/27									
Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council Cash/Reserves \$'000	Borrowings \$'000
<b>PROPERTY</b>									
Land	15,231	15,231	-	-	-	-	-	(15,231)	-
Land Improvements	21,926	13,228	2,698	6,000	-	-	-	(21,926)	-
Buildings	27,505	9,160	5,153	6,963	6,229	(2,000)	-	(25,505)	-
<b>Total Property</b>	<b>64,662</b>	<b>37,619</b>	<b>7,851</b>	<b>12,963</b>	<b>6,229</b>	<b>(2,000)</b>	-	<b>(62,562)</b>	-
<b>PLANT AND EQUIPMENT</b>									
Heritage	90	90	-	-	-	-	-	(90)	-
Plant and Equipment	4,184	-	4,184	-	-	-	-	(4,184)	-
Furniture and Equipment	19,810	3,942	4,454	11,414	-	(30)	-	(19,780)	-
<b>Total Plant and Equipment</b>	<b>24,084</b>	<b>4,032</b>	<b>8,638</b>	<b>11,414</b>	-	<b>(30)</b>	-	<b>(24,054)</b>	-
<b>INFRASTRUCTURE</b>									
Roads	65,364	17,029	31,462	13,050	3,823	(1,000)	-	(64,364)	-
Bridges	-	-	-	-	-	-	-	-	-
Footpaths and Cycleways	6,481	876	5,469	136	-	-	-	(6,481)	-
Car Parks	5,293	4,923	370	-	-	-	-	(5,293)	-
Drainage	1,244	-	840	404	-	-	-	(1,244)	-
<b>TOTAL INFRASTRUCTURE</b>	<b>78,382</b>	<b>22,828</b>	<b>38,141</b>	<b>13,590</b>	<b>3,823</b>	<b>(1,000)</b>	-	<b>(77,382)</b>	-
<b>TOTAL NEW CAPITAL WORKS 2026/27</b>	<b>167,128</b>	<b>64,479</b>	<b>54,630</b>	<b>37,967</b>	<b>10,052</b>	<b>(3,030)</b>	-	<b>(164,098)</b>	-

#### 4.7 Proposals to Lease Council Land

This section presents a summary of Council's proposals to lease council land to external parties in the 2023/24 financial year.

Land Address	Proposed Tenant	Permitted Use	Term	Rental Fee p.a
17-45 Green Street Bulla	Amplitel Pty Ltd	Telecommunications	10 years plus (2 x5 years)	\$25,000 plus GST
251 Craigieburn Road Craigieburn	Amplitel Pty Ltd	Telecommunications	10 years plus (2 x5 years)	\$25,000 plus GST
1-7 Toora Drive Westmeadows	Telstra	Telecommunications	10 years plus (2 x5 years)	\$8,500 plus GST
107 Blossom Drive Greenvale	Amplitel Pty Ltd	Telecommunications	10 years plus (2 x5 years)	\$25,000 plus GST
2A Somerton Park Drive Campbellfield	Pikernios Pty Ltd	Access to use to service station on the adjoining property at 2-4 Somerton Park Drive Campbellfield	10 years plus (2 x5 years)	\$11,000 plus GST

## 5a. Targeted performance indicators

The following tables highlight Council's current and projected performance across a selection of targeted service and financial performance indicators. These indicators provide a useful analysis of Council's intentions and performance and should be interpreted in the context of the organisation's objectives. The targeted performance indicators below are the prescribed performance indicators contained in Schedule 4 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators and targets will be reported in Council's Performance Statement included in the Annual Report.

### Targeted performance indicators - Service

Indicator	Measure	Notes	Actual	Forecast	Target	Target Projections			Trend
			2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	+/-
<b>Governance</b>									
Satisfaction with community consultation and engagement	Community satisfaction rating out of 100 with the consultation and engagement efforts of Council	1	57	51	55	55.00	55.00	55.00	-
<b>Roads</b>									
Sealed local roads below the intervention level	Number of kms of sealed local roads below the renewal intervention level set by Council / Kms of sealed local roads	2	98.70%	98.74%	90.00%	90.00%	90.00%	90.00%	o
<b>Statutory planning</b>									
Planning applications decided within the relevant required time	Number of planning application decisions made within the relevant required time / Number of decisions made	3	41.73%	43.95%	45.00%	46.35%	47.74%	49.17%	+
<b>Waste management</b>									
Kerbside collection waste diverted from landfill	Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins	4	35.13%	36.21%	35.00%	44.80%	44.80%	44.80%	+

### Targeted performance indicators - Financial

Indicator	Measure	Notes	Actual	Forecast	Target	Target Projections			Trend
			2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	+/-
<b>Liquidity</b>									
Working Capital	Current assets / current liabilities	5	485.05%	426.47%	508.22%	434.61%	393.01%	321.36%	-
<b>Obligations</b>									
Asset renewal	Asset renewal and upgrade expense / Asset depreciation	6	66.89%	88.76%	100.34%	116.91%	128.14%	114.96%	+
<b>Stability</b>									
Rates concentration	Rate revenue / adjusted underlying revenue	7	61.15%	58.81%	60.00%	58.40%	57.37%	58.64%	o
<b>Efficiency</b>									
Expenditure level	Total expenses / no. of property assessments		\$3,502	\$3,959	\$3,822	\$3,912	\$3,989	\$4,081	+

## 5b. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives. The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

Indicator	Measure	Notes	Actual	Forecast	Budget	Projections			Trend
			2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	+/-
<b>Operating position</b>									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	2.19%	(7.37%)	0.18%	3.56%	5.99%	4.56%	+
<b>Liquidity</b>									
Unrestricted cash	Unrestricted cash / current liabilities		(84.63%)	230.85%	256.86%	167.82%	87.99%	15.68%	-
<b>Obligations</b>									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	2	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	o
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	o
Indebtedness	Non-current liabilities / own source revenue		21.07%	19.46%	18.97%	18.37%	17.34%	16.15%	+
<b>Stability</b>									
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.36%	0.30%	0.33%	0.33%	0.34%	0.35%	o
<b>Efficiency</b>									
Revenue level	General rates and municipal charges / no. of property assessments		\$ 2,013.24	\$ 1,643.11	\$ 1,652.76	\$ 1,703.14	\$ 1,741.95	\$ 1,784.20	+

#### Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

## Notes to indicators

### 5a

#### 1. Satisfaction with community consultation and engagement

Community satisfaction with Council's consultation and engagement is performing higher than the Victorian average, and interface ('like') councils. While the states long-term trends have shown a slight decline in satisfaction, Council aims to maintain satisfaction at the current rates, or higher.

#### 2. Sealed local roads below the intervention level

Condition rating of local roads relates to road surfaces, and Hume local roads surfaces are a mix of asphalt and spray seal. Asphalt has an average useful life of 25 years and spray seal has an average useful life of 12 years.

We intervene at condition rating 5 however, pending traffic volumes we may intervene a lot earlier at condition rating 3 or 4 to extend the life of the road surface. The last condition audit was completed in 2021 with the next one due in 2025. Changes to the condition rating is made when there are works completed on the road surface.

It is expected that the condition of local road surfaces would have changed from recent rain events and traffic re-route due to the impact of arterial road closures from road duplication projects (e.g., Craigieburn Road, Sunbury Road, Mickleham Road). This is difficult to forecast but will be identified in the next condition audit. Immediate issues are also identified through routine Road Management Plan inspections.

#### 3. Planning applications decided within the relevant required time

Percentage of Planning applications decided within required timeframes are expected to increase within the next few years due to the improvements and technological changes currently undertaking to further enhance the delivery of services within the Planning and Development Department. Decrease of applications expected within the next few years with the market slowdown is also factored in the forecasted targets.

#### 4. Kerbside collection waste diverted from landfill

Hume has a higher average household size, and a higher proportion of people with disabilities compared to greater Melbourne. These factors contribute to a lower waste diversion rate from landfill. Proposal for the introduction of a universal FOGO service will provide opportunity to divert further waste away from landfill in 2024/25.

#### 5. Working Capital

The proportion of current liabilities represented by current assets. Working capital is forecast to decrease over the projected periods.

#### 6. Asset renewal

This percentage indicates the extent of Council's renewal of assets against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

#### 7. Rates concentration

Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council reliance on rate revenue compared to all other revenue sources remains steady.

### 5b

#### 1. Adjusted underlying result

An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in financial performance is expected over the period.

#### 2. Debt compared to rates

No new loans are expected to be required over the projected periods.

## 6. Schedule of Fees and Charges

This section presents the fees and charges of a statutory/non-statutory (set fee) nature which will be charged in respect to various goods and services during the 2023/24

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

BUDGET 2023 - 2024 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
<b>CHIEF INFORMATION OFFICER</b>					
GIS MAP SALES	GIS Map Sales	Per Item	Set	Variable	Variable
<b>HOME AND COMMUNITY SUPPORT</b>					
COMMUNITY CARE (CHSP/HACCPYP)					
Domestic Assistance, Personal Care, Respite Care & Shopping	Low Rate	Per Hour	Set	6.70	6.30
	Medium Rate	Per Hour	Set	17.00	15.70
	High Rate	Per Hour	Set	51.85	49.30
Social Support Programs	Outings	Per Activity	Set	4.35	4.50
	Standard Centre Based	Per Activity	Set	13.15	13.55
	Shorter Centre Based	Per Activity	Set	5.45	5.60
Centre Based Respite	All activities	Per Activity	Set	17.95	18.50
Meals	Delivered Meals - Low/Medium Rate	Per Meal	Set	9.45	9.40
	Delivered Meals - High Rate	Per Meal	Set	25.00	25.75
	Centre Based Meals Program	Per Meal	Set	9.45	9.40
Property Maintenance	Low Rate	Per Hour	Set	13.15	12.60
	Medium Rate	Per Hour	Set	19.00	18.80
	High Rate	Per Hour	Set	55.30	51.15
<b>COMMUNITY TRANSPORT</b>					
Transport Service	Weekdays	Return Trip per Client	Set	3.90	4.00
<b>BUS HIRE FEES</b>					
	Bond		Set	200.00	206.00
	Daily Hire Rate Priority Group 1 (does not include a driver)	Per Day	Set	80.00	82.40
	Daily Hire Rate Priority Group 2 (does not include a driver)	Per Day	Set	120.00	123.60
	Cancellation Fee Priority Group 1	Per Day	Set	80.00	82.40
	Cancellation Fee Priority Group 2	Per Day	Set	120.00	123.60
	Penalty For Unclean Vehicle.	Per vehicle	Set	200.00	206.00
	Penalty For Late Return Of Vehicle Priority Group 1	Extra Day Hire	Set	80.00	82.40
	Penalty For Late Return Of Vehicle Priority Group 2	Extra Day Hire	Set	120.00	123.60
GLADSTONE PK SENIOR CITIZENS CENTRE	Hall Hire	Per Hour	Set	49.39	30.00
LYNDA BLUNDELL CENTRE	Hall Hire	Per Hour	Set	49.39	30.00
SUNBURY SENIOR CITIZENS	Hall Hire	Per Hour	Set	32.86	30.00
<b>HOME CARE PACKAGES</b>					
Package Management Fees					
	Level 1	Per Package	Set	52.82	52.82
	Level 2	Per Package	Set	92.90	92.90
	Level 3	Per Package	Set	202.17	202.17
	Level 4	Per Package	Set	306.47	306.47
Care Management Fees					
	Level 1	Per Fortnight	Set	46.20	46.20
	Level 2	Per Fortnight	Set	46.20	46.20
	Level 3	Per Fortnight	Set	113.40	113.40
	Level 4	Per Fortnight	Set	113.40	113.40
Domestic Assistance, Personal Care, Respite Care & Shopping	Weekdays	Per Hour	Set	66.20	68.20
	Saturdays	Per Hour	Set	99.25	102.25
	Sundays	Per Hour	Set	132.00	135.95
	Public Holidays	Per Hour	Set	132.00	135.95
	Travel Kilometres	Per Km	Set	1.30	1.35
	Delivered Meals	Daily (rate includes \$9.40 client contribution)	Per Meal	Set	25.00
Social Support Programs	Weekdays	Per Session	Set	83.50	86.00
Property Maintenance	Weekdays	Per Hour	Set	92.15	94.90
<b>FULL COST RECOVERY RATES (EXTERNAL HCP)</b>					
Home Care		Per Hour	Set	95.33	98.20
Personal Care		Per Hour	Set	95.33	98.20
Respite Care		Per Hour	Set	95.33	98.20
Home Maintenance - all services		Per Hour	Set	95.33	98.20
Social Support Programs	Weekdays	Per Session	Set	141.21	145.45
<b>POPULATION HEALTH AND SOCIAL POLICY</b>					
VACCINE SALES					
	Adult hepatitis B (dose) - Engerix	Per Vaccination	Set	23.00	25.00
	Adecel (boostrix)	Per Vaccination	Set	37.00	41.00
	Vanix	Per Vaccination	Set	58.00	67.00
	Influenza (Fluarix)	Per Vaccination	Set	12.00	13.00
	Bexsero	Per Vaccination	Set	119.00	132.00
	Meningococcal AWXY	Per Vaccination	Set	67.00	75.00
	Human Papilloma Virus (HPV)	Per Vaccination	Set	208.00	231.00
<b>CITY LAWS</b>					
PARKING SERVICES					
	Parking Infringement Notice	Pin	Statutory	Statutory	Statutory
	Abandoned Vehicles (Minimum)	Each	Set	495.00	550.00
	Impounded Vehicles (Heavy)	Each	Set	variable	variable
PROPERTY CLEARANCE					
	Failure To Comply To Cut Grass (Fine).	Each	Statutory	1,817.00	1,849.00
	Up To 1000 Sq. M	Each	Set	519.20	528.00

BUDGET 2023 - 2024 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
	1000 To 2000 Sq. M	Each	Set	541.20	550.00
	2001 To 5000 Sq. M	Each	Set	662.20	671.00
	5001 To 2 Hectares	Each	Set	variable	variable
	Greater Than 2 Hectares	Each	Set	variable	variable
	Rubbish removal	Each	Set	variable	variable
SOLICITOR COSTS & FINES	Legal Fees	Each	Set	variable	variable
ICE CREAM VANS	Ice Cream Vendors Permit (Per Annum)	Per Annum	Set	967.00	970.00
DISPLAY GOODS	Display Goods	Each	Set	150.00	155.00
OUTDOOR EATING	Outdoor Eating Facilities	Each	Set	212.00	215.00
ROADSIDE VENDING	Itinerant Trader	Per Annum	Set	967.00	970.00
ANIMAL CONTROL	Animal Infringements	Each	Statutory	Variable	Variable
NEW REQUIREMENT OF DOMESTIC ANIMALS ACT 1994	Schedule 1 Cats	Each	Set	66.00	67.00
	Concessional Rebate 50%	Each	Set	35.30	36.00
	Schedule 2 Cats	Each	Set	24.50	25.00
	Concessional Rebate 50%	Each	Set	14.40	15.00
	Schedule 1 Dogs	Each	Set	102.00	105.00
	Concessional Rebate 50%	Each	Set	53.00	55.00
	Schedule 2 Dogs	Each	Set	36.50	37.00
	Concessional Rebate 50%	Each	Set	20.60	21.00
	Domestic Animal Business	Each	Set	350.00	360.00
	Schedule 3 Dogs	Each	Set	335.00	350.00
	Foster Care Dog/Cat	Per Animal	Set	8.00	8.00
	Inspect Animal registration Register	Per Animal	Set	N/A	15.00
					-
MORE THAN 2 ANIMALS	Annual Permit	Per Annum	Set	63.00	65.00
	Impounded Stock	Per Animal	Set	335.50	374.00
	Impounded Stock (O:T)	Per Animal	Set	572.00	632.50
HEAVY MOTOR VEHICLE					
	Heavy Motor Vehicle Permit	Each	Set	235.00	250.00
LOCAL LAW INFRINGEMENTS					
	Impound small items	Each	Set	123.00	125.00
	Impound large items	Each	Set	N/A	Variable
	Litter Infringement Notices	Each	Statutory	Variable	Variable
	Graffiti 7251 7(1)	Each	Statutory	Variable	Variable
	Graffiti 7252 10(2)	Each	Statutory	Variable	Variable
<b>PUBLIC HEALTH</b>					
PUBLIC HEALTH:	Request for Information/Health Orders (Solicitor Info)	Per Request	Set	540.00	560.00
SEPTIC TANK APPLICATION FEES:	Application to install	Per Application	Statutory	734.70	747.50
	Application for Minor Application	Per Application	Statutory	559.90	569.50
	Transfer a permit	Per Application	Statutory	149.25	152.00
	Amend a permit	Per Application	Statutory	156.00	158.50
	Renew a permit	Per Application	Statutory	124.90	127.00
FOOD PREMISES - NOT MORE THAN 5 PERSONS ARE EMPLOYED.	New Registration Class 1 Q1	No of Emp.	Statutory	780.00	800.00
	New Registration Class 1 Q2	No of Emp.	Statutory	575.00	600.00
	New Registration Class 1 Q3	No of Emp.	Statutory	1,210.00	1,250.00
	New Registration Class 1 Q4	No of Emp.	Statutory	1,005.00	1,035.00
	New Registration Class 2 Q1	No of Emp.	Statutory	715.00	740.00
	New Registration Class 2 Q2	No of Emp.	Statutory	535.00	555.00
	New Registration Class 2 Q3	No of Emp.	Statutory	1,085.00	1,120.00
	New Registration Class 2 Q4	No of Emp.	Statutory	900.00	930.00
	New Registration Class 3 Q1	No of Emp.	Statutory	620.00	640.00
	New Registration Class 3 Q2	No of Emp.	Statutory	490.00	505.00
	New Registration Class 3 Q3	No of Emp.	Statutory	900.00	930.00
	New Registration Class 3 Q4	No of Emp.	Statutory	750.00	775.00
FOOD PREMISES - CLASS 1 REGISTRATION	Class 1 Renewal	No of Emp.	Statutory	875.00	900.00
	Per Person Increase	No of Emp.	Statutory	28.00	29.00
FOOD PREMISES - CLASS 2 REGISTRATION	Class 2 Renewal	No of Emp.	Statutory	745.00	770.00
	Class 2 Renewal (Private School Canteen)	No of Emp.	Statutory	370.00	385.00
	Per Person Increase	No of Emp.	Statutory	28.00	29.00
FOOD PREMISES - CLASS 3 REGISTRATION	Class 3 Renewal	No of Emp.	Statutory	555.00	575.00
	Class 3 Renewal (Private School Canteen)	No of Emp.	Statutory	277.50	285.00
	Per Person Increase	No of Emp.	Statutory	28.00	29.00
	Streatrader -Class 2 Renewal	Per Temp/Mobile	Statutory	745.00	770.00
	Streatrader -Class 3 Renewal	Per Temp/Mobile	Statutory	555.00	575.00
	Streatrader - Community Group	Per Temp/Mobile	Statutory	160.00	165.00
	Streatrader - Component Community Group	Per Temp/Mobile	Statutory	85.00	90.00
	Streatrader -Business- Short Term	Per Temp/Mobile	Statutory	300.00	310.00
	Streatrader - Component	Per Temp/Mobile	Statutory	285.00	295.00
	New Registration Class 2 Q1	No of Emp.	Statutory	715.00	740.00
	New Registration Class 2 Q2	No of Emp.	Statutory	535.00	555.00
	New Registration Class 2 Q3	No of Emp.	Statutory	1,085.00	1,120.00
	New Registration Class 2 Q4	No of Emp.	Statutory	900.00	930.00
	New Registration Class 3 Q1	No of Emp.	Statutory	620.00	640.00
	New Registration Class 3 Q2	No of Emp.	Statutory	490.00	505.00
	New Registration Class 3 Q3	No of Emp.	Statutory	900.00	930.00
	New Registration Class 3 Q4	No of Emp.	Statutory	750.00	775.00

BUDGET 2023 - 2024 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
	Community group	No of Emp.	Statutory	160.00	165.00
	Community group - 6 month trade	No of Emp.	Statutory	80.00	82.50
PUBLIC HEALTH AND WELLBEING ACT	Application fee	Per Premises	Statutory	250.00	260.00
	Annual Registration Renewal Fee	Per Premises	Statutory	205.00	215.00
	Transfer Fee	Per Premises	Statutory	102.50	107.50
PER NUMBER OF PERSONS/CAPACITY					
	Application fee	No of Persons	Statutory	250.00	260.00
UP TO 10 PERSONS	Annual Registration Renewal Fee	No of Persons	Statutory	350.00	365.00
	Transfer of Registration	No of Persons	Statutory	175.00	182.50
	Additional beds over 10		Statutory	7.50	8.00
CARAVAN PARK ACT FEES:					
	Long term site	No of Persons	Statutory	1,525.45	1,575.00
	Short term site	No of Persons	Statutory	1,007.10	1,040.00
	Application Fee	Per Premises	Statutory	310.00	320.00
Up to 2 Pools	Annual Registration Renewal Fee	Per Premises	Statutory	310.00	320.00
3 or more pools	Annual Registration Renewal Fee	Per Premises	Statutory	410.00	425.00
Up to 2 Pools	Transfer Fee	Per Premises	Statutory	155.00	160.00
3 or more pools	Transfer Fee	Per Premises	Statutory	205.00	212.50
<b>LIBRARIES</b>					
LEARNING COMMUNITIES	Replacement Library Card	Per Day	Set	2.00	2.00
	Lost/Damaged Items	Per Item	Set	41.80	41.80
	Merchandise - USB	Per Item	Set	7.45	7.45
	Merchandise - Library Bags	Per Item	Set	1.00	0.50
	Merchandise - Headphones	Per Item	Set	1.50	1.50
	Photocopying (Black & White) A4	Per Page	Set	0.20	0.20
	Photocopying (Black & White) A3	Per Page	Set	0.40	0.40
	Photocopying (Colour) A4	Per Page	Set	1.50	1.50
	Photocopying (Colour) A3	Per Page	Set	3.00	3.00
<b>COMMUNITY CENTRES &amp; VENUES</b>					
HUME GLOBAL LEARNING CENTRE - CRAIGIEBURN					
	Room Hire/Bookings				
	Meeting Room 3 - Commercial	Per Hour	Set	89.25	89.25
	Meeting Room 3 - Government	Per Hour	Set	61.25	61.25
	Meeting Room 3 - Multiversity	Per Hour	Set	48.00	48.00
	Meeting Room 3 - Community	Per Hour	Set	35.00	35.00
	Meeting Room 3 - Commercial	Half Day	Set	318.75	318.75
	Meeting Room 3 - Government	Half Day	Set	218.75	218.75
	Meeting Room 3 - Multiversity	Half Day	Set	172.00	172.00
	Meeting Room 3 - Community	Half Day	Set	125.00	125.00
	Meeting Room 3 - Commercial	Full Day	Set	561.00	561.00
	Meeting Room 3 - Government	Full Day	Set	385.00	385.00
	Meeting Room 3 - Multiversity	Full Day	Set	305.00	305.00
	Meeting Room 3 - Community	Full Day	Set	220.00	220.00
	Meeting Room 4 - Commercial	Per Hour	Set	89.25	89.25
	Meeting Room 4 - Government	Per Hour	Set	61.25	61.25
	Meeting Room 4 - Multiversity	Per Hour	Set	48.00	48.00
	Meeting Room 4 - Community	Per Hour	Set	35.00	35.00
	Meeting Room 4 - Commercial	Half Day	Set	318.75	318.75
	Meeting Room 4 - Government	Half Day	Set	218.75	218.75
	Meeting Room 4 - Multiversity	Half Day	Set	172.00	172.00
	Meeting Room 4 - Community	Half Day	Set	125.00	125.00
	Meeting Room 4 - Commercial	Full Day	Set	561.00	561.00
	Meeting Room 4 - Government	Full Day	Set	385.00	385.00
	Meeting Room 4 - Multiversity	Full Day	Set	305.00	305.00
	Meeting Room 4 - Community	Full Day	Set	220.00	220.00
	Meeting Room 3-4 Combined - Commercial	Half Day	Set	637.50	637.50
	Meeting Room 3-4 Combined - Government	Half Day	Set	437.50	437.50
	Meeting Room 3-4 Combined - Community	Half Day	Set	250.00	250.00
	Meeting Room 3-4 Combined - Commercial	Full Day	Set	1,198.50	1,198.50
	Meeting Room 3-4 Combined - Government	Full Day	Set	822.50	822.50
	Meeting Room 3-4 Combined - Community	Full Day	Set	470.00	470.00
	Computer Training Room 5 excl computers- Commercial	Per Hour	Set	89.25	89.25
	Computer Training Room 5 excl computers- Government	Per Hour	Set	61.25	61.25
	Computer Training Room 5 with computers- Multiversity	Per Hour	Set	55.00	55.00
	Computer Training Room 5 excl computers- Community	Per Hour	Set	35.00	35.00
	Computer Training Room 5 excl computers- Commercial	Half Day	Set	318.75	318.75
	Computer Training Room 5 excl computers- Government	Half Day	Set	218.75	218.75
	Computer Training Room 5 with computers- Multiversity	Half Day	Set	200.00	200.00
	Computer Training Room 5 excl computers- Community	Half Day	Set	125.00	125.00
	Computer Training Room 5 excl computers- Commercial	Full Day	Set	561.00	561.00
	Computer Training Room 5 excl computers- Government	Full Day	Set	385.00	385.00
	Computer Training Room 5 with computers- Multiversity	Full Day	Set	358.00	358.00
	Computer Training Room 5 excl computers- Community	Full Day	Set	220.00	220.00
	Computer Training Room 5 with computers- Commercial	Per Hour	Set	102.00	102.00
	Computer Training Room 5 with computers- Government	Per Hour	Set	70.00	70.00
	Computer Training Room 5 with computers- Community	Per Hour	Set	40.00	40.00
	Computer Training Room 5 with computers- Commercial	Half Day	Set	369.75	369.75
	Computer Training Room 5 with computers- Government	Half Day	Set	253.75	253.75
	Computer Training Room 5 with computers- Community	Half Day	Set	145.00	145.00
	Computer Training Room 5 with computers- Commercial	Full Day	Set	663.00	663.00
	Computer Training Room 5 with computers- Government	Full Day	Set	455.00	455.00
	Computer Training Room 5 with computers- Community	Full Day	Set	260.00	260.00
	Conference Room 1 - Commercial	Per Hour	Set	153.00	153.00

BUDGET 2023 - 2024 FEES & CHARGES						
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE		
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$	
	Conference Room 1 - Government	Per Hour	Set	105.00	105.00	
	Conference Room 1 - Multiversity	Per Hour	Set	82.50	82.50	
	Conference Room 1 - Community	Per Hour	Set	60.00	60.00	
	Conference Room 1 - Commercial	Half Day	Set	573.75	573.75	
	Conference Room 1 - Government	Half Day	Set	393.75	393.75	
	Conference Room 1 - Multiversity	Half Day	Set	310.00	310.00	
	Conference Room 1 - Community	Half Day	Set	225.00	225.00	
	Conference Room 1 - Commercial	Full Day	Set	1,071.00	1,071.00	
	Conference Room 1 - Government	Full Day	Set	735.00	735.00	
	Conference Room 1 - Multiversity	Full Day	Set	578.00	578.00	
	Conference Room 1 - Community	Full Day	Set	420.00	420.00	
	Conference Room 2 - Commercial	Per Hour	Set	153.00	153.00	
	Conference Room 2 - Government	Per Hour	Set	105.00	105.00	
	Conference Room 2 - Multiversity	Per Hour	Set	82.50	82.50	
	Conference Room 2 - Community	Per Hour	Set	60.00	60.00	
	Conference Room 2 - Commercial	Half Day	Set	573.75	573.75	
	Conference Room 2 - Government	Half Day	Set	393.75	393.75	
	Conference Room 2 - Multiversity	Half Day	Set	310.00	310.00	
	Conference Room 2 - Community	Half Day	Set	225.00	225.00	
	Conference Room 2 - Commercial	Full Day	Set	1,071.00	1,071.00	
	Conference Room 2 - Government	Full Day	Set	735.00	735.00	
	Conference Room 2 - Multiversity	Full Day	Set	578.00	578.00	
	Conference Room 2 - Community	Full Day	Set	420.00	420.00	
	Conference Room 1-2 Combined - Commercial	Half Day	Set	1,147.50	1,147.50	
	Conference Room 1-2 Combined - Government	Half Day	Set	787.50	787.50	
	Conference Room 1-2 Combined - Multiversity	Half Day	Set	620.00	620.00	
	Conference Room 1-2 Combined - Community	Half Day	Set	450.00	450.00	
	Conference Room 1-2 Combined - Commercial	Full Day	Set	2,218.50	2,218.50	
	Conference Room 1-2 Combined - Government	Full Day	Set	1,522.50	1,522.50	
	Conference Room 1-2 Combined - Multiversity	Full Day	Set	1,196.00	1,196.00	
	Conference Room 1-2 Combined - Community	Full Day	Set	870.00	870.00	
	The Pod - Commercial	Per Hour	Set	51.00	51.00	
	The Pod - Government	Per Hour	Set	35.00	35.00	
	The Pod - Community	Per Hour	Set	20.00	20.00	
	The Pod - Commercial	Half Day	Set	165.75	165.75	
	The Pod - Government	Half Day	Set	113.75	113.75	
	The Pod - Community	Half Day	Set	65.00	65.00	
	The Pod - Commercial	Full Day	Set	255.00	255.00	
	The Pod - Government	Full Day	Set	175.00	175.00	
	The Pod - Community	Full Day	Set	100.00	100.00	
	Kitchen - Room 13	Set Fee	Set	50.00	50.00	
	Percolated Coffee - per person	1/2 Day	Set	1.65	1.65	
	Percolated Coffee - per person	Full Day	Set	3.30	3.30	
	Tablecloth Hire - White	Per Cloth	Set	5.50	5.50	
	Tablecloth Hire - Grey	Per Cloth	Set	15.00	15.00	
	After Hour Staff Surcharge	Per Hour	Set	80.00	80.00	
	Biscuits	2 pack	Set	0.55	0.55	
HUME GLOBAL LEARNING CENTRE - SUNBURY						
	Conference Room 1 - Commercial	Per Hour	Set	127.50	127.50	
	Conference Room 1 - Government	Per Hour	Set	87.45	87.45	
	Conference Room 1 - Multiversity	Per Hour	Set	69.00	69.00	
	Conference Room 1 - Community	Per Hour	Set	50.00	50.00	
	Conference Room 1 - Commercial	Half Day	Set	470.80	470.80	
	Conference Room 1 - Government	Half Day	Set	323.75	323.75	
	Conference Room 1 - Multiversity	Half Day	Set	255.00	255.00	
	Conference Room 1 - Community	Half Day	Set	184.80	184.80	
	Conference Room 1 - Commercial	Full Day	Set	865.70	865.70	
	Conference Room 1 - Government	Full Day	Set	595.00	595.00	
	Conference Room 1 - Multiversity	Full Day	Set	467.50	467.50	
	Conference Room 1 - Community	Full Day	Set	339.90	339.90	
	Conference Room 2 - Commercial	Per Hour	Set	127.50	127.50	
	Conference Room 2 - Government	Per Hour	Set	87.45	87.45	
	Conference Room 2 - Multiversity	Per Hour	Set	69.00	69.00	
	Conference Room 2 - Community	Per Hour	Set	50.00	50.00	
	Conference Room 2 - Commercial	Half Day	Set	470.80	470.80	
	Conference Room 2 - Government	Half Day	Set	323.75	323.75	
	Conference Room 2 - Multiversity	Half Day	Set	255.00	255.00	
	Conference Room 2 - Community	Half Day	Set	184.80	184.80	
	Conference Room 2 - Commercial	Full Day	Set	865.70	865.70	
	Conference Room 2 - Government	Full Day	Set	594.00	594.00	
	Conference Room 2 - Multiversity	Full Day	Set	467.50	467.50	
	Conference Room 2 - Community	Full Day	Set	339.90	339.90	
	Conference Room 3 - Commercial	Per Hour	Set	127.50	127.50	
	Conference Room 3 - Government	Per Hour	Set	87.45	87.45	
	Conference Room 3 - Multiversity	Per Hour	Set	69.00	69.00	
	Conference Room 3 - Community	Per Hour	Set	50.00	50.00	
	Conference Room 3 - Commercial	Half Day	Set	470.80	470.80	
	Conference Room 3 - Government	Half Day	Set	323.75	323.75	
	Conference Room 3 - Multiversity	Half Day	Set	255.00	255.00	
	Conference Room 3 - Community	Half Day	Set	184.80	184.80	
	Conference Room 3 - Commercial	Full Day	Set	865.70	865.70	
	Conference Room 3 - Government	Full Day	Set	594.00	594.00	
	Conference Room 3 - Multiversity	Full Day	Set	467.50	467.50	
	Conference Room 3 - Community	Full Day	Set	339.90	339.90	
	Conference Room 4 - Commercial	Per Hour	Set	127.50	127.50	
	Conference Room 4 - Government	Per Hour	Set	87.45	87.45	
	Conference Room 4 - Multiversity	Per Hour	Set	69.00	69.00	



BUDGET 2023 - 2024 FEES & CHARGES						
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE		
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$	
	Conference Room 4 - Community	Per Hour	Set	50.00	50.00	
	Conference Room 4 - Commercial	Half Day	Set	470.80	470.80	
	Conference Room 4 - Government	Half Day	Set	323.75	323.75	
	Conference Room 4 - Multiversity	Half Day	Set	255.00	255.00	
	Conference Room 4 - Community	Half Day	Set	184.80	184.80	
	Conference Room 4 - Commercial	Full Day	Set	865.70	865.70	
	Conference Room 4 - Government	Full Day	Set	594.00	594.00	
	Conference Room 4 - Multiversity	Full Day	Set	467.50	467.50	
	Conference Room 4 - Community	Full Day	Set	339.90	339.90	
	Conference Room 1 & 2 - Commercial	Per Hour	Set	152.90	152.90	
	Conference Room 1 & 2 - Government	Per Hour	Set	104.50	104.50	
	Conference Room 1 & 2 - Multiversity	Per Hour	Set	82.50	82.50	
	Conference Room 1 & 2 - Community	Per Hour	Set	60.00	60.00	
	Conference Room 1 & 2 - Commercial	Half Day	Set	572.00	572.00	
	Conference Room 1 & 2 - Government	Half Day	Set	393.75	393.75	
	Conference Room 1 & 2 - Multiversity	Half Day	Set	310.00	310.00	
	Conference Room 1 & 2 - Community	Half Day	Set	224.95	224.95	
	Conference Room 1 & 2 - Commercial	Full Day	Set	1,071.00	1,071.00	
	Conference Room 1 & 2 - Government	Full Day	Set	734.80	734.80	
	Conference Room 1 & 2 - Multiversity	Full Day	Set	577.50	577.50	
	Conference Room 1 & 2 - Community	Full Day	Set	418.00	418.00	
	Conference Room 3 & 4 - Commercial	Per Hour	Set	152.90	152.90	
	Conference Room 3 & 4 - Government	Per Hour	Set	104.50	104.50	
	Conference Room 3 & 4 - Multiversity	Per Hour	Set	82.50	82.50	
	Conference Room 3 & 4 - Community	Per Hour	Set	60.00	60.00	
	Conference Room 3 & 4 - Commercial	Half Day	Set	572.00	572.00	
	Conference Room 3 & 4 - Government	Half Day	Set	393.75	393.75	
	Conference Room 3 & 4 - Multiversity	Half Day	Set	310.00	310.00	
	Conference Room 3 & 4 - Community	Half Day	Set	224.95	224.95	
	Conference Room 3 & 4 - Commercial	Full Day	Set	1,071.00	1,071.00	
	Conference Room 3 & 4 - Government	Full Day	Set	734.80	734.80	
	Conference Room 3 & 4 - Multiversity	Full Day	Set	577.50	577.50	
	Conference Room 3 & 4 - Community	Full Day	Set	418.00	418.00	
	Conference Room ALL - Commercial	Half Day	Set	1,146.20	1,146.20	
	Conference Room ALL - Government	Half Day	Set	786.50	786.50	
	Conference Room ALL - Multiversity	Half Day	Set	620.00	620.00	
	Conference Room ALL - Community	Half Day	Set	449.90	449.90	
	Conference Room ALL - Commercial	Full Day	Set	2,211.00	2,211.00	
	Conference Room ALL - Government	Full Day	Set	1,518.00	1,518.00	
	Conference Room ALL - Multiversity	Full Day	Set	1,196.25	1,196.25	
	Conference Room ALL - Community	Full Day	Set	869.00	869.00	
	Meeting Room 6 (IT Training) Including Computers - Commercial	Per Hour	Set	102.00	102.00	
	Meeting Room 6 (IT Training) Including Computers - Government	Per Hour	Set	70.00	70.00	
	Meeting Room 6 (IT Training) Including Computers - Community	Per Hour	Set	40.00	40.00	
	Meeting Room 6 (IT Training) Including Computers - Commercial	Half Day	Set	368.50	368.50	
	Meeting Room 6 (IT Training) Including Computers - Government	Half Day	Set	253.00	253.00	
	Meeting Room 6 (IT Training) Including Computers - Community	Half Day	Set	145.00	145.00	
	Meeting Room 6 (IT Training) Including Computers - Commercial	Full Day	Set	660.00	660.00	
	Meeting Room 6 (IT Training) Including Computers - Government	Full Day	Set	455.00	455.00	
	Meeting Room 6 (IT Training) Including Computers - Community	Full Day	Set	260.00	260.00	
	Meeting Room 6 (IT Training) Excluding Computers - Commercial	Per Hour	Set	89.25	89.25	
	Meeting Room 6 (IT Training) Excluding Computers - Government	Per Hour	Set	61.25	61.25	
	Meeting Room 6 (IT Training) Excluding Computers - Community	Per Hour	Set	35.00	35.00	
	Meeting Room 6 (IT Training) Excluding Computers - Commercial	Half Day	Set	318.45	318.45	
	Meeting Room 6 (IT Training) Excluding Computers - Government	Half Day	Set	218.35	218.35	
	Meeting Room 6 (IT Training) Excluding Computers - Community	Half Day	Set	125.00	125.00	
	Meeting Room 6 (IT Training) Excluding Computers - Commercial	Full Day	Set	561.00	561.00	
	Meeting Room 6 (IT Training) Excluding Computers - Government	Full Day	Set	385.00	385.00	
	Meeting Room 6 (IT Training) Excluding Computers - Community	Full Day	Set	220.00	220.00	
	Meeting Room 5 Including Computers (Multiversity) - Commercial	Per Hour	Set	99.00	99.00	
	Meeting Room 5 Including Computers (Multiversity) - Government	Per Hour	Set	66.00	66.00	
	Meeting Room 5 Including Computers (Multiversity) - Multiversity	Per Hour	Set	55.00	55.00	
	Meeting Room 5 Including Computers (Multiversity) - Community	Per Hour	Set	38.50	38.50	
	Meeting Room 5 Including Computers (Multiversity) - Commercial	Half Day	Set	368.50	368.50	
	Meeting Room 5 Including Computers (Multiversity) - Government	Half Day	Set	253.00	253.00	
	Meeting Room 5 Including Computers (Multiversity) - Multiversity	Half Day	Set	200.00	200.00	
	Meeting Room 5 Including Computers (Multiversity) - Community	Half Day	Set	143.00	143.00	
	Meeting Room 5 Including Computers (Multiversity) - Commercial	Full Day	Set	660.00	660.00	
	Meeting Room 5 Including Computers (Multiversity) - Government	Full Day	Set	451.00	451.00	
	Meeting Room 5 Including Computers (Multiversity) - Multiversity	Full Day	Set	357.50	357.50	
	Meeting Room 5 Including Computers (Multiversity) - Community	Full Day	Set	258.50	258.50	
	Meeting Room 5 Excluding Computers (Multiversity) - Commercial	Per Hour	Set	88.00	88.00	
	Meeting Room 5 Excluding Computers (Multiversity) - Government	Per Hour	Set	60.50	60.50	
	Meeting Room 5 Excluding Computers (Multiversity) - Community	Per Hour	Set	33.00	33.00	
	Meeting Room 5 Excluding Computers (Multiversity) - Commercial	Half Day	Set	318.45	318.45	
	Meeting Room 5 Excluding Computers (Multiversity) - Government	Half Day	Set	218.35	218.35	
	Meeting Room 5 Excluding Computers (Multiversity) - Community	Half Day	Set	125.00	125.00	
	Meeting Room 5 Excluding Computers (Multiversity) - Commercial	Full Day	Set	561.00	561.00	
	Meeting Room 5 Excluding Computers (Multiversity) - Government	Full Day	Set	385.00	385.00	
	Meeting Room 5 Excluding Computers (Multiversity) - Community	Full Day	Set	220.00	220.00	
	Meeting Room 1 - Commercial	Per Hour	Set	51.00	51.00	
	Meeting Room 1 - Commercial	Per Hour	Set	165.75	165.75	
	Meeting Room 1 - Commercial	Per Hour	Set	255.00	255.00	
	Meeting Room 1 - Government	Half Day	Set	35.00	35.00	
	Meeting Room 1 - Government	Half Day	Set	113.75	113.75	
	Meeting Room 1 - Government	Half Day	Set	175.00	175.00	
	Meeting Room 1 - Community	Full Day	Set	20.00	20.00	

BUDGET 2023 - 2024 FEES & CHARGES						
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE		
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$	
	Meeting Room 1 - Community	Full Day	Set	65.00	65.00	
	Meeting Room 1 - Community	Full Day	Set	100.00	100.00	
	Meeting Room 2 - Commercial	Per Hour	Set	51.00	51.00	
	Meeting Room 2 - Commercial	Per Hour	Set	165.75	165.75	
	Meeting Room 2 - Commercial	Per Hour	Set	255.00	255.00	
	Meeting Room 2 - Government	Half Day	Set	35.00	35.00	
	Meeting Room 2 - Government	Half Day	Set	113.75	113.75	
	Meeting Room 2 - Government	Half Day	Set	175.00	175.00	
	Meeting Room 2 - Community	Full Day	Set	20.00	20.00	
	Meeting Room 2 - Community	Full Day	Set	65.00	65.00	
	Meeting Room 2 - Community	Full Day	Set	100.00	100.00	
	Meeting Room 3 - Commercial	Per Hour	Set	98.20	98.20	
	Meeting Room 3 - Government	Per Hour	Set	67.40	67.40	
	Meeting Room 3 - Community	Per Hour	Set	38.50	38.50	
	Meeting Room 3 - Commercial	Half Day	Set	350.65	350.65	
	Meeting Room 3 - Government	Half Day	Set	240.65	240.65	
	Meeting Room 3 - Community	Half Day	Set	137.50	137.50	
	Meeting Room 3 - Commercial	Full Day	Set	617.10	617.10	
	Meeting Room 3 - Government	Full Day	Set	423.50	423.50	
	Meeting Room 3 - Community	Full Day	Set	242.00	242.00	
	Meeting Room 4 - Commercial	Per Hour	Set	98.20	98.20	
	Meeting Room 4 - Government	Per Hour	Set	67.40	67.40	
	Meeting Room 4 - Community	Per Hour	Set	38.50	38.50	
	Meeting Room 4 - Commercial	Half Day	Set	350.65	350.65	
	Meeting Room 4 - Government	Half Day	Set	240.65	240.65	
	Meeting Room 4 - Community	Half Day	Set	137.50	137.50	
	Meeting Room 4 - Commercial	Full Day	Set	617.10	617.10	
	Meeting Room 4 - Government	Full Day	Set	423.50	423.50	
	Meeting Room 4 - Community	Full Day	Set	242.00	242.00	
BROADMEADOWS TOWN HALL						
	Main Hall - Commercial	Half Day	Set	1,958.00	1,958.00	
	Main Hall - Government	Half Day	Set	1,344.20	1,344.20	
	Main Hall - Community	Half Day	Set	770.00	770.00	
	Main Hall - Commercial	Full Day	Set	3,844.50	3,844.50	
	Main Hall - Government	Full Day	Set	2,640.00	2,640.00	
	Main Hall - Community	Full Day	Set	1,507.00	1,507.00	
	Meeting Room 1 (Main Floor) - Commercial	Per Hour	Set	107.80	107.80	
	Meeting Room 1 (Main Floor) - Government	Per Hour	Set	73.70	73.70	
	Meeting Room 1 (Main Floor) - Community	Per Hour	Set	42.35	42.35	
	Meeting Room 1 (Main Floor) - Commercial	Half Day	Set	375.10	375.10	
	Meeting Room 1 (Main Floor) - Government	Half Day	Set	257.40	257.40	
	Meeting Room 1 (Main Floor) - Community	Half Day	Set	147.40	147.40	
	Meeting Room 1 (Main Floor) - Commercial	Full Day	Set	649.00	649.00	
	Meeting Room 1 (Main Floor) - Government	Full Day	Set	445.50	445.50	
	Meeting Room 1 (Main Floor) - Community	Full Day	Set	254.10	254.10	
	Meeting Room 2 (Main Floor) - Commercial	Per Hour	Set	61.60	61.60	
	Meeting Room 2 (Main Floor) - Government	Per Hour	Set	42.35	42.35	
	Meeting Room 2 (Main Floor) - Community	Per Hour	Set	24.20	24.20	
	Meeting Room 2 (Main Floor) - Commercial	Half Day	Set	194.70	194.70	
	Meeting Room 2 (Main Floor) - Government	Half Day	Set	134.20	134.20	
	Meeting Room 2 (Main Floor) - Community	Half Day	Set	77.00	77.00	
	Meeting Room 2 (Main Floor) - Commercial	Full Day	Set	294.80	294.80	
	Meeting Room 2 (Main Floor) - Government	Full Day	Set	203.50	203.50	
	Meeting Room 2 (Main Floor) - Community	Full Day	Set	115.50	115.50	
	Meeting Room 3 (2nd Floor) - Commercial	Per Hour	Set	107.80	107.80	
	Meeting Room 3 (2nd Floor) - Government	Per Hour	Set	73.70	73.70	
	Meeting Room 3 (2nd Floor) - Community	Per Hour	Set	42.35	42.35	
	Meeting Room 3 (2nd Floor) - Commercial	Half Day	Set	375.10	375.10	
	Meeting Room 3 (2nd Floor) - Government	Half Day	Set	257.40	257.40	
	Meeting Room 3 (2nd Floor) - Community	Half Day	Set	147.40	147.40	
	Meeting Room 3 (2nd Floor) - Commercial	Full Day	Set	649.00	649.00	
	Meeting Room 3 (2nd Floor) - Government	Full Day	Set	445.50	445.50	
	Meeting Room 3 (2nd Floor) - Community	Full Day	Set	254.10	254.10	
	Meeting Room 4 (2nd Floor) - Commercial	Per Hour	Set	107.80	107.80	
	Meeting Room 4 (2nd Floor) - Government	Per Hour	Set	73.70	73.70	
	Meeting Room 4 (2nd Floor) - Community	Per Hour	Set	42.35	42.35	
	Meeting Room 4 (2nd Floor) - Commercial	Half Day	Set	375.10	375.10	
	Meeting Room 4 (2nd Floor) - Government	Half Day	Set	257.40	257.40	
	Meeting Room 4 (2nd Floor) - Community	Half Day	Set	147.40	147.40	
	Meeting Room 4 (2nd Floor) - Commercial	Full Day	Set	649.00	649.00	
	Meeting Room 4 (2nd Floor) - Government	Full Day	Set	445.50	445.50	
	Meeting Room 4 (2nd Floor) - Community	Full Day	Set	254.10	254.10	
CRAIGIEBURN FUNCTIONS LOUNGE						
	Meeting Room - Commercial	Per Hour	Set	17.50	17.50	
	Meeting Room - Government	Per Hour	Set	12.50	12.50	
	Meeting Room - Community	Per Hour	Set	10.00	10.00	
	Seniors Room - Commercial	Per Hour	Set	17.50	17.50	
	Seniors Room - Government	Per Hour	Set	12.50	12.50	
	Seniors Room - Community	Per Hour	Set	10.00	10.00	
	Functions Room - Commercial	Per Hour	Set	52.50	52.50	
	Functions Room - Government	Per Hour	Set	34.10	34.10	
	Functions Room - Community	Per Hour	Set	30.00	30.00	
	Functions Room - Function Rate	Per Function	Set	500.00	500.00	

BUDGET 2023 - 2024 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
	Combined Room - Function Rate	Per Function	Set	600.00	600.00
	Function Bond	Per Function	Set	550.00	550.00
	Meeting Bond	Per Meeting	Set	220.00	220.00
	Key Bond	Per Key	Set	220.00	220.00
	Kitchen Fee	Per Function	Set	55.00	55.00
COMMUNITY HALL CRAIGIEBURN (GUIDE HALL)					
	Hall & Kitchen - Commercial	Per Hour	Set	35.00	35.00
	Hall & Kitchen - Government	Per Hour	Set	25.00	25.00
	Hall & Kitchen - Community	Per Hour	Set	20.00	20.00
	Function Rate	Per Function	Set	400.00	400.00
	Function Bond	Per Function	Set	550.00	550.00
	Meeting Bond	Per Meeting	Set	220.00	220.00
	Key Bond	Per Key	Set	220.00	220.00
COMMUNITY HALL TULLAMARINE					
	Hall & Meeting Room - Commercial	Per Hour	Set	52.50	52.50
	Hall & Meeting Room - Government	Per Hour	Set	37.50	37.50
	Hall & Meeting Room - Community	Per Hour	Set	30.00	30.00
	Function Rate	Per Function	Set	600.00	600.00
	Function Bond	Per Function	Set	500.00	500.00
	Meeting Bond	Per Meeting	Set	200.00	200.00
	Key Bond	Per Key	Set	200.00	200.00
	Kitchen Fee	Per Function	Set	50.00	50.00
ROXBURGH PARK RECREATION CENTRE					
	Activity Room - Commercial	Per Hour	Set	35.00	35.00
	Activity Room - Government	Per Hour	Set	25.00	25.00
	Activity Room - Community	Per Hour	Set	20.00	20.00
	Activity Room - Function Rate	Per Function	Set	400.00	400.00
	Function Room - Commercial	Per Hour	Set	35.00	35.00
	Function Room - Government	Per Hour	Set	25.00	25.00
	Function Room - Community	Per Hour	Set	20.00	20.00
	Function Room - Function Rate	Per Function	Set	400.00	400.00
	Combined Rooms - Activity & Function - Commercial	Per Hour	Set	70.00	70.00
	Combined Rooms - Activity & Function - Government	Per Hour	Set	50.00	50.00
	Combined Rooms - Activity & Function - Community	Per Hour	Set	40.00	40.00
	Combined Rooms - Activity & Function - Function Rate	Per Function	Set	500.00	500.00
	Function Bond	Per Function	Set	440.00	440.00
	Meeting Bond	Per Meeting	Set	200.00	200.00
	Key Bond	Per Key	Set	200.00	200.00
	Kitchen Fee	Per Function	Set	55.00	55.00
JACK MCKENZIE (BULLA HALL)					
	Meeting Room - Commercial	Per Hour	Set	17.50	17.50
	Meeting Room - Government	Per Hour	Set	12.50	12.50
	Meeting Room - Community	Per Hour	Set	10.00	10.00
	Function Room - Commercial	Per Hour	Set	52.50	52.50
	Function Room - Government	Per Hour	Set	37.50	37.50
	Function Room - Community	Per Hour	Set	30.00	30.00
	Combined Rooms - Function Rate	Per Function	Set	600.00	600.00
	Function Bond	Per Function	Set	550.00	550.00
	Meeting Bond	Per Meeting	Set	220.00	220.00
	Key Bond	Per Key	Set	220.00	220.00
	Kitchen Fee	Per Function	Set	55.00	55.00
MEADOW HEIGHTS COMMUNITY CENTRE					
	Court Hire - Commercial	Per Hour	Set	52.50	52.50
	Court Hire - Government	Per Hour	Set	37.50	37.50
	Court Hire - Community	Per Hour	Set	30.00	30.00
	Room - Function Rate	Per Function	Set	600.00	600.00
	Function Bond	Per Function	Set	550.00	550.00
	Meeting Bond	Per Meeting	Set	220.00	220.00
	Key Bond	Per Key	Set	220.00	220.00
	Kitchen Fee	Per Function	Set	55.00	55.00
DALLAS TENNIS CENTRE HALL					
	Hall & Kitchen - Commercial	Per Hour	Set	35.00	35.00
	Hall & Kitchen - Government	Per Hour	Set	25.00	25.00
	Hall & Kitchen - Community	Per Hour	Set	20.00	20.00
	Hall & Kitchen - Function Rate	Per Function	Set	400.00	400.00
	Function Bond	Per Function	Set	550.00	550.00
	Meeting Bond	Per Meeting	Set	220.00	220.00
	Key Bond	Per Key	Set	220.00	220.00
SUNBURY LEISURE CENTRE					
	Function Lounge - Commercial	Per Hour	Set	52.50	52.50
	Function Lounge - Government	Per Hour	Set	37.50	37.50
	Function Lounge - Community	Per Hour	Set	30.00	30.00
	Function Lounge - Function Rate	Per Function	Set	500.00	500.00

BUDGET 2023 - 2024 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
	Meeting Room - Commercial	Per Hour	Set	17.50	17.50
	Meeting Room - Government	Per Hour	Set	12.50	12.50
	Meeting Room - Community	Per Hour	Set	10.00	10.00
	Activity Lounge - Commercial	Per Hour	Set	52.50	52.50
	Activity Lounge - Government	Per Hour	Set	37.50	37.50
	Activity Lounge - Community	Per Hour	Set	30.00	30.00
	Activity Lounge - Function Rate	Per Function	Set	500.00	500.00
	Sun Lounge - Commercial	Per Hour	Set	17.50	17.50
	Sun Lounge - Government	Per Hour	Set	12.50	12.50
	Sun Lounge - Community	Per Hour	Set	10.00	10.00
	Sun Lounge - Function Rate	Per Function	Set	250.00	250.00
	Multipurpose Room - Commercial	Per Hour	Set	17.50	17.50
	Multipurpose Room - Government	Per Hour	Set	12.50	12.50
	Multipurpose Room - Community	Per Hour	Set	10.00	10.00
	Function Bond	Per Function	Set	550.00	550.00
	Meeting Bond	Per Meeting	Set	220.00	220.00
	Key Bond	Per Key	Set	220.00	220.00
GOONAWARRA COMMUNITY CENTRE					
	Meeting Room - Commercial	Per Hour	Set	17.50	17.50
	Meeting Room - Government	Per Hour	Set	12.50	12.50
	Meeting Room - Community	Per Hour	Set	10.00	10.00
	Hall Left - Commercial	Per Hour	Set	35.00	35.00
	Hall Left - Government	Per Hour	Set	25.00	25.00
	Hall Left - Community	Per Hour	Set	20.00	20.00
	Hall Right - Commercial	Per Hour	Set	35.00	35.00
	Hall Right - Government	Per Hour	Set	25.00	25.00
	Hall Right - Community	Per Hour	Set	20.00	20.00
	Combined Rooms - Hall Left & Right - Commercial	Per Hour	Set	77.00	77.00
	Combined Rooms - Hall Left & Right - Government	Per Hour	Set	55.00	55.00
	Combined Rooms - Hall Left & Right - Community	Per Hour	Set	44.00	44.00
	Combined Rooms - Function Rate	Per Function	Set	500.50	500.50
	Whole Venue - Commercial	Per Hour	Set	87.50	87.50
	Whole Venue - Government	Per Hour	Set	62.50	62.50
	Whole Venue - Community	Per Hour	Set	50.00	50.00
	Function Bond	Per Function	Set	550.00	550.00
	Meeting Bond	Per Meeting	Set	220.00	220.00
	Key Bond	Per Key	Set	220.00	220.00
	Kitchen Fee	Per Function	Set	55.00	55.00
MEMORIAL HALL					
	Hall & Kitchen - Commercial	Per Hour	Set	52.50	52.50
	Hall & Kitchen - Government	Per Hour	Set	37.50	37.50
	Hall & Kitchen - Community	Per Hour	Set	30.00	30.00
	Super Room - Commercial	Per Hour	Set	17.50	17.50
	Super Room - Government	Per Hour	Set	12.50	12.50
	Super Room - Community	Per Hour	Set	10.00	10.00
	Function Rate	Per Function	Set	600.00	600.00
	Function Bond	Per Function	Set	550.00	550.00
	Meeting Bond	Per Meeting	Set	220.00	220.00
	Key Bond	Per Key	Set	220.00	220.00
	Kitchen Fee	Per Function	Set	55.00	55.00
GREENVALE HALL					
	Hall & Kitchen - Commercial	Per Hour	Set	35.00	35.00
	Hall & Kitchen - Government	Per Hour	Set	25.00	25.00
	Hall & Kitchen - Community	Per Hour	Set	20.00	20.00
	Hall & Kitchen - Function Rate	Per Function	Set	400.00	400.00
	Function Bond	Per Function	Set	550.00	550.00
	Meeting Bond	Per Meeting	Set	220.00	220.00
	Key Bond	Per Key	Set	220.00	220.00
CAMPBELLFIELD COMMUNITY CENTRE					
	Main Hall & Alcove - Commercial	Per Hour	Set	52.50	52.50
	Main Hall & Alcove - Government	Per Hour	Set	37.50	37.50
	Main Hall & Alcove - Community	Per Hour	Set	30.00	30.00
	Small Meeting Room - Commercial	Per Hour	Set	17.50	17.50
	Small Meeting Room - Government	Per Hour	Set	12.50	12.50
	Small Meeting Room - Community	Per Hour	Set	10.00	10.00
	Hall & Kitchen - Function Rate	Per Function	Set	600.00	600.00
	Function Bond	Per Function	Set	550.00	550.00
	Meeting Bond	Per Meeting	Set	220.00	220.00
	Key Bond	Per Key	Set	220.00	220.00
	Kitchen Fee	Per Function	Set	55.00	55.00
EVANS STREET ENVIRONMENT CENTRE	Room Hire/Bookings				
	Meeting Room - Commercial	Per Hour	Set	17.50	17.50

BUDGET 2023 - 2024 FEES & CHARGES						
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE		
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$	
	Meeting Room - Government	Per Hour	Set	12.50	12.50	
	Meeting Room - Community	Per Hour	Set	10.00	10.00	
	Meeting Bond	Per Meeting	Set	200.00	200.00	
	Key Bond	Per Key	Set	200.00	200.00	
BLUEBIRD WAY COMMUNITY ROOM	Room Hire/Bookings					
	Meeting Room - Commercial	Per Hour	Set	17.50	17.50	
	Meeting Room - Government	Per Hour	Set	12.50	12.50	
	Meeting Room - Community	Per Hour	Set	10.00	10.00	
	Meeting Bond	Per Meeting	Set	220.00	220.00	
	Key Bond	Per Key	Set	220.00	220.00	
ANNADALE COMMUNITY ROOM	Room Hire/Bookings					
	Meeting Room - Commercial	Per Hour	Set	17.50	17.50	
	Meeting Room - Government	Per Hour	Set	12.50	12.50	
	Meeting Room - Community	Per Hour	Set	10.00	10.00	
	Meeting Bond	Per Meeting	Set	220.00	220.00	
	Key Bond	Per Key	Set	220.00	220.00	
CLEVELAND DRIVE COMMUNITY ROOM	Room Hire/Bookings					
	Meeting Room - Commercial	Per Hour	Set	17.50	17.50	
	Meeting Room - Government	Per Hour	Set	12.50	12.50	
	Meeting Room - Community	Per Hour	Set	10.00	10.00	
	Function Rate	Per Function	Set	275.00	275.00	
	Function Bond	Per Function	Set	550.00	550.00	
	Meeting Bond	Per Meeting	Set	220.00	220.00	
	Key Bond	Per Key	Set	220.00	220.00	
GLADSTONE PARK COMMUNITY CENTRE	Permanent Bookings - Playgroup	Per Hour	Set	9.45	9.45	
	Permanent Bookings	Per Hour	Set	24.60	24.60	
	Casual Bookings	Per Hour	Set	36.25	36.25	
	Casual Bookings - Sunday To Friday	Per Day	Set	491.35	491.35	
	Refundable Bond For Casual Bookings	Bond	Set	491.35	491.35	
	Public Liability Insurance	Per Booking	Set	22.45	22.45	
FORESTERS HALL WESTMEADOWS	Permanent Bookings	Per Hour	Set	18.15	18.15	
	Casual Bookings	Per Function	Set	303.80	303.80	
	Refundable Bond For Casual Bookings	Bond	Set	502.65	502.65	
	Public Liability Insurance	Per Booking	Set	22.45	22.45	
NEWBURY COMMUNITY HUB	Meeting Room 1 (Whole Space) - Commercial	Per Hour	Set	64.35	64.35	
	Meeting Room 1 (Whole Space) - Government	Per Hour	Set	45.95	45.95	
	Meeting Room 1 (Whole Space) - Community	Per Hour	Set	36.75	36.75	
	Meeting Room 2A (50% Space) - Commercial	Per Hour	Set	45.95	45.95	
	Meeting Room 2A (50% Space) - Government	Per Hour	Set	32.85	32.85	
	Meeting Room 2A (50% Space) - Community	Per Hour	Set	26.25	26.25	
	Meeting Room 2B (50% Space) - Commercial	Per Hour	Set	45.95	45.95	
	Meeting Room 2B (50% Space) - Government	Per Hour	Set	32.85	32.85	
	Meeting Room 2B (50% Space) - Community	Per Hour	Set	26.25	26.25	
	Meeting Room 3A (25% Space) - Commercial	Per Hour	Set	27.60	27.60	
	Meeting Room 3A (25% Space) - Government	Per Hour	Set	19.70	19.70	
	Meeting Room 3A (25% Space) - Community	Per Hour	Set	15.75	15.75	
	Meeting Room 3B (25% Space) - Commercial	Per Hour	Set	27.60	27.60	
	Meeting Room 3B (25% Space) - Government	Per Hour	Set	19.70	19.70	
	Meeting Room 3B (25% Space) - Community	Per Hour	Set	15.75	15.75	
	Meeting Room 4 (MP Room) - Commercial	Per Hour	Set	27.60	27.60	
	Meeting Room 4 (MP Room) - Government	Per Hour	Set	19.70	19.70	
	Meeting Room 4 (MP Room) - Community	Per Hour	Set	15.75	15.75	
	Computer room - Commercial	Per Hour	Set	64.35	64.35	
	Computer room - Government	Per Hour	Set	45.95	45.95	
	Computer room - Community	Per Hour	Set	36.75	36.75	
	Interview Room - Commercial	Per Hour	Set	27.60	27.60	
	Interview Room - Government	Per Hour	Set	19.70	19.70	
	Interview Room - Community	Per Hour	Set	15.75	15.75	
	Kitchen - Commercial	Per Hour	Set	27.60	27.60	
	Kitchen - Government	Per Hour	Set	19.70	19.70	
	Kitchen - Community	Per Hour	Set	15.75	15.75	
	Function Bond	Per Function	Set	525.30	525.30	
	Meeting Bond	Per Meeting	Set	210.10	210.10	
	Key Bond	Per Key	Set	210.10	210.10	
BROADMEADOWS COMMUNITY HUB	Children's Activity Space - Commercial	Per Hour	Set	27.60	27.60	
	Children's Activity Space - Government	Per Hour	Set	19.70	19.70	
	Children's Activity Space - Community	Per Hour	Set	15.75	15.75	
	Multi-Purpose Room 1 - Commercial	Per Hour	Set	27.60	27.60	
	Multi-Purpose Room 1 - Government	Per Hour	Set	19.70	19.70	

BUDGET 2023 - 2024 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
	Multi-Purpose Room 1 - Community	Per Hour	Set	15.75	15.75
	Multi-Purpose Room 2 - Commercial	Per Hour	Set	27.60	27.60
	Multi-Purpose Room 2 - Government	Per Hour	Set	19.70	19.70
	Multi-Purpose Room 2 - Community	Per Hour	Set	15.75	15.75
	Multi-Purpose Room 3 - Commercial	Per Hour	Set	27.60	27.60
	Multi-Purpose Room 3 - Government	Per Hour	Set	19.70	19.70
	Multi-Purpose Room 3 - Community	Per Hour	Set	15.75	15.75
	Multi-Purpose Room 1 & 2 Combined - Commercial	Per Hour	Set	27.60	27.60
	Multi-Purpose Room 1 & 2 Combined - Government	Per Hour	Set	19.70	19.70
	Multi-Purpose Room 1 & 2 Combined - Community	Per Hour	Set	15.75	15.75
	Multi-Purpose Rooms Combined - Commercial	Per Hour	Set	45.95	45.95
	Multi-Purpose Rooms Combined - Government	Per Hour	Set	32.85	32.85
	Multi-Purpose Rooms Combined - Community	Per Hour	Set	26.25	26.25
	Staff/Meeting Room - Commercial	Per Hour	Set	27.60	27.60
	Staff/Meeting Room - Government	Per Hour	Set	19.70	19.70
	Staff/Meeting Room - Community	Per Hour	Set	15.75	15.75
	IT Training Room - Commercial	Per Hour	Set	27.60	27.60
	IT Training Room - Government	Per Hour	Set	19.70	19.70
	IT Training Room - Community	Per Hour	Set	15.75	15.75
	Consulting Room 1 - Commercial	Per Hour	Set	27.60	27.60
	Consulting Room 1 - Government	Per Hour	Set	19.70	19.70
	Consulting Room 1 - Community	Per Hour	Set	15.75	15.75
	Consulting Room 2 - Commercial	Per Hour	Set	27.60	27.60
	Consulting Room 2 - Government	Per Hour	Set	19.70	19.70
	Consulting Room 2 - Community	Per Hour	Set	15.75	15.75
	Community Kitchen - Commercial	Per Hour	Set	27.60	27.60
	Community Kitchen - Government	Per Hour	Set	19.70	19.70
	Community Kitchen - Community	Per Hour	Set	15.75	15.75
	Function Bond	Per Function	Set	525.30	525.30
	Meeting Bond	Per Meeting	Set	210.10	210.10
	Key Bond	Per Key	Set	210.10	210.10
HOMESTEAD LEARNING AND COMMUNITY CENTRE					
	Harmony Room 1 - Commercial	Per Hour	Set	18.40	18.40
	Harmony Room 1 - Government	Per Hour	Set	13.15	13.15
	Harmony Room 1 - Community	Per Hour	Set	10.50	10.50
	Conference Room 2 - Commercial	Per Hour	Set	18.40	18.40
	Conference Room 2 - Government	Per Hour	Set	13.15	13.15
	Conference Room 2 - Community	Per Hour	Set	10.50	10.50
	Computer Room - Commercial	Per Hour	Set	18.40	18.40
	Computer Room - Government	Per Hour	Set	13.15	13.15
	Computer Room - Community	Per Hour	Set	10.50	10.50
	Studio Kitchen - Commercial	Per Hour	Set	18.40	18.40
	Studio Kitchen - Government	Per Hour	Set	13.15	13.15
	Studio Kitchen - Community	Per Hour	Set	10.50	10.50
	Gallery - Commercial	Per Hour	Set	36.75	36.75
	Gallery - Government	Per Hour	Set	26.25	26.25
	Gallery - Community	Per Hour	Set	21.00	21.00
	Gallery - Function Rate	Per Function	Set	420.25	420.25
	Function Bond	Per Function	Set	525.30	525.30
	Meeting Bond	Per Meeting	Set	210.10	210.10
	Key Bond	Per Key	Set	210.10	210.10
AITKEN HILL COMMUNITY CENTRE					
	Meeting Room 1 (Whole Space) - Commercial	Per Hour	Set	64.35	64.35
	Meeting Room 1 (Whole Space) - Government	Per Hour	Set	45.95	45.95
	Meeting Room 1 (Whole Space) - Community	Per Hour	Set	36.75	36.75
	Meeting Room 2A (50% Space) - Commercial	Per Hour	Set	45.95	45.95
	Meeting Room 2A (50% Space) - Government	Per Hour	Set	32.85	32.85
	Meeting Room 2A (50% Space) - Community	Per Hour	Set	26.25	26.25
	Meeting Room 2B (50% Space) - Commercial	Per Hour	Set	45.95	45.95
	Meeting Room 2B (50% Space) - Government	Per Hour	Set	32.85	32.85
	Meeting Room 2B (50% Space) - Community	Per Hour	Set	26.25	26.25
	Meeting Room 3A (25% Space) - Commercial	Per Hour	Set	27.60	27.60
	Meeting Room 3A (25% Space) - Government	Per Hour	Set	19.70	19.70
	Meeting Room 3A (25% Space) - Community	Per Hour	Set	15.75	15.75
	Meeting Room 3B (25% Space) - Commercial	Per Hour	Set	27.60	27.60
	Meeting Room 3B (25% Space) - Government	Per Hour	Set	19.70	19.70
	Meeting Room 3B (25% Space) - Community	Per Hour	Set	15.75	15.75
	Meeting Room 4 (MP Room) - Commercial	Per Hour	Set	27.60	27.60
	Meeting Room 4 (MP Room) - Government	Per Hour	Set	19.70	19.70
	Meeting Room 4 (MP Room) - Community	Per Hour	Set	15.75	15.75
	Computer room - Commercial	Per Hour	Set	64.35	64.35
	Computer room - Government	Per Hour	Set	45.95	45.95

BUDGET 2023 - 2024 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
	Computer room - Community	Per Hour	Set	36.75	36.75
	Interview Room - Commercial	Per Hour	Set	27.60	27.60
	Interview Room - Government	Per Hour	Set	19.70	19.70
	Interview Room - Community	Per Hour	Set	15.75	15.75
	Kitchen - Commercial	Per Hour	Set	27.60	27.60
	Kitchen - Government	Per Hour	Set	19.70	19.70
	Kitchen - Community	Per Hour	Set	15.75	15.75
	Function Bond	Per Function	Set	525.30	525.30
	Meeting Bond	Per Meeting	Set	210.10	210.10
	Key Bond	Per Key	Set	210.10	210.10
GREENVALE WEST COMMUNITY CENTRE					
	Meeting Room 1 (Whole Space) - Commercial	Per Hour	Set	64.35	64.35
	Meeting Room 1 (Whole Space) - Government	Per Hour	Set	45.95	45.95
	Meeting Room 1 (Whole Space) - Community	Per Hour	Set	36.75	36.75
	Meeting Room 2A (50% Space) - Commercial	Per Hour	Set	45.95	45.95
	Meeting Room 2A (50% Space) - Government	Per Hour	Set	32.85	32.85
	Meeting Room 2A (50% Space) - Community	Per Hour	Set	26.25	26.25
	Meeting Room 2B (50% Space) - Commercial	Per Hour	Set	45.95	45.95
	Meeting Room 2B (50% Space) - Government	Per Hour	Set	32.85	32.85
	Meeting Room 2B (50% Space) - Community	Per Hour	Set	26.25	26.25
	Meeting Room 3A (25% Space) - Commercial	Per Hour	Set	27.60	27.60
	Meeting Room 3A (25% Space) - Government	Per Hour	Set	19.70	19.70
	Meeting Room 3A (25% Space) - Community	Per Hour	Set	15.75	15.75
	Meeting Room 3B (25% Space) - Commercial	Per Hour	Set	27.60	27.60
	Meeting Room 3B (25% Space) - Government	Per Hour	Set	19.70	19.70
	Meeting Room 3B (25% Space) - Community	Per Hour	Set	15.75	15.75
	Meeting Room 4 (MP Room) - Commercial	Per Hour	Set	27.60	27.60
	Meeting Room 4 (MP Room) - Government	Per Hour	Set	19.70	19.70
	Meeting Room 4 (MP Room) - Community	Per Hour	Set	15.75	15.75
	Computer room - Commercial	Per Hour	Set	64.35	64.35
	Computer room - Government	Per Hour	Set	45.95	45.95
	Computer room - Community	Per Hour	Set	36.75	36.75
	Interview Room - Commercial	Per Hour	Set	27.60	27.60
	Interview Room - Government	Per Hour	Set	19.70	19.70
	Interview Room - Community	Per Hour	Set	15.75	15.75
	Kitchen - Commercial	Per Hour	Set	27.60	27.60
	Kitchen - Government	Per Hour	Set	19.70	19.70
	Kitchen - Community	Per Hour	Set	15.75	15.75
	Function Bond	Per Function	Set	525.30	525.30
	Meeting Bond	Per Meeting	Set	210.10	210.10
	Key Bond	Per Key	Set	210.10	210.10
KALKALLO COMMUNITY CENTRE					
	Meeting Room (Whole Space) - Commercial	Per Hour	Set	64.35	64.35
	Meeting Room (Whole Space) - Government	Per Hour	Set	45.95	45.95
	Meeting Room (Whole Space) - Community	Per Hour	Set	36.75	36.75
	Meeting Room 1(50% Space) - Commercial	Per Hour	Set	45.95	45.95
	Meeting Room 1(50% Space) - Government	Per Hour	Set	32.85	32.85
	Meeting Room 1 (50% Space) - Community	Per Hour	Set	26.25	26.25
	Meeting Room 2 (50% Space) - Commercial	Per Hour	Set	45.95	45.95
	Meeting Room 2 (50% Space) - Government	Per Hour	Set	32.85	32.85
	Meeting Room 2 (50% Space) - Community	Per Hour	Set	26.25	26.25
	(MP Room) - Commercial	Per Hour	Set	27.60	27.60
	(MP Room) - Government	Per Hour	Set	19.70	19.70
	(MP Room) - Community	Per Hour	Set	15.75	15.75
	Kitchen - Commercial	Per Hour	Set	27.60	27.60
	Kitchen - Government	Per Hour	Set	19.70	19.70
	Kitchen - Community	Per Hour	Set	15.75	15.75
	Function Bond	Per Function	Set	525.30	525.30
	Meeting Bond	Per Meeting	Set	210.10	210.10
	Key Bond	Per Key	Set	210.10	210.10
MERRIFIELD NORTH COMMUNITY CENTRE					
	Community Meeting Room (Whole Space) - Commercial	Per Hour	Set	64.35	64.35
	Community Meeting Room (Whole Space) - Government	Per Hour	Set	45.95	45.95
	Community Meeting Room (Whole Space) - Community	Per Hour	Set	36.75	36.75
	Community Meeting Room 1 (50% Space) - Commercial	Per Hour	Set	45.95	45.95
	Community Meeting Room 1 (50% Space) - Government	Per Hour	Set	32.85	32.85
	Community Meeting Room 1 (50% Space) - Community	Per Hour	Set	26.25	26.25
	Community Meeting Room 2 (50% Space) - Commercial	Per Hour	Set	45.95	45.95
	Community Meeting Room 2 (50% Space) - Government	Per Hour	Set	32.85	32.85
	Community Meeting Room 2 (50% Space) - Community	Per Hour	Set	26.25	26.25
	MP Community Space (Whole Space) - Commercial	Per Hour	Set	64.35	64.35
	MP Community Space (Whole Space) - Government	Per Hour	Set	45.95	45.95
	MP Community Space (Whole Space) - Community	Per Hour	Set	36.75	36.75

BUDGET 2023 - 2024 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
	MP Community Space 1 (50% Space) - Commercial	Per Hour	Set	45.95	45.95
	MP Community Space 1 (50% Space) - Government	Per Hour	Set	32.85	32.85
	MP Community Space 1 (50% Space) - Community	Per Hour	Set	26.25	26.25
	MP Community Space 2 (50% Space) - Commercial	Per Hour	Set	45.95	45.95
	MP Community Space 2 (50% Space) - Government	Per Hour	Set	32.85	32.85
	MP Community Space 2 (50% Space) - Community	Per Hour	Set	26.25	26.25
	Training room - Commercial	Per Hour	Set	64.35	64.35
	Training room - Government	Per Hour	Set	45.95	45.95
	Training room - Community	Per Hour	Set	36.75	36.75
	Interview & Consultancy Room - Commercial	Per Hour	Set	27.60	27.60
	Interview & Consultancy Room - Government	Per Hour	Set	19.70	19.70
	Interview & Consultancy Room - Community	Per Hour	Set	15.75	15.75
	Kitchen - Commercial	Per Hour	Set	27.60	27.60
	Kitchen - Government	Per Hour	Set	19.70	19.70
	Kitchen - Community	Per Hour	Set	15.75	15.75
	Children's Activity Room - Commercial	Per Hour	Set	27.60	27.60
	Children's Activity Room - Government	Per Hour	Set	19.70	19.70
	Children's Activity Room - Community	Per Hour	Set	15.75	15.75
	Function Bond	Per Function	Set	525.30	525.30
	Meeting Bond	Per Meeting	Set	210.10	210.10
	Key Bond	Per Key	Set	210.10	210.10
<b>CRAIGIEBURN COMMUNITY SERVICES HUB</b>					
	Children's Activity Space - Commercial	Per Hour	Set	27.60	27.60
	Children's Activity Space - Commercial	Per Hour	Set	19.70	19.70
	Children's Activity Space - Commercial	Per Hour	Set	15.75	15.75
	Consultation Rooms - Commercial	Per Hour	Set	18.40	18.40
	Consultation Rooms - Government	Per Hour	Set	13.15	13.15
	Consultation Rooms - Community	Per Hour	Set	10.50	10.50
	Meeting Room - Commercial	Per Hour	Set	18.40	18.40
	Meeting Room - Government	Per Hour	Set	13.15	13.15
	Meeting Room - Community	Per Hour	Set	10.50	10.50
	Function Bond	Per Function	Set	525.30	525.30
	Meeting Bond	Per Meeting	Set	210.10	210.10
	Key Bond	Per Key	Set	210.10	210.10
<b>KALKALLO NORTH COMMUNITY CENTRE</b>					
	Meeting Room (Whole Space) - Commercial	Per Hour	Set	64.35	64.35
	Meeting Room (Whole Space) - Government	Per Hour	Set	45.95	45.95
	Meeting Room (Whole Space) - Community	Per Hour	Set	36.75	36.75
	Meeting Room 1(50% Space) - Commercial	Per Hour	Set	45.95	45.95
	Meeting Room 1(50% Space) - Government	Per Hour	Set	32.85	32.85
	Meeting Room 1 (50% Space) - Community	Per Hour	Set	26.25	26.25
	Meeting Room 2 (50% Space) - Commercial	Per Hour	Set	45.95	45.95
	Meeting Room 2 (50% Space) - Government	Per Hour	Set	32.85	32.85
	Meeting Room 2 (50% Space) - Community	Per Hour	Set	26.25	26.25
	(MP Room) - Commercial	Per Hour	Set	27.60	27.60
	(MP Room) - Government	Per Hour	Set	19.70	19.70
	(MP Room) - Community	Per Hour	Set	15.75	15.75
	Kitchen - Commercial	Per Hour	Set	27.60	27.60
	Kitchen - Government	Per Hour	Set	19.70	19.70
	Kitchen - Community	Per Hour	Set	15.75	15.75
	Function Bond	Per Function	Set	525.30	525.30
	Meeting Bond	Per Meeting	Set	210.10	210.10
	Key Bond	Per Key	Set	210.10	210.10
<b>MICKLEHAM SOUTH COMMUNITY CENTRE</b>					
	Community Meeting Room (Whole Space) - Commercial	Per Hour	Set	64.35	64.35
	Community Meeting Room (Whole Space) - Government	Per Hour	Set	45.95	45.95
	Community Meeting Room (Whole Space) - Community	Per Hour	Set	36.75	36.75
	Community Meeting Room 1 (50% Space) - Commercial	Per Hour	Set	45.95	45.95
	Community Meeting Room 1 (50% Space) - Government	Per Hour	Set	32.85	32.85
	Community Meeting Room 1 (50% Space) - Community	Per Hour	Set	26.25	26.25
	Community Meeting Room 2 (50% Space) - Commercial	Per Hour	Set	45.95	45.95
	Community Meeting Room 2 (50% Space) - Government	Per Hour	Set	32.85	32.85
	Community Meeting Room 2 (50% Space) - Community	Per Hour	Set	26.25	26.25
	Training room - Commercial	Per Hour	Set	64.35	64.35
	Training room - Government	Per Hour	Set	45.95	45.95
	Training room - Community	Per Hour	Set	36.75	36.75
	Meeting and Interview Room - Commercial	Per Hour	Set	27.60	27.60
	Meeting and Interview Room - Government	Per Hour	Set	19.70	19.70
	Meeting and Interview Room - Community	Per Hour	Set	15.75	15.75
	Kitchen - Commercial	Per Hour	Set	27.60	27.60
	Kitchen - Government	Per Hour	Set	19.70	19.70
	Kitchen - Community	Per Hour	Set	15.75	15.75



BUDGET 2023 - 2024 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
	Multipurpose Room - Commercial	Per Hour	Set	27.60	27.60
	Multipurpose Room - Government	Per Hour	Set	19.70	19.70
	Multipurpose Room - Community	Per Hour	Set	15.75	15.75
	Function Bond	Per Function	Set	525.30	525.30
	Meeting Bond	Per Meeting	Set	210.10	210.10
	Key Bond	Per Key	Set	210.10	210.10
<b>ARTS, CULTURE &amp; EVENTS</b>					
<b>EVENTS</b>					
<b>FULLY SERVICED SITES</b>					
	Commercial/Private	Per day	Set	660.00	680.00
	Commercial/Private	Per hour	Set	95.70	99.00
	Community	Per day	Set	385.00	300.00
	Community	Per hour	Set	55.00	40.00
<b>PARTIALLY SERVICED SITES</b>					
	Commercial/Private	Per day	Set	660.00	550.00
	Commercial/Private	Per hour	Set	95.70	70.00
	Community	Per day	Set	385.00	200.00
	Community	Per hour	Set	55.00	30.00
<b>SITE ONLY</b>					
	Commercial/Private	Per day	Set	660.00	300.00
	Commercial/Private	Per hour	Set	95.70	40.00
<b>OPTIONAL EVENT SERVICES</b>					
	Event Services:				
	Street Sweeper (Min 3 hours)	Per Clean	Set	187.00	193.00
	Toilet Cleaning (per hour)	Per Clean	Set	71.50	74.00
	Bin Hire, Lining & Cleaning (per bin) - includes bin, liners, delivery	Per unit	Set	11.00	12.00
	Marquees 3x3	Per unit	Set	275.00	278.00
	Marquees 6x3	Per unit	Set	396.00	473.00
	Power (10 amp)	Per unit	Set	44.00	35.00
	Power (15 amp)	Per unit	Set	55.00	45.00
	Trestle table	Per unit	Set	N/A	16.00
	Chair	Per unit	Set	N/A	3.95
	Public liability insurance	Per unit	Set	N/A	33.00
<b>STALLHOLDERS</b>					
	Major Events				
	Community (selling items) 3x3m	Per unit	Set	66.00	50.00
	Community (selling items) 6x3m	Per unit	Set	N/A	70.00
	Commercial (not selling items) 3x3m	Per unit	Set	66.00	80.00
	Commercial (not selling items) 6x3m	Per unit	Set	N/A	160.00
	Commercial (selling items) 3x3m	Per unit	Set	132.00	160.00
	Commercial (selling items) 6x3m	Per unit	Set	N/A	315.00
	Minor Events				
	Community (selling items) 3x3m	Per unit	Set	66.00	30.00
	Commercial (not selling items) 3x3m	Per unit	Set	66.00	68.00
	Commercial (selling items) 3x3m	Per unit	Set	132.00	136.00
<b>BONDS</b>					
	Low risk	Per Event	Set	N/A	-
	Medium risk	Per Event	Set	N/A	1,000.00
	High risk	Per Event	Set	N/A	2,000.00
<b>LEISURE CENTRES</b>					
<b>POOL ENTRY</b>					
	Adult Swim	PER PERSON	Set	8.40	8.60
	Child Swim (3 YEARS AND ABOVE)	PER PERSON	Set	5.30	5.50
	Student	PER PERSON	Set	5.30	5.50
	Concession (Health Care Card/Pensioner)	PER PERSON	Set	4.10	4.20
	Family Swim (2 Adults + 2 Children)	PER FAMILY	Set	21.10	21.70
	School group entry	PER STUDENT	Set	4.50	4.70
	Swim Instructor rate/per 1 hour (school bookings)	PER STAFF MEMBER	Set	84.45	87.00
	Other Staff Instructor rate/per 1 hour (non education program)	PER STAFF MEMBER	Set	63.35	65.30
	Community Group entry	PER PERSON	Set	4.50	4.70
	Physio hire	PER PERSON	Set	7.20	7.40
	Spectator Fee	PER PERSON	Set	2.80	2.90
	Waterslide	PER PERSON	Set	6.20	6.40
	Spa / Sauna / Steam	PER PERSON	Set	6.20	6.40
	Swim / Spa / Sauna / Steam - Adult	PER PERSON	Set	14.60	15.00
	Swim/ Spa / Sauna / Steam - Student	PER PERSON	Set	11.50	11.90
	Swim/ Spa / Sauna / Steam - Concession	PER PERSON	Set	10.30	10.60
	Squad/Group/Club/Child	PER PERSON	Set	6.80	7.00
	Adult 5 session pass	PER PERSON	Set	33.60	34.40
	Concession 5 session pass	PER PERSON	Set	16.40	16.80
	Child 5 session pass	PER PERSON	Set	21.20	22.00
	Lane Hire 50m - Community	PER LANE	Set	66.30	68.30
	Lane Hire 50m - Commercial	PER LANE	Set	132.60	136.60
	Lane Hire 25m - Community	PER LANE	Set	39.80	41.00
	Lane Hire 25m - Commercial	PER LANE	Set	79.60	82.00
	Splash Swim School Pool	PER POOL	Set	238.10	245.20
	Splash Swim School Pool - Community	PER LANE	Set	30.85	31.80
	Splash Swim School Pool - Commercial	PER LANE	Set	61.70	63.60
	Indoor Pool 50 m hire	PER POOL	Set	347.00	357.40
	Indoor Pool hire 25m	PER POOL	Set	238.10	245.20
	Warm water program pool - Full	PER POOL	Set	168.90	174.00
	Warm water program pool - Half	PER POOL	Set	118.25	121.80
	Warm water program pool - Quarter	PER POOL	Set	82.75	85.20
	SALC Outdoor 50m Pool Hire	PER POOL	Set	N/A	135.00
	Physio classes	PER PERSON	Set	15.60	16.10
	Splash Birthday Party (catering included)	PER PERSON	Set	25.30	26.00

BUDGET 2023 - 2024 FEES & CHARGES						
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE		
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$	
	Splash Birthday Party with slides (catering included)	PER PERSON	Set	31.50	32.40	
	Boom Movement	PER HOUR	Set	N/A	65.30	
	Inflatable set up	PER HOUR	Set	N/A	195.90	
LEARN TO SWIM (40 week program)						
	Direct Debit - Learn to Swim (per child / fortnight) in group lesson					
	1 Child	PER FORTNIGHT	Set	31.60	32.55	
	2 Children	PER FORTNIGHT	Set	29.40	30.30	
	3 Children	PER FORTNIGHT	Set	28.10	29.00	
	4 Children	PER FORTNIGHT	Set	26.85	27.00	
	5 Children	PER FORTNIGHT	Set	25.50	26.00	
	6 Children	PER FORTNIGHT	Set	25.00	25.00	
	7 Children	PER FORTNIGHT	Set	24.50	24.50	
LEARN TO SWIM (46 week program)						
	Learn to Swim (per child / 1/2 hr class) in group lesson					
	All students - per child	PER CLASS	Set	16.00	16.50	
	Direct Debit - Learn to Swim (per child / fortnight) in group lesson. 24 fortnights					
	All students - per child	PER FORTNIGHT	Set	30.65	31.60	
LEARN TO SWIM (48 week program)						
	Learn to Swim (per child / 1/2 hr class) in group lesson					
	Direct Debit - Learn to Swim (per child / fortnight) in group lesson. 24 fortnights	PER FORTNIGHT	Set	31.90	32.85	
LEARN TO SWIM (Upfront)						
	1 Child		Set	16.55	17.00	
	2 Children		Set	15.40	15.80	
	3 Children		Set	14.25	15.10	
	4 Children		Set	13.05	14.10	
	Swim Lesson - Privates	PER FORTNIGHT	Set	78.40	80.75	
	Swim Intensive Program (5 days)		Set	76.90	79.20	
FITNESS ENTRY						
	Adult Casual Gym	PER PERSON	Set	28.70	29.60	
	Student Casual Gym	PER PERSON	Set	18.70	19.25	
	Concession Casual	PER PERSON	Set	18.70	19.25	
	Adult Group Fitness	PER PERSON	Set	15.60	16.10	
	Concession Group Fitness	PER PERSON	Set	10.15	10.50	
	Older adults Group Fitness	PER PERSON	Set	10.15	10.50	
	Group Fitness 5 session	PER PASS	Set	62.40	64.40	
	Adult Virtual Group Fitness Class	PER PERSON	Set	12.50	12.90	
	Concession Virtual Group Fitness Class	PER PERSON	Set	8.10	8.40	
	Personal Training 10 Visit / 30 mins	PER PERSON	Set	N/A	544.35	
	Personal Training 10 Visit / 60 mins	PER PERSON	Set	N/A	689.60	
	Personal Training 5 Visit / 30 mins	PER PERSON	Set	N/A	326.70	
	Personal Training 5 Visit / 60 mins	PER PERSON	Set	N/A	414.60	
	Personal Training 1 Visit / 30 mins	PER PERSON	Set	N/A	66.00	
	Personal Training 1 Visit / 60 mins	PER PERSON	Set	N/A	88.00	
MEMBERSHIPS						
	Silver Adult - Aquatic or Gymnasium or Group fitness	PER FORTNIGHT	Set	32.00	33.00	
	Silver Student - Aquatic or Gymnasium or Group fitness	PER FORTNIGHT	Set	20.80	21.50	
	Silver Concession - Aquatic or Gymnasium or Group fitness	PER FORTNIGHT	Set	16.00	16.50	
	Gold adult	PER FORTNIGHT	Set	44.60	46.00	
	Gold student	PER FORTNIGHT	Set	29.00	29.90	
	Gold concession	PER FORTNIGHT	Set	22.30	23.00	
	Platinum adult	PER FORTNIGHT	Set	50.95	52.50	
	Platinum student	PER FORTNIGHT	Set	33.10	34.10	
	Platinum concession	PER FORTNIGHT	Set	25.50	26.25	
	Membership Plus adult	PER FORTNIGHT	Set	31.20	33.00	
	Membership Plus student	PER FORTNIGHT	Set	20.30	21.50	
	Membership Plus concession	PER FORTNIGHT	Set	15.60	16.50	
	Junior Aqua	PER FORTNIGHT	Set	13.50	13.90	
	Junior Aqua Plus	PER FORTNIGHT	Set	15.50	15.90	
	Silver Teen Gym or Aqua	PER FORTNIGHT	Set	13.50	13.70	
	Gold Teen Gym/Aqua	PER FORTNIGHT	Set	20.45	21.10	
MISC. MEMBERSHIP ITEMS						
	Joining Fee	PER PERSON	Set	54.00	54.00	
	Transfer Fee	PER PERSON	Set	60.50	60.50	
GREENVALE RECREATION CENTRE						
HIRE FEES						
	Function Rate 1 ( Function Room Only Rooms 2 & 3)	Per Function	Set	636.00	655.00	
	Function Room 2 & 3 (Per Hour)	Per Hour	Set	78.00	80.30	
	Bond For Function	Per Function	Set	500.00	500.00	
	Court Hire Peak (Commercial)	Per Hour	Set	75.40	78.30	
	Court Hire Off Peak (Commercial)	Per Hour	Set	51.00	52.50	
	Court Hire Sports Associations/Clubs	Per Hour	Set	38.00	39.15	
	Court Hire Schools	Per Hour	Set	38.00	39.15	
	Court Hire Community (Not For Profit)	Per Hour	Set	38.00	39.15	
	Room 1 Hire	Per Hour	Set	38.00	39.15	
	Room 4 Hire	Per Hour	Set	38.00	39.15	
SUNBURY RESERVE STADIUM						
HIRE FEES						
	Court Hire Peak	Per Hour	Set	76.00	78.30	
	Court Hire Off Peak	Per Hour	Set	51.00	52.50	
	Court Hire Sports Associations/Clubs	Per Hour	Set	38.00	39.15	
	Court Hire Schools	Per Hour	Set	38.00	39.15	
	Court Hire Community (Not For Profit)	Per Hour	Set	38.00	39.15	
BOARDMAN RESERVE STADIUM						
HIRE FEES						
	Court Hire Peak	Per Hour	Set	76.00	78.30	
	Court Hire Off Peak	Per Hour	Set	51.00	52.50	
	Court Hire Sports Associations/Clubs	Per Hour	Set	38.00	39.15	
	Court Hire Schools	Per Hour	Set	38.00	39.15	
	Court Hire Community (Not For Profit)	Per Hour	Set	38.00	39.15	

BUDGET 2023 - 2024 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
<b>CRAIGIEBURN SPORTS STADIUM</b>					
<b>HIRE FEES</b>					
	Court Hire Peak	Per Hour	Set	76.00	78.30
	Court Hire Off Peak	Per Hour	Set	51.00	52.50
	Court Hire Sports Associations/Clubs	Per Hour	Set	38.00	39.15
	Court Hire Schools	Per Hour	Set	38.00	39.15
	Court Hire Community (Not For Profit)	Per Hour	Set	38.00	39.15
	Room Hire - Aerobics	Per Hour	Set	38.00	39.15
<b>SQUASH</b>					
	Court Hire Peak	Per Hour	Set	33.80	34.80
	Court Hire Off Peak	Per Hour	Set	16.85	17.40
	Equipment Hire	Per Hour	Set	2.00	2.00
<b>PROGRESS RESERVE HALL</b>					
<b>HIRE FEES</b>					
	Function Rate	Per Function	Set	735.50	757.60
	Meeting Room (Per Hour)	Per Hour	Set	38.00	39.15
	Court Hire Peak (Commercial)	Per Hour	Set	76.00	78.30
	Court Hire Off Peak (Commercial)	Per Hour	Set	51.00	52.50
	Court Hire Sports Associations/Clubs	Per Hour	Set	38.00	39.15
	Court Hire Schools	Per Hour	Set	38.00	39.15
	Court Hire Community (Not For Profit)	Per Hour	Set	38.00	39.15
	Bond	Per Function	Set	500.00	500.00
<b>BROADMEADOWS NETBALL STADIUM</b>					
	Court Hire Peak	Per Hour	Set	76.00	78.30
	Court Hire Off Peak	Per Hour	Set	50.90	52.50
	Court Hire Sports Associations/Clubs	Per Hour	Set	38.00	39.15
	Court Hire Schools	Per Hour	Set	38.00	39.15
	Court Hire Community (Not For Profit)	Per Hour	Set	38.00	39.15
<b>WESTMEADOWS RESERVE COMMUNITY CENTRE</b>					
	Function Rate	Per Function	Set	N/A	378.50
	Meeting Room (Per Hour)	Per Hour	Set	N/A	51.50
	Bond	Per Function	Set	N/A	500.00
<b>CRAIGIEBURN ATHLETICS CENTRE</b>					
<b>HIRE FEES</b>					
	Local Schools	Per Session	Set	59.25	61.00
	Non Local Schools	Per Session	Set	94.75	97.60
	Casual	Per Hour	Set	142.10	146.40
	Athletics Coaching	Per Hour	Set	59.25	61.00
	Lights Per Hour	Per Hour	Set	23.70	24.40
	Equipment Hire (Use Of Equipment/Set Up/Pack Up)	Per Hour	Set	118.45	122.00
<b>ROOM HIRE</b>					
	Splash Group Fitness or Cycle or Mind Body Studio Hire	Per Hour	Set	68.50	70.60
	Group Fitness Class - Community	Per Hour	Set	N/A	135.90
	Group Fitness Class - Commercial	Per Hour	Set	N/A	271.80
<b>STADIUM</b>					
	Casual Hoops	PER VISIT	Set	N/A	4.50
<b>HUME INDOOR CRICKET TRAINING CENTRE</b>					
	Lane Hire	Per Hour	Set	N/A	55.00
	Lane Hire (Off Peak)	Per Hour	Set	N/A	38.50
	Lane Hire (Concessional)	Per Hour	Set	N/A	27.50
<b>EARLY YEARS OPERATIONS</b>					
<b>LONG DAY CARE</b>					
	Per child per week	Per Child	Set	560.00	590.00
	Per child/Per Day	Per Child	Set	112.00	118.00
	Per child/Per Day as at 1 January	Per Child	Set	118.00	124.00
<b>OCCASIONAL CARE</b>					
	Per child/Per Session	Per Child	Set	40.00	41.00
<b>YOUTH ENGAGEMENT AND PATHWAYS</b>					
<b>SUNBURY YOUTH CENTRE</b>					
<b>HIRE OF BAND REHEARSAL SPACE</b>					
	Commercial (For Profit) hire of space	Per Hour	Set	42.00	43.25
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	27.65	28.50
	Community Groups / Organisations hire of space	Per Hour	Set	21.00	21.65
	Youth programming hire of space	Per Hour	Set	10.25	10.55
<b>HIRE OF REAR KITCHEN</b>					
	Commercial (For Profit) hire of space	Per Hour	Set	23.60	24.30
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	16.90	17.40
	Community Groups / Organisations hire of space	Per Hour	Set	13.05	13.45
	Youth programming hire of space	Per Hour	Set	6.45	6.65
<b>HIRE OF RECORDING STUDIO &amp; REHEARSAL SPACE</b>					
	Commercial (For Profit) hire of space	Per Hour	Set	63.55	65.45
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	41.00	42.25
	Community Groups / Organisations hire of space	Per Hour	Set	31.75	32.70
	Youth programming hire of space	Per Hour	Set	15.90	16.40
<b>HIRE OF REAR YOUTH SPACE</b>					
	Commercial (For Profit) hire of space	Per Hour	Set	48.15	49.60
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	31.25	32.20
	Community Groups / Organisations hire of space	Per Hour	Set	24.10	24.80
	Youth programming hire of space	Per Hour	Set	12.30	12.65

BUDGET 2023 - 2024 FEES & CHARGES						
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE		
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$	
HIRE OF FRONT YOUTH SPACE	Commercial (For Profit) hire of space	Per Hour	Set	48.15	49.60	
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	31.25	32.20	
	Community Groups / Organisations hire of space	Per Hour	Set	24.10	24.80	
	Youth programming hire of space	Per Hour	Set	12.30	12.65	
HIRE OF COUNSELLING ROOM	Commercial (For Profit) hire of space	Per Hour	Set	48.15	49.60	
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	31.25	32.20	
	Community Groups / Organisations hire of space	Per Hour	Set	24.10	24.80	
	Youth programming hire of space	Per Hour	Set	12.30	12.65	
HIRE OF HOTDESK IN SHARED OFFICE	Government Organisations and Government Funded Groups / Programs hire of space	Per Day	Set	35.90	37.00	
	Community Groups / Organisations hire of space	Per Day	Set	24.10	24.80	
	Youth programming hire of space	Per Day	Set	13.85	14.25	
	Youth programming hire of space	Per Week	Set	44.60	45.95	
HIRE OF MEETING ROOM	Commercial (For Profit) hire of space	Per Hour	Set	48.15	49.60	
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	31.25	32.20	
	Community Groups / Organisations hire of space	Per Hour	Set	24.10	24.80	
	Youth programming hire of space	Per Hour	Set	12.30	12.65	
CRAIGIEBURN YOUTH CENTRE						
HIRE OF YOUTH SPACE	Commercial (For Profit) hire of space	Per Hour	Set	71.75	73.90	
				46.65	48.05	
	Community Groups / Organisations hire of space	Per Hour	Set	35.90	37.00	
	Youth programming hire of space	Per Hour	Set	18.45	19.00	
HIRE OF KITCHEN	Commercial (For Profit) hire of space	Per Hour	Set	23.60	24.30	
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	16.90	17.40	
	Community Groups / Organisations hire of space	Per Hour	Set	13.05	13.45	
	Youth programming hire of space	Per Hour	Set	6.45	6.65	
HIRE OF TRAINING ROOM	Commercial (For Profit) hire of space	Per Hour	Set	52.80	54.40	
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	34.35	35.40	
	Community Groups / Organisations hire of space	Per Hour	Set	26.65	27.45	
	Youth programming hire of space	Per Hour	Set	13.30	13.70	
HIRE OF MEETING ROOM	Commercial (For Profit) hire of space	Per Hour	Set	42.00	43.25	
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	27.65	28.50	
	Community Groups / Organisations hire of space	Per Hour	Set	21.00	21.65	
	Youth programming hire of space	Per Hour	Set	10.75	11.05	
HIRE OF HOTDESK IN SHARED OFFICE	Government Organisations and Government Funded Groups / Programs hire of space	Per Day	Set	35.90	37.00	
	Community Groups / Organisations hire of space	Per Day	Set	24.10	24.80	
	Youth programming hire of space	Per Day	Set	13.85	14.25	
	Youth programming hire of space	Per Week	Set	44.60	45.95	
ROXBURGH PARK YOUTH CENTRE						
HIRE OF HOTDESK IN SHARED OFFICE	Government Organisations and Government Funded Groups / Programs hire of space	Per Day	Set	35.90	37.00	
	Community Groups / Organisations hire of space	Per Day	Set	24.10	24.80	
	Youth programming hire of space	Per Day	Set	13.85	14.25	
	Youth programming hire of space	Per Week	Set	44.60	45.95	
HIRE OF KITCHEN	Commercial (For Profit) hire of space	Per Hour	Set	23.60	24.30	
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	16.90	17.40	
	Community Groups / Organisations hire of space	Per Hour	Set	13.05	13.45	
				6.45	6.65	
HIRE OF VENUE SPACE	Commercial (For Profit) hire of space	Per Hour	Set	48.15	49.60	
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	31.25	32.20	
	Community Groups / Organisations hire of space	Per Hour	Set	24.10	24.80	
	Youth programming hire of space	Per Hour	Set	12.30	12.65	
BROADMEADOWS YOUTH CENTRE						
HIRE OF COMMERCIAL KITCHEN	Commercial (For Profit) hire of space	Per Hour	Set	71.75	73.90	
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	46.70	48.10	
	Community Groups / Organisations hire of space	Per Hour	Set	36.15	37.25	
	Youth programming hire of space	Per Hour	Set	17.80	18.35	
HIRE OF SMALL MEETING ROOM	Commercial (For Profit) hire of space	Per Hour	Set	48.15	49.60	
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	31.25	32.20	
	Community Groups / Organisations hire of space	Per Hour	Set	24.10	24.80	
	Youth programming hire of space	Per Hour	Set	12.30	12.65	
HIRE OF VENUE SPACE (INCLUDES KITCHENETTE)	Commercial (For Profit) hire of space	Per Hour	Set	48.15	49.60	
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	31.75	32.70	
	Community Groups / Organisations hire of space	Per Hour	Set	24.10	24.80	
	Youth programming hire of space	Per Hour	Set	12.30	12.65	
HIRE OF STUDIO B	Commercial (For Profit) hire of space	Per Hour	Set	71.75	73.90	

BUDGET 2023 - 2024 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	47.15	48.55
	Community Groups / Organisations hire of space	Per Hour	Set	35.90	37.00
	Youth programming hire of space	Per Hour	Set	18.45	19.00
HIRE OF HOTDESK IN SHARED OFFICE	Government Organisations and Government Funded Groups / Programs hire of space	Per Day	Set	35.90	37.00
	Community Groups / Organisations hire of space	Per Day	Set	24.10	24.80
	Youth programming hire of space	Per Day	Set	13.85	14.25
HIRE OF COUNSELLING ROOM	Commercial (For Profit) hire of space	Per Hour	Set	48.15	49.60
	Government Organisations and Government Funded Groups / Programs hire of space	Per Hour	Set	31.25	32.20
	Community Groups / Organisations hire of space	Per Hour	Set	24.10	24.80
	Youth programming hire of space	Per Hour	Set	12.30	12.65
<b>ASSETS</b>					
Storm Water Information	Drainage Information Fee	Each	Set	184.80	184.80
Asset Protection Permits	Drainage Investigation Fee	Each	Set	671.00	671.00
Local Law Infringements	Residential Parking Permit (Third Permit)	Each	Set	60.00	60.00
<b>TECHNICAL SERVICES</b>					
FEES	Cross Overs	Each	Statutory	359.30	TBA
	Stormwater Connections	Each	Statutory	142.20	TBA
	Cross Overs Industrial	Each	Statutory	359.30	TBA
	Reinspect	Each	Set	110.00	121.00
ROAD MANAGEMENT	Sect 63 BC	Each	Statutory	2,774.00	TBA
	Sect 63 Ind	Each	Statutory	555.00	TBA
	Sect 66 (1) (b)	Each	Statutory	555.00	TBA
REAL ESTATE	Signage Permit	Each	Set	375.90	458.70
IMPOUNDED SIGNS:	Normal Size "A" Frame.	Each	Set	95.00	95.00
	Large Signs Requiring Truck and 2 men.	Each	Set	Variable	Variable
ADVERTISING/DISPLAY GOODS	A Board Permits/Display Goods	Each	Set	95.00	95.00
SKIP FEES	Skip Fees - Single placement	Each	Set	51.85	53.50
	Impound Cost	Each	Set	Variable	Variable
	Impound Release	Each	Set	50.00	50.00
BUILDERS DAMAGE REINSTATEMENT WORK	Reinstatement Fee	Sq. Mtr	Set	332.80	366.10
	Reinstatement Fee- Kerb and Channel	Lm	Set	443.50	487.85
ASSET PROTECTION PERMITS	Asset Protection Permits	Per Permit	Set	465.00	465.00
	Multi Unit Development - Additional Unit Fee	Per Permit	Set	150.00	150.00
<b>CITY PARKS AND OPEN SPACES</b>					
TREE MANAGEMENT	Very Small Tree Removal 0 - 3m	Per Tree	Set	34.35	35.38
	Small Tree Removal 3m - 6m	Per Tree	Set	116.35	119.84
	Medium tree Removal 6m - 10m	Per Tree	Set	386.55	398.15
	Large trees 10m - 15m	Per Tree	Set	1,548.35	1,594.80
	Very Large trees > 15m	Quotation	Set	By Quotation	By Quotation
	Trees less than 300mm DBH x 1 Tree	1 for 1 Tree	Set	478.50	492.86
	Trees greater than 300mm to 600mm DBH x 2 Trees	2 for 1 Tree	Set	957.00	985.71
	Trees greater than 600mm to 1000mm DBH x 4 Trees	4 for 1 Tree	Set	1,914.00	1,971.42
	Trees greater than 1000mm DBH x 8 Trees	8 for 1 Tree	Set	3,828.00	3,942.84
<b>LANDFILL</b>					
MIXED WASTE	Mixed Boot Resident	No	Set	30.00	31.00
	Mixed Boot Non-Res	No	Set	40.00	42.00
	Mixed Station wagon Resident	No	Set	65.00	67.00
	Mixed Station wagon Non-Res	No	Set	85.00	90.00
	Mixed Trailer Resident	No	Set	100.00	103.00
	Mixed Trailer Non Res	No	Set	130.00	135.00
	Mixed Trailer Heaped Resident	No	Set	200.00	155.00
	Mixed Trailer Heaped Non-Res	No	Set	255.00	205.00
	Mixed Trailer High Side Resident	No	Set	N/A	206.00
	Mixed Trailer High Side Non-Res	No	Set	N/A	265.00
	Mixed Tandem Resident	No	Set	185.00	191.00
	Mixed Tandem Non-Res	No	Set	240.00	250.00
	Mixed Tandem Heaped Resident	No	Set	375.00	286.00
	Mixed Tandem Heaped Non-Res	No	Set	480.00	375.00
	Mixed Tandem High Side Resident	No	Set	N/A	386.00
	Mixed Tandem High Side Non-Res	No	Set	N/A	485.00
	Mixed Waste - Cash C&I	Tonne	Set	265.00	280.00
	Mixed Waste - Account C&I	Tonne	Set	265.00	280.00

BUDGET 2023 - 2024 FEES & CHARGES						
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE		
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$	
	Mixed Waste - Cash B&D	Tonne	Set	265.00	280.00	
	Mixed Waste - Account B&D	Tonne	Set	265.00	280.00	
	Quarantine Deep Burial	Tonne	Set	475.00	502.00	
	Lightweight Waste	Tonne	Set	1,145.00	1,200.00	
<b>COUNCIL WASTE</b>						
	Other Council	Tonne	Set	250.00	265.00	
<b>CLEANFILL</b>						
	Cleanfill -Single trailer	NO.	Set	100.00	105.00	
	Cleanfill -Double trailer	NO.	Set	255.00	268.00	
	Cleanfill Cover Material Stock	TONNE	Set	125.00	131.00	
<b>GREENWASTE</b>						
	Green - Boot Resident	NO.	Set	20.00	20.00	
	Green - Boot Non-Res	NO.	Set	35.00	36.00	
	Green - Stationwagon Resident	NO.	Set	45.00	46.00	
	Green - Stationwagon Non-Res	NO.	Set	60.00	62.00	
	Green - Trailer Resident	NO.	Set	70.00	72.00	
	Green - Trailer Non-Res	NO.	Set	85.00	88.00	
	Green Trailer Heaped Resident	NO.	Set	125.00	105.00	
	Green Trailer Heaped Non-Res	NO.	Set	160.00	135.00	
	Green Trailer High Side Resident	NO.	Set	N/A	129.00	
	Green Trailer High Side Non-Res	NO.	Set	N/A	165.00	
	Green - Tandem Resident	NO.	Set	95.00	98.00	
	Green - Tandem Non-Res	NO.	Set	115.00	118.00	
	Green Tandem Heaped Resident	NO.	Set	175.00	145.00	
	Green Tandem Heaped Non-Res	NO.	Set	220.00	180.00	
	Green Tandem High Side Resident	NO.	Set	N/A	180.00	
	Green Tandem High Side Non-Res	NO.	Set	N/A	227.00	
	Green Waste - Cash	TONNES	Set	185.00	190.00	
	Timber Waste	TONNES	Set	185.00	190.00	
	Green Waste - Account	TONNES	Set	185.00	190.00	
<b>CONCRETE</b>						
	Concrete - Resident Trailer	NO.	Set	70.00	73.00	
	Concrete - Non Res Trailer	NO.	Set	90.00	95.00	
	Concrete - Resident Tandem	NO.	Set	100.00	104.00	
	Concrete - Non-Res Tandem	NO.	Set	135.00	142.00	
	Concrete Commercial To Crusher	TONNE	Set	100.00	105.00	
	Recycle - Asphalt	TONNE	Set	100.00	105.00	
	Recycle - Brick	TONNE	Set	100.00	105.00	
<b>MISC WASTE</b>						
	Mattresses	NO.	Set	30.00	31.00	
	Tyre	NO.	Set	15.00	15.00	
	Tyre - Truck	NO.	Set	55.00	57.00	
	Tyre - Super	NO.	Set	110.00	113.00	
	Car Body - No Tyres	NO.	Set	40.00	45.00	
	Car Body - With Tyres	NO.	Set	85.00	100.00	
	Public Weighing	NO.	Set	60.00	62.00	
<b>ECONOMIC DEVELOPMENT</b>						
<b>START NORTH</b>						
Individual	Day Pass - Daily	Daily	Set	30.00	30.00	
Individual	Starter Workspace	Monthly	Set	50.00	50.00	
Individual	Starter Plus Workspace	Monthly	Set	80.00	100.00	
Individual	Premium Workspace	Monthly	Set	200.00	200.00	
Individual	Premium Plus Workspace	Monthly	Set	300.00	300.00	
Individual	Professional Workspace	Monthly	Set	400.00	400.00	
Individual	Professional Workspace (additional member)	Monthly	Set	200.00	200.00	
Private Office	Starter office space	Monthly	Set	900.00	900.00	
Private Office	Premium office space	Monthly	Set	1,200.00	1,200.00	
Private Office	Professional office space	Monthly	Set	1,600.00	1,800.00	
Partner Program	Premium Workspace (Custom)	Monthly	Set	100.00	100.00	
Partner Program	Premium Plus Workspace (Custom)	Monthly	Set	150.00	150.00	
Meeting Room	Meeting Room G.01	Hourly	Set	20.00	20.00	
Meeting Room	Meeting Room G.02	Hourly	Set	20.00	20.00	
Product	Small Locker Hire	Monthly	Set	15.00	15.00	
Product	Large Locker Hire	Monthly	Set	20.00	20.00	
Product	Mailbox Hire	Monthly	Set	20.00	20.00	
Product	Mailbox and Small Locker Combo Hire	Monthly	Set	30.00	30.00	
Product	Mailbox and Large Locker Combo Hire	Monthly	Set	35.00	35.20	
<b>PLANNING AND DEVELOPMENT</b>						
<b>LAND USE PLANNING:</b>						
	Secondary Consent amendment Fee	Per Application	Set	540.00	550.00	
	Planning Infringement Fee	Per Application	Statutory	Variable	TBA	
	Planning Property Information Fee - Residential	Per Application	Set	180.00	185.90	
	Planning Property Information Fee - Commercial	Per Application	Set	205.00	211.20	
	Advertising Fee(Per Unit)	Per Application	Set	15.50	16.50	

BUDGET 2023 - 2024 FEES & CHARGES						
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE		
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$	
	Sign on Site Fee	Per Application	Set	250.00	253.00	
	Extension of Time For Permit	Per Application	Set	285.00	290.00	
	Subdivision Inspection fee - 2nd and Subsequent Inspection	Per Application	Set	315.00	324.50	
	Amendment to a Live Planning Application - Post Advertising	Per Application	Statutory	Variable	TBA	
<b>SUBDIVISION CERTIFICATION:</b>						
	Certification Fee of a plan of subdivision	Each	Statutory	180.40	TBA	
	Alteration of certified plan	Each	Statutory	114.70	TBA	
	Amendment of a certified plan	Each	Statutory	145.30	TBA	
<b>FEE FOR PERMIT APPLICATION</b>						
<b>SINGLE DWELLING</b>						
	Class 1. Change or allow a new use of the land	Per Application	Statutory	1,360.80	TBA	
	Amendment to change what the permit allows; or change any or all conditions	Per Application	Statutory	Variable	TBA	
	Class 2. Up to \$10,000	Per Application	Statutory	206.40	TBA	
	Class 3. \$10,001 to \$100,000	Per Application	Statutory	649.80	TBA	
	Class 4. \$100,001 to \$500,000	Per Application	Statutory	1,330.20	TBA	
	Class 5. \$500,001 to \$1M	Per Application	Statutory	1,437.30	TBA	
	Class 6. \$1M to \$2M	Per Application	Statutory	1,544.30	TBA	
<b>VICSMART</b>						
	Class 7. Up to \$10,000	Per Application	Statutory	206.40	TBA	
	Class 8. More than \$10,000	Per Application	Statutory	443.40	TBA	
	Class 9&10. VicSmart application to subdivide or consolidate land	Per Application	Statutory	206.40	TBA	
<b>ALL OTHER DEVELOPMENT</b>						
	Class 11. Up to \$100,000	Per Application	Statutory	1,185.00	TBA	
	Class 12. \$100,001 to \$1M	Per Application	Statutory	1,597.80	TBA	
	Class 13. \$1M to \$5M	Per Application	Statutory	3,524.30	TBA	
	Class 14. \$5M to \$15M	Per Application	Statutory	8,982.90	TBA	
	Class 15. \$15M to \$50M	Per Application	Statutory	26,489.90	TBA	
	Class 16. More than \$50M (to be charged at 50% until 13 Oct 2017)	Per Application	Statutory	59,539.30	TBA	
<b>SUBDIVISION</b>						
	Class 17. Subdivide an existing building	Per Application	Statutory	1,360.80	TBA	
	Class 18. Subdivide land into 2 lots	Per Application	Statutory	1,360.80	TBA	
	Class 19. Realignment of a common boundary between 2 lots or to consolidate 2 or more lots	Per Application	Statutory	1,360.80	TBA	
	Class 20. To subdivide land (\$1,360.80 for each 100 lots created)	Per Application	Statutory	1,360.80	TBA	
	Class 21. To create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or To create or move a right of way; or To create, vary or remove an easement other than a right of way; or To vary or remove a condition in the nature of an easement other than a right of way in a Crown grant.	Per Application	Statutory	1,360.80	TBA	
	Class 22. A permit not otherwise provided for in this Regulation	Per Application	Statutory	1,360.80	TBA	
<b>FEE TO AMEND APPLICATION</b>						
<b>SINGLE DWELLING</b>						
	Class 1. Change or allow a new use of the land	Per Application	Statutory	1,360.80	TBA	
	Amendment to change what the permit allows; or change any or all conditions	Per Application	Statutory	1,360.80	TBA	
	Class 2. Up to \$10,000	Per Application	Statutory	206.40	TBA	
	Class 3. \$10,001 to \$100,000	Per Application	Statutory	649.80	TBA	
	Class 4. \$100,001 to \$500,000	Per Application	Statutory	1,330.20	TBA	
	Class 5. \$500,001 to \$1M	Per Application	Statutory	1,437.30	TBA	
	Class 6. \$1M to \$2M	Per Application	Statutory	1,437.30	TBA	
<b>VICSMART</b>						
	Class 7. Up to \$10,000	Per Application	Statutory	206.40	TBA	
	Class 8. More than \$10,000	Per Application	Statutory	443.40	TBA	
	Class 9&10. VicSmart application to subdivide or consolidate land	Per Application	Statutory	206.40	TBA	
<b>ALL OTHER DEVELOPMENT</b>						
	Class 11. Up to \$100,000	Per Application	Statutory	1,185.00	TBA	
	Class 12. \$100,001 to \$1M	Per Application	Statutory	1,597.80	TBA	
	Class 13. \$1M to \$5M	Per Application	Statutory	3,524.30	TBA	
	Class 14. \$5M to \$15M	Per Application	Statutory	3,524.30	TBA	
	Class 15. \$15M to \$50M	Per Application	Statutory	3,524.30	TBA	
	Class 16. More than \$50M (to be charged at 50% until 13 Oct 2017)	Per Application	Statutory	3,524.30	TBA	
<b>SUBDIVISION</b>						
	Class 17. Subdivide an existing building	Per Application	Statutory	1,360.80	TBA	
	Class 18. Subdivide land into 2 lots	Per Application	Statutory	1,360.80	TBA	
	Class 19. Realignment of a common boundary between 2 lots or to consolidate 2 or more lots	Per Application	Statutory	1,360.80	TBA	
	Class 20. To subdivide land (\$1,360.80 for each 100 lots created)	Per Application	Statutory	1,360.80	TBA	
	Class 21. To create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or To create or move a right of way; or To create, vary or remove an easement other than a right of way; or To vary or remove a condition in the nature of an easement other than a right of way in a Crown grant.	Per Application	Statutory	1,360.80	TBA	
	Class 22. A permit not otherwise provided for in this Regulation	Per Application	Statutory	1,360.80	TBA	
	Copy of Planning Permit	Per Application	Set	105.00	110.00	
	Copy of Permit Related A4 Pages	Per Application	Set	62.00	65.00	
	Copy of Endorsed Plans	Per Application	Set	133.00	136.00	
<b>DISPENSATIONS</b>						
	Report & Consent App	Each	Statutory	299.85	TBA	
	S57 Mbs Sitting Consent Fee	Each	Set	840.00	858.00	
	Build Over Easement Consents	Each	Set	645.00	647.00	
	Section 173 Agreements	Each	Set	900.00	935.00	
	Public Protection	Each	Statutory	304.25	TBA	
<b>BUILDING PERMIT FEES (WORK INSIDE HUME)</b>						
	Class 1A Alterations & Class 10 Domestic Outbuildings (Excludes Class 1A Additions)	Per Permit	Set	865.00	890.00	

BUDGET 2023 - 2024 FEES & CHARGES					
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE	
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$
	Class 1A Dwelling Additions	Per Permit	Set	1,800.00	1,850.00
	Class 1A New Dwellings	Per Permit	Set	2,700.00	2,780.00
	Class 2 - 9 Alterations (Not Additions)	Per Permit	Set	2,700.00	2,780.00
	Class 2 - 9 Additions	Per Permit	Set	3,300.00	3,400.00
	Class 2 - 9 New Buildings	Per Permit	Set	5,100.00	5,250.00
	Demolitions	Per Permit	Set	1,800.00	1,850.00
	Cancel Building Order	Per Permit	Set	830.00	855.00
	Occupancy Permit Fee	Per Permit	Set	1,100.00	1,130.00
	Occupancy Permit Fee - Bc Termination	Per Permit	Set	2,700.00	2,780.00
	Extension Of Time	Per Permit	Set	600.00	638.00
	Additional Inspections Fee	Per Inspection	Set	225.00	231.00
BUILDING PERMIT VARIATIONS:					
	SIGNIFICANT CHANGES TO PERMIT DETAILS AND DESIGN	Per Unit	Set	475.00	490.00
LODGE MENT FEES	Lodgement Fee - Minimum	Per Enquiry	Statutory	125.80	TBA
BUILDING INFORMATION	Property Information Fee	Per Enquiry	Statutory	48.80	TBA
	Title Search	Per Enquiry	Set	105.00	110.00
	Plan Copying Domestic	Each	Set	185.00	187.00
	Plan Copying Commercial	Each	Set	355.00	363.00
	A4	Per Sheet	Set	5.00	5.00
	A3	Per Sheet	Set	7.00	7.00
	Large Sheets	Per Sheet	Set	40.00	40.00
POOL REGISTER FEES	Pool Registration Fee	Per Registration	Statutory	32.85	TBA
	Pool Registration Search Fee	Per Registration	Statutory	48.80	TBA
	Certificate of barrier compliance (CBC) lodgement fee	Per lodgement	Statutory	21.10	TBA
	Certificate of barrier non-compliance (CBNC) lodgement fee	Per lodgement	Statutory	397.55	TBA
SUBD CONSTRUCTION SUPERVISION FEE	(Percentage Of Actual Cost Of Construction)	No of Lots	Statutory	1%	TBA
	Supervision (Percentage Of Actual Cost)	No of Lots	Statutory	3%	TBA
	Reserve Plan Checking And Supervision	Per Hectare	Set	18,450.00	19,000.00
<b>CITY DESIGN</b>					
RESERVE CAT. ONE	Senior Group Fee	Per Season	Set	14,080.00	14,502.40
	Junior Group Fee (Discount On Council Subsidy - 45%)	Per Season	Set	7,744.05	7,976.35
	Female Group (Discount On Council Subsidy - 15%)	Per Season	Set	11,968.00	12,327.05
	Junior/Female Group (Discount on Council Subsidy 60%)	Per Season	Set	5,632.00	5,800.95
	Dog Clubs (Discount On Council Subsidy - 15%)	Per Season	Set	11,968.00	12,327.05
	Seniors With Less Than 25 Participants (15%)	Per Season	Set	11,968.00	12,327.05
	Juniors With Less Than 25 Participants (60%)	Per Season	Set	5,632.00	5,800.95
	Female Group With Less Than 25 Participants (45%)	Per Season	Set	7,744.05	7,976.35
RESERVE CAT. TWO	Senior Group Fee	Per Season	Set	5,660.35	5,830.15
	Junior Group Fee (Discount On Council Subsidy - 45%)	Per Season	Set	3,113.25	3,206.65
	Female Group (Discount On Council Subsidy - 15%)	Per Season	Set	4,811.30	4,955.65
	Junior/Female Group (Discount on Council Subsidy 60%)	Per Season	Set	2,264.15	2,332.05
	Dog Clubs (Discount On Council Subsidy - 15%)	Per Season	Set	4,811.30	4,955.65
	Seniors With Less Than 25 Participants (15%)	Per Season	Set	4,811.30	4,955.65
	Juniors With Less Than 25 Participants (60%)	Per Season	Set	2,264.15	2,332.05
	Female Group With Less Than 25 Participants (45%)	Per Season	Set	3,113.25	3,206.65
RESERVE CAT. THREE	Senior Group Fee	Per Season	Set	1,822.30	1,876.95
	Junior Group Fee (Discount On Council Subsidy - 45%)	Per Season	Set	1,002.20	1,032.25
	Female Group (Discount On Council Subsidy - 15%)	Per Season	Set	1,549.00	1,595.45
	Junior/Female Group (Discount on Council Subsidy 60%)	Per Season	Set	728.90	750.75
	Dog Clubs (Discount On Council Subsidy - 15%)	Per Season	Set	1,549.00	1,595.45
	Seniors With Less Than 25 Participants (15%)	Per Season	Set	1,549.00	1,595.45
	Juniors With Less Than 25 Participants (60%)	Per Season	Set	728.90	750.75
	Female Group With Less Than 25 Participants (45%)	Per Season	Set	1,002.20	1,032.25
RESERVE CAT. FOUR	Senior Group Fee	Per Season	Set	407.20	419.40
	Junior Group Fee (Discount On Council Subsidy - 45%)	Per Season	Set	224.00	230.70
	Female Group (Discount On Council Subsidy - 15%)	Per Season	Set	346.00	356.40
	Junior/Female Group (Discount on Council Subsidy 60%)	Per Season	Set	162.90	167.80
	Dog Clubs (Discount On Council Subsidy - 15%)	Per Season	Set	346.00	356.40
	Seniors With Less Than 25 Participants (15%)	Per Season	Set	346.00	356.40
	Juniors With Less Than 25 Participants (60%)	Per Season	Set	162.90	167.80
	Female Group With Less Than 25 Participants (45%)	Per Season	Set	224.00	230.70
RESERVE CASUAL HIRE (COMMUNITY)	Casual Hire - Sport Oval	Per Hour	Set	12.90	13.30
PAVILION CASUAL HIRE (COMMUNITY)	Casual Hire - Pavilion	Per Hour	Set	12.90	13.30
RESERVE CASUAL HIRE (COMMERCIAL)	Casual Hire - Sport Oval	Per Hour	Set	25.80	26.55



BUDGET 2023 - 2024 FEES & CHARGES						
PROGRAM	ITEM	UNIT OF MEASURE	TYPE	UNIT FEE		
				CURRENT (INC. GST) \$	PROPOSED (INC. GST) \$	
PAVILION CASUAL HIRE (COMMERCIAL)	Casual Hire - Pavilion	Per Hour	Set	25.80	26.55	
RESERVE PERSONAL TRAINING	Personal Training Hire - Sports Oval	Monthly	Set	141.15	145.40	
<b>TENNIS CLUBS/COURTS &amp; ASSOCIATED PAVILIONS</b>						
HIRE FEES	Sunbury Lawn Tennis Club	Per Annum	Set	13,990.45	14,410.15	
	Bulla Village Tennis Club	Per Annum	Set	1,589.40	1,637.10	
	Greenvale Tennis Club	Per Annum	Set	3,333.90	3,433.90	
	Craigieburn Tennis Club	Per Annum	Set	2,081.90	2,144.35	
	Mickleham Memorial Tennis Club	Per Annum	Set	1,416.70	1,459.20	
<b>HUME TENNIS &amp; COMMUNITY CENTRE</b>						
HIRE FEES	Function Rate	Per Function	Set	360.50	371.30	
	Community Rooms 1, 2 & 3	Per Hour	Set	36.05	37.15	
	Bond	Per Function	Set	500.00	500.00	
<b>CRAIGIEBURN HOCKEY CENTRE</b>						
HIRE FEES	Local Schools	Per Session	Set	30.20	31.10	
	Non Local Schools	Per Session	Set	47.35	48.75	
	Casual	Per Hour	Set	71.10	73.25	
	Lights Per Hour	Per Hour	Set	23.70	24.40	
	Equipment Hire	Per Hour	Set	23.70	24.40	
<b>FACILITY KEY REPLACEMENTS</b>						
	Bi-Lock Key	Per Item	Set	19.15	19.70	
	Standard Key	Per Item	Set	10.15	10.45	
<b>STRATEGIC PLANNING</b>						
AMEND PLANNING SCHEME:	Amend Planning Scheme - Application	Per Application	Statutory	3,096.20	3,149.70	
	Amend Planning Scheme - Consider Submission	Per Application	Statutory	15,345.60	15,611.10	
	Amend Planning Scheme - Adoption	Per Application	Statutory	488.50	496.90	
<b>FINANCE</b>						
LAND CERTIFICATES:	Land Information Certificates	Per Cert	Statutory	28.00	28.70	
<b>RATEABLE -PER COLLECTION</b>						
	(1St Collection Inc. In Rates)					
(ADDITIONAL TO 1ST BIN)	If 80Lt Bin - Discount Applied To Rates	Per Bin	Set	20.90	21.60	
	Garbage 140 Litre Bin	Per Bin	Set	156.00	161.40	
	Garbage 240 Litre Bin	Per Bin	Set	270.10	279.50	
	Garbage 240 Litre Bin - Upgrade	Per Bin	Set	117.00	121.00	
	Garbage 80 Litre Bin	Per Bin	Set	89.90	93.00	
	Organics 140 Litre Bin	Per Bin	Set	86.60	89.60	
	Organics 240 Litre Bin	Per Bin	Set	110.20	114.00	
	Recycle 140 Litre Bin	Per Bin	Set	71.10	73.50	
	Recycle 240 Litre Bin	Per Bin	Set	71.10	73.50	
	Recycle 360 Litre Bin	Per Bin	Set	106.40	110.10	
	Recycle 360 Litre Bin - Upgrade	Per Bin	Set	34.70	35.90	
<b>NON RATEABLE - 1ST COLLECTION</b>						
	Garbage 140 Litre Bin	Per Bin	Set	156.00	161.40	
	Garbage 240 Litre Bin	Per Bin	Set	270.10	279.50	
	Garbage 240 Litre Bin - Upgrade	Per Bin	Set	117.00	121.00	
	Garbage 80 Litre Bin	Per Bin	Set	89.90	93.00	
	Organics 140 Litre Bin	Per Bin	Set	86.60	89.60	
	Organics 240 Litre Bin	Per Bin	Set	110.20	114.00	
	Recycle 140 Litre Bin	Per Bin	Set	71.10	73.50	
	Recycle 240 Litre Bin	Per Bin	Set	71.10	73.50	
	Recycle 360 Litre Bin	Per Bin	Set	106.40	110.10	
	Recycle 360 Litre Bin - Upgrade	Per Bin	Set	34.70	35.90	
	Duplicate rate notice per property	Per Notice	Set	17.00	19.25	
<b>GOVERNANCE</b>						
FOI	Application Fee	Fee	Statutory	30.10	30.60	
	Processing Fee (Per Hour)	Per Hour	Statutory	22.55	22.95	
	Photocopy	Per A4	Statutory	0.20	0.20	
	Photocopy	Per A3	Set	2.00	2.00	
	Photocopy	Per A1	Set	10.00	10.00	
	Failure to Vote (Maximum fine set by Returning Officer)	Fine	Statutory	83.00	83.00	
<b>PROPERTY &amp; LEASING</b>						
SUPPLEMENTARY VALUATIONS	City West Water	Per Assess.	Set	52.00	57.45	
	Yarra Valley Water	Per Assess.	Set	52.00	57.45	
	Application For Temp Signage On Council Land	No Of Signage's	Set	110.00	120.00	
PROPERTY AND LEASING	Property Application Fee	Per Application	Set	N/A	275.00	